

# Strategic Initiatives Standing Committee

## December 7, 2016

# Preliminary Budget

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Preliminary Base Budget	P.1
Major Budget Variances 2017 vs. 2016	P.4
2017 Unavoidable Increases	P.5
2017 Operating Efficiencies	P.12
Preliminary Revised Budget	P.15
Tax Rate Comparisons	P.16
Capital Summary 2017	P.17
For Discussion	P.26

2017 Budget

Preliminary Budget



## Town of Collingwood Preliminary Budget

Program	Budget 2015	Budget 2016	Inflationary Increases	Base Budget 2017	Unavoidable Increases	Base Budget 2017	Operating Efficiencies	Revised 2017	% Change	Unmet Needs	TOTAL REQUEST	%
General Government	4,738,161	4,847,577	210,852	5,058,429	500,241	5,558,670	(240,725)	5,317,945	5.13%	275,680	5,593,625	15.39%
Protection Services	10,385,891	10,442,514	93,833	10,536,347	316,062	10,852,409	(68,134)	10,784,275	2.35%	131,007	10,915,282	4.53%
Public Works	5,242,312	5,562,506	51,244	5,613,750	310,930	5,924,680	(274,443)	5,650,237	0.65%	85,000	5,735,237	3.11%
Solid Waste	148,581											
Housing	99,620	112,920		112,920	(8,685)	104,235	0	104,235	-7.69%		104,235	-7.69%
Parks, Recreation & Culture	4,089,862	4,433,741	121,560	4,555,301	286,362	4,841,663	(148,986)	4,692,677	5.84%	62,014	4,754,691	7.24%
Planning & Development	1,323,887	1,317,074	32,715	1,349,789	5,572	1,355,361	(32,205)	1,323,156	0.46%	5,000	1,328,156	0.84%
Airport	113,770	127,420	120	127,540	56,369	183,909	(15,899)	168,010	31.86%	100,000	268,010	110.34%
Library	1,525,510	1,564,425	24,277	1,588,702	33,607	1,622,309	(48,735)	1,573,574	0.58%	0	1,573,574	0.58%
<b>Total Expenditures from Taxes</b>	<b>27,370,432</b>	<b>28,408,177</b>	<b>534,601</b>	<b>28,942,778</b>	<b>1,500,458</b>	<b>30,443,236</b>	<b>(829,127)</b>	<b>29,614,109</b>	<b>4.25%</b>	<b>658,701</b>	<b>30,272,810</b>	<b>6.56%</b>
<sup>1</sup> Tax Related Revenue	688,000	568,275		788,275	141,000	929,275	0	929,275	63.53%		929,275	63.53%
<sup>2</sup> Capital Levy	1,027,000	1,027,000		1,247,000	155,000	1,402,000	0	1,402,000	36.51%		1,402,000	36.51%
<b>To Be Raised From Taxes</b>	<b>27,709,432</b>	<b>28,866,902</b>	<b>534,601</b>	<b>29,401,503</b>	<b>1,514,458</b>	<b>30,915,961</b>	<b>(829,127)</b>	<b>30,086,834</b>	<b>4.23%</b>	<b>658,701</b>	<b>30,745,535</b>	<b>6.51%</b>



