Town of Collingwood
"Approved" Summarized Budget
For the Year Ending December 31, 2011

	2008 Budget $	2009 Budget $	2010 Budget $	2011 Budget $
General Fund				
Revenue				
Taxation - own purposes	18,930,169.00	20,538,970.00	22,549,058.00	23,506,023.00
Taxation & PIL-County & Schools	18,005,339.00	18,346,453.00	18,864,819.00	19,320,518.00
Special Area (Locals)		817,952.00	487,417.00	294,130.00
BIA Levy	411,700.00	415,000.00	423,200.00	424,746.00
Waste Management Levy	1,090,686.00	1,084,059.00	1,340,439.00	1,303,784.00
Payments in Lieu	114,349.00	106,132.00	110,911.00	113,544.00
Penalties and Interest on Taxes	300,000.00	325,000.00	400,000.00	480,000.00
Administration & Other Revenue	1,827,000.00	1,197,000.00	1,214,500.00	2,281,375.00
Mayor & Council	30,000.00	30,000.00	1,530,000.00	30,000.00
Elections	0.00	0.00	57,000.00	0.00
Information Technology	15,000.00			0.00
Information Centre		14,575.00	17,500.00	7,965.00
Fire	24,829.00	221,500.00	39,500.00	15,500.00
Police	300,500.00	272,500.00	297,500.00	270,600.00
Black Ash Creek	118,610.00	27,495.00	30,889.00	32,120.00
Building & Structural Inspection	445,910.00	609,073.00	471,385.00	505,660.00
Accessibility Committee				
By-law	5,000.00	126,200.00	128,000.00	126,310.00
Animal Control	14,500.00	24,750.00	28,000.00	43,500.00
Property Standards	5,000.00	19,100.00	19,030.00	3,000.00
Works	897,700.00	1,015,500.00	1,075,500.00	1,123,600.00
Airport	453,300.00	469,500.00	474,300.00	545,000.00
Parking	216,555.00	220,450.00	203,500.00	243,000.00
Bus	370,000.00	270,000.00	306,000.00	362,000.00
BCRY	150,000.00	100,000.00	100,000.00	100,000.00
Sanitary Sewers	30,000.00	25,000.00	20,000.00	22,000.00
Solid Waste Management	148,000.00	149,500.00	131,000.00	131,000.00
Wastewater Disposal	5,830,730.00	6,491,660.00	6,939,894.00	7,082,067.00
Affordable Housing Initiative	450,000.00	181,500.00	139,168.00	178,712.00
Leisure Services				
Administration	600.00	600.00	600.00	0.00
Other	15,000.00	20,150.00	25,000.00	22,000.00
Fitness Centre	68,000.00	40,500.00	40,500.00	0.00
Trails	14,000.00	9,000.00	3,000.00	3,000.00
Greenspace	20,000.00	5,000.00	0.00	4,500.00
Friendship Gardens	100.00	150.00	150.00	150.00
Fisher Field	11,800.00	15,200.00	35,500.00	20,000.00
Central Park	27,500.00	15,600.00	17,500.00	17,000.00
Curling Club	32,000.00	32,000.00	15,000.00	10,000.00
Sunset Point	4,500.00	5,000.00	3,700.00	5,000.00
Old Village Park	2,750.00	4,600.00	5,000.00	4,750.00
Heritage Park	4,300.00	5,800.00	3,500.00	3,500.00
Skateboard Park	8,300.00	0.00	0.00	0.00
Harbourlands	26,500.00	12,600.00	11,500.00	18,900.00
Harbourview	4,200.00	8,000.00	5,500.00	4,000.00
Collingwood Elevator	62,700.00	62,700.00	79,740.00	80,000.00
Parks - Other	5,000.00	3,000.00	3,000.00	3,000.00
Millenium Park		2,000.00	3,600.00	5,000.00
Centennial Pool	46,500.00	47,500.00	49,300.00	43,300.00

Town of Collingwood
"Approved" Summarized Budget
For the Year Ending December 31, 2011

	2008 Budget	2009 Budget	2010 Budget	2011 Budget
	$	$	$	$
Arena	452,700.00	429,126.00	575,985.00	558,298.00
Outdoor Arena	8,000.00	8,000.00	15,500.00	10,000.00
Special Events	20,979.00	10,300.00	15,000.00	15,000.00
Elvis Festival	658,000.00	560,000.00	564,745.00	493,000.00
Library	226,026.00	196,479.00	258,443.00	204,641.00
Museum	67,675.00	68,095.00	87,255.00	63,006.00
Culture	0.00		5,500.00	0.00
Heritage/Doors Open	15,000.00	15,000.00	15,000.00	40,000.00
Planning	356,230.00	105,800.00	100,900.00	105,200.00
Committee of Adjustment	55,355.00	14,200.00	30,045.00	20,000.00
Economic Development	134,631.00	110,000.00	174,500.00	195,000.00
Sustainability	165,246.00			
Surplus forward	231,000.00	432,000.00	13,000.00	100,000.00
Total Operating Revenues	**52,929,469.00**	**55,337,269.00**	**59,556,473.00**	**60,594,399.00**