Town of Collingwood  
Preliminary Budget

	Budget 2015	Budget 2016	Base Budget 2017	Unavoidable Increases	Base Budget 2017	Operating Efficiencies	Revised 2017	%	Unmet Needs	TOTAL REQUEST	%	Inflationary Needs
<b>General Government</b>												
Mayor & Council	399,216	415,722	433,208	0	433,208	(4,245)	428,963	3.19%		428,963	3.19%	17,486
Elections	24,000	17,100	17,100	25,000	42,100	(15,000)	27,100	58.48%	34,525	61,625	260.38%	
Corporate Management	3,536,746	3,570,870	3,779,737	230,584	4,010,321	(80,544)	3,929,777	10.05%	241,155	4,170,932	16.80%	208,867
Program Support	673,199	738,885	723,384	244,657	968,041	(140,936)	827,105	11.94%		827,105	11.94%	(15,501)
Council Grants & Donations	105,000	105,000	105,000		105,000		105,000	0.00%		105,000	0.00%	
<b>Total General Government</b>	<b>4,738,161</b>	<b>4,847,577</b>	<b>5,058,429</b>	<b>500,241</b>	<b>5,558,670</b>	<b>(240,725)</b>	<b>5,317,945</b>	<b>5.13%</b>	<b>275,680</b>	<b>5,593,625</b>	<b>15.39%</b>	<b>210,852</b>
<b>Protection</b>												
Fire	4,445,240	4,613,293	4,695,853	116,909	4,812,762	(5,589)	4,807,173	4.20%	121,007	4,928,180	6.83%	82,560
Police	4,940,881	4,805,706	4,805,706	174,180	4,979,886	(61,450)	4,918,436	2.35%		4,918,436	2.35%	0
Protective Inspection	287,282	306,888	318,161	7,000	325,161	(1,095)	324,066	5.60%	10,000	334,066	8.86%	11,273
Conservation Authority	712,488	716,627	716,627	17,973	734,600		734,600	2.51%		734,600	2.51%	
<b>Total Protection</b>	<b>10,385,891</b>	<b>10,442,514</b>	<b>10,536,347</b>	<b>316,062</b>	<b>10,852,409</b>	<b>(68,134)</b>	<b>10,784,275</b>	<b>2.35%</b>	<b>131,007</b>	<b>10,915,282</b>	<b>4.53%</b>	<b>93,833</b>
<b>Public Works</b>												
Overhead	2,021,704	2,243,137	2,279,322	29,530	2,308,852	(9,001)	2,299,851	2.53%	85,000	2,384,851	6.32%	36,185
Roads - Paved	327,621	351,808	351,808	20,000	371,808	(11,185)	360,623	2.51%		360,623	2.51%	0
Roads - Unpaved	49,797	94,797	94,797	5,600	100,397	(78,137)	22,260	-76.52%		22,260	-76.52%	0
Bridges & Culverts	10,484	13,484	13,484		13,484		13,484	0.00%		13,484	0.00%	0
Traffic Operations	716,130	776,702	783,363	65,950	849,313	(5,170)	844,143	8.68%		844,143	8.68%	6,661
Winter Control - Roads	908,935	930,492	936,860	89,000	1,025,860		1,025,860	10.25%		1,025,860	10.25%	6,368
Winter Control - Sidewalks	211,000	248,970	251,600		251,600		251,600	1.06%		251,600	1.06%	2,630
Transit - Conventional	495,986	501,236	501,236	23,350	524,586	(20,000)	504,586	0.67%		504,586	0.67%	0
Transit - Accessible	164,745	162,600	162,000	1,500	163,500	(20,000)	143,500	-11.75%		143,500	-11.75%	(600)
Streetlighting	354,280	294,280	294,280	0	294,280	(90,000)	204,280	-30.58%		204,280	-30.58%	0
Railway	(18,370)	(55,000)	(55,000)	76,000	21,000	(40,950)	(19,950)	-63.73%		(19,950)	-63.73%	0
<b>Total Public Works</b>	<b>5,242,312</b>	<b>5,562,506</b>	<b>5,613,750</b>	<b>310,930</b>	<b>5,924,680</b>	<b>(274,443)</b>	<b>5,650,237</b>	<b>0.65%</b>	<b>85,000</b>	<b>5,735,237</b>	<b>3.11%</b>	<b>51,244</b>
<b>Environmental</b>												
<b>Solid Waste</b>	<b>148,581</b>											
<b>Housing</b>												
	<b>99,620</b>	<b>112,920</b>	<b>112,920</b>	<b>(8,685)</b>	<b>104,235</b>		<b>104,235</b>	<b>-7.69%</b>		<b>104,235</b>	<b>-7.69%</b>	
<b>Parks, Recreation &amp; Culture</b>												
Administration	557,805	618,306	625,010	1,084	623,926		623,926	0.91%		623,926	0.91%	6,704
Parks	1,458,802	1,465,938	1,499,193	30,612	1,529,805	(87,178)	1,442,627	-1.59%	1,750	1,444,377	-1.47%	33,255
Facilities	1,050,088	1,130,544	1,169,433	176,582	1,346,015	(38,025)	1,307,990	15.70%	14,000	1,321,990	16.93%	38,889
Recreation Services	400,826	469,022	481,601	31,450	513,051	(19,700)	493,351	5.19%	16,124	509,475	8.62%	12,579
Culture & Events	622,341	749,931	780,064	48,802	828,866	(4,083)	824,783	9.98%	30,140	854,923	14.00%	30,133
<b>Total Parks, Recreation &amp; Culture</b>	<b>4,089,862</b>	<b>4,433,741</b>	<b>4,555,301</b>	<b>286,362</b>	<b>4,841,663</b>	<b>(148,986)</b>	<b>4,692,677</b>	<b>5.84%</b>	<b>62,014</b>	<b>4,754,691</b>	<b>7.24%</b>	<b>121,560</b>



Town of Collingwood  
Preliminary Budget

	Budget 2015	Budget 2016	Base Budget 2017	Unavoidable Increases	Base Budget 2017	Operating Efficiencies	Revised 2017	%	Unmet Needs	TOTAL REQUEST	%	Inflationary Needs
<b>Planning &amp; Development</b>												
Planning & COA	742,486	732,642	752,142	(27,781)	724,361	(32,205)	692,156	-5.53%		692,156	-5.53%	19,500
Heritage	45,000	66,100	66,100	59,293	125,393		125,393	89.70%		125,393	89.70%	
Marketing & Business Development	536,401	518,332	531,547	(25,940)	505,607		505,607	-2.45%	5,000	510,607	-1.49%	13,215
<b>Total Planning &amp; Development</b>	<b>1,323,887</b>	<b>1,317,074</b>	<b>1,349,789</b>	<b>5,572</b>	<b>1,355,361</b>	<b>(32,205)</b>	<b>1,323,156</b>	<b>0.46%</b>	<b>5,000</b>	<b>1,328,156</b>	<b>0.84%</b>	<b>32,715</b>
<b>Municipal Service Boards</b>												
Airport	113,770	127,420	127,540	56,369	183,909	(15,899)	168,010	31.86%	100,000	268,010	110.34%	120
Library	1,525,510	1,564,425	1,588,702	33,607	1,622,309	(48,735)	1,573,574	0.58%		1,573,574	0.58%	24,277
<b>Total Municipal Service Boards</b>	<b>1,639,280</b>	<b>1,691,845</b>	<b>1,716,242</b>	<b>89,976</b>	<b>1,806,218</b>	<b>(64,634)</b>	<b>1,741,584</b>	<b>2.94%</b>	<b>100,000</b>	<b>1,841,584</b>	<b>8.85%</b>	<b>24,397</b>
<b>Total Expenditures from Taxes</b>	<b>27,370,432</b>	<b>28,408,177</b>	<b>28,942,778</b>	<b>1,500,458</b>	<b>30,443,236</b>	<b>(829,127)</b>	<b>29,614,109</b>	<b>4.25%</b>	<b>658,701</b>	<b>30,272,810</b>	<b>6.56%</b>	<b>534,601</b>
<b>Tax Related Revenue</b>	<b>688,000</b>	<b>568,275</b>	<b>788,275</b>	<b>141,000</b>	<b>929,275</b>		<b>929,275</b>	<b>63.53%</b>		<b>929,275</b>	<b>63.53%</b>	
<b>Capital Levy</b>	<b>1,027,000</b>	<b>1,027,000</b>	<b>1,247,000</b>	<b>155,000</b>	<b>1,402,000</b>		<b>1,402,000</b>	<b>36.51%</b>		<b>1,402,000</b>	<b>36.51%</b>	
<b>To Be Raised From Taxes</b>	<b>27,709,432</b>	<b>28,866,902</b>	<b>29,401,503</b>	<b>1,514,458</b>	<b>30,915,961</b>	<b>(829,127)</b>	<b>30,086,834</b>	<b>4.23%</b>	<b>658,701</b>	<b>30,745,535</b>	<b>6.51%</b>	<b>534,601</b>

## Major Budget Variances 2017 vs. 2016

Program/Variance		Explanation	Major Components
<b>Corporate</b>			
1	Employee Benefits - Corporate-wide	Estimated increase of 4.09% plus annualization of benefits for new hires and additional Council members on the plan.	\$268,204
2	Salaries - Corporate-wide	Annualization of remuneration for 2016 hires and adjustments due to COLA increase of 1.7%.	\$187,723
3	Utilities	Adjustments to 2016 budget amounts to more accurately reflect actual 2016 results.	\$69,104

Note: at the time budget preparation was initiated, the CPI increase was 1.7%. Council has adopted a policy of salary increases for non-union staff equal to the CUPE negotiated settlement. The CUPE negotiated range for COLA increases is a minimum of 1.6% and a maximum of 2.25% based on the December 31st Canadian CPI.

## 2017 Unavoidable Increases

Program/Variance	Explanation	Major Components
<b>General Government</b>		
1 Governance	<p><u>Elections</u>            With the changes to the <i>Municipal Elections Act</i> it is anticipated that deposits on the necessary equipment to run the election will be required earlier than in previous years. This increase has been offset with a reduction in the transfer to reserve. The resulting net increase to the Elections budget for 2017 is \$10,000.</p>	\$25,000
2 Corporate Management		
2 a) Cash Dividend	Reduction in dividends received from Collus PowerStream. Given the unknown future of our ownership of the shares it is more prudent to not anticipate receiving a dividend in 2017.	\$150,000
2 b) Expense Recoveries	Increase in Expense Recoveries to offset a portion of increased expenditures	(\$130,350)
2 c) Legal	Anticipated increase in legal expenses related to property sales and litigation	\$50,000
2 d) Transfers from Reserves/Reserve Funds	Reduction in transfers into the operating budget as items that were to be funded by those reserve amounts have been completed.	\$44,049
2 e) Annual Support	Increase in annual computer software licensing and support due to increased number of users for each software platform	\$30,000
2 f) Staff Recruitment	Increase to provide for recruitment of new CAO	\$25,000
2 g) Miscellaneous Revenue	Reduction to more accurately reflect the 10 year average actual trend.	\$22,000
2 h) Studies	In addition to amounts for the Asset Management Plan update and maintenance, surveys and appraisals, staff will be undertaking a space allocation study to determine current and future office/work space needs for staff.	\$18,700