General Fund

Expenditures

Tax Related Expenses	251,417.00	399,717.00	215,000.00	302,871.00
Administration				
Mayor and Council	386,805.00	406,412.00	425,368.00	405,124.00
Elections	16,500.00	21,250.00	72,000.00	19,700.00
Council Grants & Donations	55,000.00	44,530.00	1,690,000.00	141,174.00
Finance and General Administration	3,375,615.00	3,767,762.00	4,128,817.00	4,809,676.00
Nottawasaga Bay Municipal Service Board	11,000.00	5,000.00	1,000.00	0.00
Information Technology	109,850.00	106,850.00	106,900.00	140,850.00
Human Resources	295,131.00	353,985.00	288,207.00	388,601.00
Information Centre		14,575.00	20,875.00	17,208.00
Affordable Housing Initiative	480,000.00	236,500.00	187,668.00	201,252.00
Protection to Persons & Property				
Conservation Authority (NVCA)	830,873.00	836,418.00	799,174.00	795,971.00
Silvercreek Wetlands	100,000.00	50,000.00	50,000.00	25,000.00
Fire	2,679,850.00	3,184,361.00	3,368,876.00	3,570,124.00
Police	4,244,030.00	4,856,608.00	5,090,144.00	5,476,660.00
Building	334,923.00	609,073.00	471,385.00	505,660.00
Accessibility Committee	10,000.00	10,000.00	10,000.00	10,000.00
Animal Control	102,200.00	112,845.00	108,285.00	98,322.00
By-Law Enforcement	182,145.00	327,261.00	334,027.00	310,038.00
Property Standards	17,705.00	20,040.00	19,030.00	20,674.00
Crossing guards	66,500.00	83,500.00	83,500.00	69,043.00
Works	3,340,369.00	3,496,038.00	3,631,279.00	4,618,658.00
Transportation and Parking				
Parking	216,555.00	220,450.00	203,500.00	243,000.00
Traffic Control	37,000.00	47,000.00	32,000.00	41,000.00
Bus - Regular	500,000.00	525,000.00	576,000.00	700,000.00
Bus - ACTS	65,000.00	89,000.00	131,000.00	96,000.00
Streetlights	175,000.00	175,000.00	180,000.00	260,000.00
Airport	571,976.00	655,090.00	600,568.00	698,437.00
BCRY	199,800.00	234,000.00	344,000.00	300,000.00

Town of Collingwood
"Approved" Summarized Budget
For the Year Ending December 31, 2011

	2008	2009	2010	2011
	Budget	Budget	Budget	Budget
	$	$	$	$
Works/Engineering Studies/Misc	77,000.00	120,000.00	65,000.00	47,000.00
Machine Rental		-220,000.00	-220,000.00	-230,000.00
Environmental				
Sanitary Sewers	695,671.00	1,156,830.00	1,412,959.00	1,900,602.00
S/S Main Maintenance	105,900.00	91,750.00	99,900.00	153,000.00
S/S Major Repairs	17,150.00	13,805.00	13,805.00	13,910.00
S/S Lateral Maintenance	32,100.00	32,100.00	24,950.00	27,660.00
S/S New Laterals	42,760.00	35,300.00	35,300.00	32,600.00
Garbage Collection	33,000.00	35,500.00	5,430.00	5,500.00
Wastewater Treatment - Collingwood	4,762,349.00	4,925,215.00	5,173,480.00	4,743,477.00
Wastewater Treatment - Creemore	126,950.00	128,800.00	129,450.00	157,138.00
Wastewater Treatment - Stayner	77,850.00	76,800.00	70,050.00	75,680.00
Leisure Services				
Administration	511,400.00	561,995.00	648,200.00	559,500.00
Parks - general	405,150.00	360,200.00	388,300.00	533,250.00
Paralympics	0.00			
Ontario Winter Games	14,000.00			
Other	116,800.00	124,915.00	57,780.00	54,100.00
Fitness Centre	257,948.00	243,190.00	246,064.00	10,000.00
Trails	90,677.00	94,300.00	94,000.00	81,000.00
Greenspace	165,732.00	166,805.00	156,800.00	186,500.00
Friendship Gardens	6,500.00	3,575.00	4,000.00	2,700.00
Fisher Field	91,274.00	94,000.00	90,000.00	75,500.00
Central Park	91,376.00	94,100.00	93,900.00	80,000.00
Curling Club	34,800.00	35,800.00	50,800.00	54,600.00
Sunset Point	54,140.00	55,165.00	55,200.00	54,700.00
Neighborhood Parks	77,500.00	79,800.00	79,700.00	75,900.00
Old Village Park	18,976.00	20,145.00	20,300.00	20,200.00
Heritage Park	19,604.00	20,190.00	20,700.00	18,700.00
Skateboard Park	34,750.00	16,995.00	39,150.00	15,500.00
Harbourlands	58,006.00	59,700.00	88,300.00	89,000.00
Harbourview	41,380.00	44,700.00	44,700.00	31,700.00
Collingwood Skiff	3,125.00	2,850.00	2,850.00	1,350.00
Collingwood Elevator	76,446.00	84,148.00	79,135.00	93,417.00
Millenium Park	15,604.00	20,990.00	22,000.00	20,000.00
Parks - Other	8,000.00	8,630.00	8,630.00	5,250.00
Pawplar			14,300.00	4,750.00
Shipyards Park				77,347.00
Centennial Pool	131,690.00	142,460.00	152,260.00	195,670.00
Arena	692,835.00	762,476.00	835,100.00	870,400.00
Outdoor Arena	110,831.00	131,210.00	143,250.00	127,530.00
Museum	306,519.00	309,739.00	335,729.00	337,072.00
Library	1,221,335.00	1,288,639.00	1,380,424.00	1,592,003.00
Special Events	270,249.00	265,400.00	259,225.00	228,190.00
Elvis Festival	638,000.00	556,500.00	558,745.00	501,000.00
Other Cultural				
Culture	41,670.00	73,400.00	85,220.00	90,787.00