## 2017 Unavoidable Increases

Program/Variance		Explanation	Major Components
3	Program Support		
	3 a) Information Technology	The increase in IT costs represent the estimated cost of creating an in-house IT/GIS department. This cost will be offset by \$132,886 in efficiencies realized by bringing the service in-house.	\$232,657
	3 b) Human Resources	Increases in HR relate to additional Labour Relations costs for the negotiation 3 union contracts and additional recruitment costs related to retirements.	\$12,000
<b>Protection Services</b>			
4	Fire Services	Estimated additional contract settlement over and above the 1.7% cost of living included in the base budget amount	\$98,043
5	Police Services	Increase in OPP contract based on preliminary costing calculation received	\$169,105
6	Protective Inspection	Inclusion of annual computer software licensing costs	\$6,100
7	Conservation Authority	Preliminary increase in NVCA requisition	\$17,973



## 2017 Unavoidable Increases

Program/Variance	Explanation	Major Components
<b>Public Works</b>		
8 Overhead		
8 a) Revenues	Revenues increased to more accurately reflect actual results.	(\$15,985)
8 b) Equipment revenues	Revenues increased to more accurately reflect actual results.	(\$15,985)
8 c) Debenture payments	Net increase in principal payments due to a reduction in the term for the Raglan Street debenture. Based on the rates, staff reduced the repayment term from 15 to 10 years.	\$51,530
9 Roads - Paved	Increases in external rental fees for Sweeping & Flushing (\$10,000) and increase use of crack sealant in the Asphalt Patching program (\$10,000).	\$20,000
10 Traffic Operations		
10 a) Traffic Signs/Markers	Increase required due to minimum maintenance standards for reflectivity of signs	\$12,700
10 b) Traffic Control	Increase required due to minimum maintenance standards as well as the additions 5 signalized intersections in the last couple of years	\$30,000
10 c) Downtown Maintenance	Reduction in recoveries to more accurately reflect actual results.	\$15,000
10 d) Catch Basins & Gutters	Increased in anticipation of new contract in 2017. The last contract was for a two year period.	\$5,000
11 Winter Control - Roads	Winter Control costs are unpredictable however Environment Canada is predicting a colder than normal winter with more snowfall and potentially rain, sleet, ice.	\$89,000

## 2017 Unavoidable Increases

Program/Variance	Explanation		Major Components		
12 Transit - Conventional					
12 a) Bus Pass Revenue	Bus pass revenue will decrease due to a lower number of passes being purchased by the County for the Ontario Works program		\$55,000		
12 b) Other Bus Revenues	Increases in ticket sales, contributions from other municipalities and increased Ontario Gas Tax Funding will partially offset the revenue loss from passes.		(\$43,650)		
12 c) Contracted Services	Contract adjustments		\$15,000		

Preliminary Budget

## 2017 Unavoidable Increases

Program/Variance	Explanation	Major Components
<b>Parks, Recreation and Culture</b>		
13 Parks		
13 a) Salaries & Benefits	Increase related to increase in minimum wage for seasonal and part-time staff	\$8,701
13 b) Program Related	Increases in the cost of operating the Canada Goose project (\$3,500) and sports field dressing (\$4,775)	\$8,275
13 c) Vehicle Repairs	Increase in costs due to age of fleet	\$5,000
13 d) Utilities	Estimated increase in hydro costs	\$5,286
14 Facilities		
14 a) Utilities	Estimated increase in hydro costs	\$95,446
14 b) Transfer to Capital	Tax base capital requirements for Sailing School building improvements (\$25,000) and the purchase of an industrial power washer for the Aquatics Centre	\$34,000
14 c) Building Repairs	EBMA - new boiler unit for dressing room #6 (\$15,316); Curling Club concrete floor repair (\$5,000)	\$20,316
14 d) Equipment Repairs	Increased repairs costs to equipment in various locations due to the age of the equipment	\$16,000
15 Recreation Services		
15 a) Revenue Reductions	Reductions in revenues to reflect actual results	\$11,750
15 b) Annual Support	Increase in costs for licensing of new software as well as annual maintenance costs	\$7,000
15 c) Employee Benefits	Increase to reflect actual results	\$10,700
16 Culture and Events		
16 a) Collingwood Elvis Festival	Net estimated increase in costs due to reorganization of the Festival	\$22,087

## 2017 Unavoidable Increases

Program/Variance	Explanation	Major Components
<b>Planning and Development</b>		
17 Planning		
17 a) Application Fees	Increase due to growth	(\$25,000)
17 b) Grant - Provincial	Source Water Protection Grant - final installment	(\$12,998)
17 c) Reserve Transfer	Reduction in transfer from DC reserves since no applicable expenditures are budgeted in 2017	\$10,000
18 Marketing and Development		
18 a) Other Municipalities	Reduction in County funding as per agreement	\$25,000
18 b) Promo, Publicity & Marketing	Reduction to reflect reduction in spending on County funded programs	(\$15,000)
18 c) Research & Development	Reduction to reflect reduction in spending on County funded programs and transfer of funds to Special Projects	(\$35,000)
19 Heritage		
19 a) Transfer from Reserve	Removal of transfer since reserve no longer exists	\$28,900
19 b) Salaries and benefits	Reallocation of salaries and benefit for planning staff members that work directly with the Heritage Committee and building staff that are a resource to the committee or administer the tax relief program	\$30,393

## 2017 Unavoidable Increases

Program/Variance	Explanation	Major Components
<b>Municipal Service Boards</b>		
20 Airport		
20 a) Transfer from Reserve	Reduction in transfer from reserves since the reserve has been depleted	\$100,000
20 b) Legal	Reduction in Legal fees related to the wind turbines	(\$50,000)
21 Library	Various increases have been requested throughout the budget with emphasis on the library collection	\$33,607
<b>Tax Related</b>		
22 Supplementary Tax Revenue	Increase supplementary tax revenues to reflect the potential net increase from reassessments during 2017	(\$155,000)
23 Penalties & Interest	Reduce to more closely approximate actual results	\$22,000
24 Bill 79 Clawback	This expense has been eliminated in 2017	(\$8,000)

## 2017 Operating Efficiencies

Program/Variance	Explanation	Major Components
<b>General Government</b>		
1 Contracted Services - IT services	As noted in the Unavoidable Increases section this is the estimated savings by bringing IT/GIS services in-house. The unavoidable increase for resource costs net of efficiencies is \$199,770.	\$132,886
2 Debenture principal and interest	Normal reductions in annual payments as serial debentures are paid down	\$33,705
3 Investment Income	Increased revenue from cash reserves	\$25,000
4 Building Repairs - Terminals	Reduction in anticipated repairs for 2017 until priorities are established.	\$15,500
5 Transfer to Reserve - Elections	With changes to the Elections Act, staff have moved forward to 2017 some spending that would normally have been incurred in the year of the election. As a result, the Transfer to Reserve has been reduced to compensate for the actual 2017 spending.	\$15,000
<b>Protection Services</b>		
6 OPP - Provincial Offenses Act revenue	Increase to reflect the 2016 trend in fine revenue	\$48,000
7 Fire Debenture interest	Normal reductions in annual payments as serial debentures are paid down	\$5,589
8 OPP - Leased vehicles/equipment	Reduction to reflect actual results	\$5,500
9 OPP - Repairs	Reduction to reflect actual results	\$4,750

## 2017 Operating Efficiencies

Program/Variance	Explanation	Major Components
<b>Public Works</b>		
10 Streetlights - Maintenance	The reduction in hydro costs from the LED light project should begin to be reflected in 2017.	\$90,000
11 Roads - Unpaved	Reduction in the costs of crushing asphalt. There is a sufficient stockpile for 2017.	\$70,000
10 Railway	Estimated cost savings	\$33,750
12 Transit - Conventional	Reduction in the cost of bio-diesel fuel to reflect price stability and reflect the current usage patterns	\$20,000
13 Transit - Accessible	This reduction recognizes that the last payment to the accessible transit provider was made in 2016.	\$20,000
<b>Parks, Recreation and Culture</b>		
14 Revenue increases	PRC has budgeted an increase in revenues from the various activities and services they provide. The largest anticipated increases are ice rentals of \$10,000 and sailing school registrations of \$8,000.	\$39,250
15 Parks Division - various	The efficiencies relate to reductions in Transfer to Capital (\$30,000), Georgian Trail maintenance costs (\$19,885), Repairs & Maintenance - Grounds (\$12,350) and Median Maintenance (\$8,000)	\$70,235
16 Facilities Division - various	Cost efficiencies relate to reductions in natural gas usage (\$11,000) and utility usage at the Outdoor rink (\$4,000)	\$16,000