Town of Collingwood
"Approved" Summarized Budget
For the Year Ending December 31, 2011

	2008	2009	2010	2011
	Budget	Budget	Budget	Budget
	$	$	$	$
G.T.T.A. Support	25,000.00	25,000.00	0.00	0.00
Planning				
Planning	1,635,881.00	1,411,570.00	1,245,446.00	948,250.00
Committee of Adjustment	65,355.00	22,618.00	17,300.00	10,200.00
Heritage Committee/Doors Open	55,000.00	55,000.00	80,000.00	80,000.00
Sustainability	177,945.00	13,080.00	13,080.00	0.00
BIA	411,700.00	415,000.00	423,200.00	424,746.00
Economic Development	489,925.00	453,331.00	536,500.00	468,700.00
County and Education	19,096,025.00	19,430,512.00	20,204,758.00	20,624,302.00
Total Operating Expenditures	**52,189,122.00**	**54,832,493.00**	**58,553,973.00**	**59,835,424.00**
Net General Fund Surplus	**740,347.00**	**504,776.00**	**1,002,500.00**	**758,975.00**

Town of Collingwood
"Approved" Summarized Budget
For the Year Ending December 31, 2011

	2008	2009	2010	2011
	Budget	Budget	Budget	Budget
	$	$	$	$
Capital Fund				
Revenue				
Debenture proceeds	15,739,943.00	8,708,325.00	12,166,953.00	5,340,675.00
Transfers from Reserves	3,282,202.00	3,236,449.00	2,228,453.00	2,328,818.00
Transfers from Reserve Funds	699,356.00	45,000.00		450,000.00
Transfers from DC Reserves	2,423,430.00	3,580,897.00	1,436,978.00	2,350,025.00
Donations and Other	5,154,333.00	2,991,311.00	4,764,987.00	2,563,280.00
Investing in Ontario Funds		**620,000.00**		
Grants - Federal		500,000.00	1,914,285.00	
Grants - Provincial	2,393,350.00	4,100,000.00	11,065,599.00	6,000,000.00
Total Capital Revenues	**29,692,614.00**	**23,781,982.00**	**33,577,255.00**	**19,032,798.00**
Expenditures				
Council	150,000.00	150,000.00		
Administration	733,000.00	371,000.00	341,000.00	185,000.00
Information Technology	146,500.00	150,500.00	155,500.00	160,500.00
Human Resources		75,000.00	75,000.00	64,700.00
Fire	563,000.00	55,000.00	1,416,100.00	50,000.00
Police				80,000.00
Conservation authority	93,305.00			
Building	125,000.00	165,500.00	161,005.00	
Animal Control			21,672.00	
Works	8,508,000.00	9,076,000.00	20,716,000.00	9,235,500.00
Bus - Regular	168,000.00	10,000.00	10,000.00	470,000.00
Parking		188,000.00	258,000.00	28,798.00
Streetlights	5,000.00		10,000.00	22,000.00
Railway			19,400.00	0.00
Airport	38,000.00	1,500,000.00	37,500.00	85,000.00
Environmental	10,815,000.00	4,535,000.00	3,636,458.00	4,707,600.00
Leisure Services	851,656.00	4,181,758.00	4,831,065.00	4,277,675.00
Special Events				
Library/Municipal Office	8,236,500.00	3,629,000.00	2,703,055.00	425,000.00
Planning		200,000.00	188,000.00	
Economic Development				
Total Capital Expenditures	**30,432,961.00**	**24,286,758.00**	**34,579,755.00**	**19,791,773.00**
Net Capital Fund Deficit	**-740,347.00**	**-504,776.00**	**-1,002,500.00**	**-758,975.00**
Combined Surplus/-Deficit Current Year	**0.00**	**0.00**	**0.00**	**0.00**