## 2017 Operating Efficiencies

Program/Variance	Explanation		Major Components		
<b>Planning and Development</b>					
17 Planning - Annual Support	Reduction in the cost of the GIS license		\$16,000		
18 Salaries and benefits	Reallocation of salaries and benefits for planning staff that work directly with the Heritage Committee		\$9,505		
<b>Airport</b>					
19 Various	Operational efficiencies are due to hangar development which has, in turn, reduced grounds maintenance costs.		\$15,899		
<b>Library</b>					
20 Salaries and benefits	Reduction to more closely reflect actual results and staff mix		\$48,735		





## Town of Collingwood Preliminary Budget

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Protection Services	10,385,891	10,442,514	93,833	10,536,347	316,062	10,852,409	(68,134)	10,784,275	2.35%	131,007	10,915,282	4.53%
Public Works	5,242,312	5,562,506	51,244	5,613,750	310,930	5,924,680	(274,443)	5,650,237	0.65%	85,000	5,735,237	3.11%
Solid Waste	148,581											
Housing	99,620	112,920		112,920	(8,685)	104,235	0	104,235	-7.69%		104,235	-7.69%
Parks, Recreation & Culture	4,089,862	4,433,741	121,560	4,555,301	286,362	4,841,663	(148,986)	4,692,677	5.84%	62,014	4,754,691	7.24%
Planning & Development	1,323,887	1,317,074	32,715	1,349,789	5,572	1,355,361	(32,205)	1,323,156	0.46%	5,000	1,328,156	0.84%
Airport	113,770	127,420	120	127,540	56,369	183,909	(15,899)	168,010	31.86%	100,000	268,010	110.34%
Library	1,525,510	1,564,425	24,277	1,588,702	33,607	1,622,309	(48,735)	1,573,574	0.58%	0	1,573,574	0.58%
<b>Total Expenditures from Taxes</b>	<b>27,370,432</b>	<b>28,408,177</b>	<b>534,601</b>	<b>28,942,778</b>	<b>1,500,458</b>	<b>30,443,236</b>	<b>(829,127)</b>	<b>29,614,109</b>	<b>4.25%</b>	<b>658,701</b>	<b>30,272,810</b>	<b>6.56%</b>
<sup>1</sup> Tax Related Revenue	688,000	568,275		788,275	141,000	929,275	0	929,275	63.53%		929,275	63.53%
<sup>2</sup> Capital Levy	1,027,000	1,027,000		1,247,000	155,000	1,402,000	0	1,402,000	36.51%		1,402,000	36.51%
<b>To Be Raised From Taxes</b>	<b>27,709,432</b>	<b>28,866,902</b>	<b>534,601</b>	<b>29,401,503</b>	<b>1,514,458</b>	<b>30,915,961</b>	<b>(829,127)</b>	<b>30,086,834</b>	<b>4.23%</b>	<b>658,701</b>	<b>30,745,535</b>	<b>6.51%</b>





**TOWN OF COLLINGWOOD  
TAX RATE COMPARISONS**

	TOTAL ASSESSMENT	WEIGHTED ASSESSMENT	TAXES	TAX RATE	
2016	3,682,045,394	3,850,217,493	28,866,902	0.00749747	
2017	3,682,045,394	3,920,644,228	28,866,902	0.00736280	
<b>GROWTH</b>			<u>577,338</u>	<u>0.00014726</u>	<b>2.00% Growth Rate</b>
<b>REVENUE NEUTRAL TAX RATE</b>			<u>29,444,240</u>	<u>0.00751005</u>	
<b>INCREASE ON REVENUE NEUTRAL TAX RATE</b>			642,594	0.00016390	
<b>TOTAL INCREASE ON TAX RATE</b>			<u><u>30,086,834</u></u>	<u>0.00767395</u>	<b>2.35% Tax Rate Increase</b>
				<b>30,086,834</b>	<b>4.23% Tax Levy Increase</b>
<b>Taxes on \$100,000 of CVA</b>			<b>Taxes D. Sloan</b>		
2015	749.75	3-3-36470	2015	357000	2676.60
2016	767.40		2016	357000	2739.60
	<b>17.65</b>				<b>63.00</b>
				0	<b>2.35%</b>



**Town of Collingwood  
Capital Summary  
2017**

<i>General Government Corporate Management-Facilities</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Town Hall Refurbishment</i>	CF	175,000										175,000	
<i>Electronic Records Management System</i>	CF	148,000										148,000	
<i>Backup Generator</i>	NEW	175,000										175,000	
<i>Town Hall Sprinkler System</i>	CF	165,000											165,000
<i>Collingwood Terminals - Marine and Shipping Tower</i>	CF	300,000											300,000
<i>Offices 507 10th Line</i>	2018	-											
<i>Integrated Work Management Software</i>	CF	35,000										35,000	
		<b>998,000</b>	-	-	-	-	-	-	-	-	-	<b>533,000</b>	<b>465,000</b>

<i>General Government Program Support-IT</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Computer Hardware</i>	CF	45,000	45,000										
<i>Computer Software</i>	CF	57,500	57,500										
<i>Networking - (Wan) &amp; (Lan) Infrastructure</i>	CF	10,000	10,000										
<i>Phone System</i>	CF	11,000	11,000										
<i>Email System</i>	CF	35,000	35,000										
		<b>158,500</b>	<b>158,500</b>	-	-	-	-	-	-	-	-	-	-

<i>Protective Services Fire</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Vehicle Replacements</i>	CF	40,000											40,000
<i>Pumper</i>	2020	-											
<i>East End Station</i>	2023	-											
<i>Bunker Gear</i>	NEW	60,000										60,000	
<i>Radio Replacement</i>	2018	-											
<i>Tanker</i>	2019	-											
<i>Pumper</i>	2020	-											
		<b>100,000</b>	-	-	-	-	-	-	-	-	-	<b>60,000</b>	<b>40,000</b>

<i>Protective Services OPP</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Cell Upgrade</i>	CF	200,000		57,040						75,000			67,960
		<b>200,000</b>	-	<b>57,040</b>	-	-	-	-	-	<b>75,000</b>	-	-	<b>67,960</b>



**Town of Collingwood  
Capital Summary  
2017**

<i>Protective Services By-law</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
Animal Control Truck	CF	42,000											42,000
		<b>42,000</b>	-	-	-	-	-	-	-	-	-	-	<b>42,000</b>

<i>Transportation Roads/Overhead</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
Backup Generator	CF	120,000											120,000
Hume St widening	CF	20,000											20,000
Hwy 26 West Connecting Link Paving	CF	5,000											5,000
Large Tools & Equipment Replacement	CF	30,000										30,000	
LED Street Light Conversion	CF	300,000										300,000	
Office and Shop Improvements 545 10th Line	CF	60,000		60,000									
Office and Shop Improvements 507 10th Line	CF	50,000											50,000
Sidewalk Repairs	CF	100,000		19,500									80,500
Streetlight installation	CF	60,000											60,000
Vehicle Replacement	CF	765,000										765,000	
Vehicle Purchases	CF	135,000		135,000									
Mountain Road Upgrade to Arterial	CF	300,000		200,000					10,000				90,000
Hurontario Widening Hume to Collins	2019	-											
Road Related Works Completed in the Sewer Renewal Program	CF	400,000											400,000
10th Line Urbanization	2019	-											
Hwy 26 Widening-New Hwy to Parkway	HOLD												
High Street Widening-Tenth Street to Poplar	2019	-											
Hurontario-Lockhart Turn Lanes	2018	-											
Third/High Intersection Improvements	CF	485,000		339,500									145,500
Asphalt Resurfacing	CF	540,000				320,000			20,000				200,000
Complaints Management Software	NEW	34,000	34,000										
3rd St & Bridge Reconstruction	2018	-											
Bridge Rehabilitation	2018	-											
Maple St Drain Improvements	NEW	225,000				50,000	100,000						75,000
		<b>3,629,000</b>	<b>34,000</b>	<b>754,000</b>	-	<b>370,000</b>	<b>100,000</b>	-	<b>30,000</b>	-	-	<b>1,095,000</b>	<b>1,246,000</b>



**Town of Collingwood  
Capital Summary  
2017**

<i>Transportation</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Transit</i>													
Automated Stop Announcement System	CF	20,000										20,000	
Public Washroom Pine and Second	NEW	225,000											225,000
Bus Shelters	CF	7,000		6,300									700
Bus Replacement	CF	985,000					413,601						571,399
		<b>1,237,000</b>	-	<b>6,300</b>	-	-	<b>413,601</b>	-	-	-	-	<b>20,000</b>	<b>797,099</b>

<i>Parks Recreation and Culture</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<i>Parks</i>													
Equipment 08 16B	CF	80,000		44,777									35,223
Heritage Park Improvements	CF	440,000		373,500					25,000				41,500
Playground Replacements	CF	100,000											100,000
PRC Master Plan	CF	250,000		180,000									70,000
Shade Shelters	2018	-											
Town Signage	CF	20,000		18,000									2,000
Trail Development	CF	100,000		90,000									10,000
Truck Replacement Program 08 16C	CF	100,000		70,000								7,500	22,500
Black Ash Creek Bridge 10-07	2019	-											
Central Park Baseball Lighting 06-05B	CF	100,000		45,000									55,000
Central Park Parking Lot Paving	CF	100,000											100,000
Harbourview Park Lighting 06-09B	2019	-											
Sunset Point Pavilion 08-07F	2019	-											
Park Development behind Admiral School	2019	-											
Park Development - Consar/ Red Maple	2019	-											
Park Development 10-01 Mountaincroft	CF	715,000		643,500									71,500
Asphalt Walkways 11-01	CF	10,000											10,000
New Park in Phase 2 of Mair Mills	2020	-											
Fisher Field Improvements	CF	40,000		20,000					20,000				
Neighborhood Park Enhancements	CF	75,000		33,750									41,250
Shipyards Walkway 08-14A	2018	-											
Water Safety	CF	7,500	7,500										
Canada 150 Grant	New	295,000		177,885			97,350						19,765
Dock Purchase	New	60,000		27,000									33,000
		-											
		<b>2,492,500</b>	<b>7,500</b>	<b>1,723,412</b>	-	-	<b>97,350</b>	-	<b>45,000</b>	-	-	<b>7,500</b>	<b>611,738</b>



**Town of Collingwood  
Capital Summary  
2017**

	S t a t u s												
<b>Parks Recreation and Culture Facilities</b>		<b>Cost</b>	<b>Taxes</b>	<b>DCs</b>	<b>Debenture</b>	<b>Provincial Grant</b>	<b>Federal Grant</b>	<b>Recoveries</b>	<b>Other</b>	<b>Internal Borrowing</b>	<b>User Fees</b>	<b>Reserve</b>	<b>Reserve Fund</b>
EBMA EB1 (A) Seating/ Hall of Fame	CF	20,000											20,000
EBMA EB1 (B) Refrigeration Equipment	CF	30,000											30,000
EBMA EB1 (C) Dehumidifiers	CF	80,000											80,000
EBMA EB1 (D) Compressors	2019	-											
EBMA EB1 (C) Exterior Doors	CF	85,000											85,000
Central Park Outdoor Ice Storage Building	2018	-											
Central Park Outdoor Rink Dressing Room	CF	18,000											18,000
Central Park Ice Machine (Zamboni)	CF	103,500											103,500
Sailing School - Building Improvements	CF	25,000	25,000										
Central Park Arena - Bollards & Signage	2018	-											
Centennial Aquatic Centre- Tile & Barrier	NEW	60,000											60,000
Centennial Aquatic Centre- Steam Cleaner	NEW	9,000	9,000										
Centennial Aquatic Centre- Partitions	2018	-											
Ice Levellers	NEW	25,000										25,000	
Curling Club Ridgecap	CF	15,000											15,000
		<b>470,500</b>	<b>34,000</b>	-	-	-	-	-	-	-	-	<b>25,000</b>	<b>411,500</b>

	S t a t u s												
<b>Parks Recreation and Culture Recreation Services</b>		<b>Cost</b>	<b>Taxes</b>	<b>DCs</b>	<b>Debenture</b>	<b>Provincial Grant</b>	<b>Federal Grant</b>	<b>Recoveries</b>	<b>Other</b>	<b>Internal Borrowing</b>	<b>User Fees</b>	<b>Reserve</b>	<b>Reserve Fund</b>
Sailing School Accessibility	NEW	100,000											100,000
Sailing School Boats	NEW	36,000										24,000	12,000
Centennial Aquatic Centre Sound System	NEW	12,500	12,500										
		<b>148,500</b>	<b>12,500</b>	-	-	-	-	-	-	-	-	<b>24,000</b>	<b>112,000</b>

	S t a t u s												
<b>Parks Recreation and Culture Events</b>		<b>Cost</b>	<b>Taxes</b>	<b>DCs</b>	<b>Debenture</b>	<b>Provincial Grant</b>	<b>Federal Grant</b>	<b>Recoveries</b>	<b>Other</b>	<b>Internal Borrowing</b>	<b>User Fees</b>	<b>Reserve</b>	<b>Reserve Fund</b>
Station-Air Conditioner Condenser	CF	47,000											47,000
Station Domestic Hot Water Heater	CF	4,000											4,000
Station Retro Fit Gallery and Work Space	CF	21,000											21,000
Station-Cladding Repainting	NEW	10,000											10,000
Events-Tent	NEW	4,000										4,000	
Events-Amphitheatre Sound	NEW	10,000										10,000	
Scrim	NEW	3,500										3,500	
		<b>99,500</b>	-	-	-	-	-	-	-	-	-	<b>17,500</b>	<b>82,000</b>



**Town of Collingwood  
Capital Summary  
2017**

	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<b>Municipal Service Boards-Library</b>													
Library - IT replacements	NEW	5,000									5,000		
Library Roof	NEW	76,500				38,300			7,500				30,700
RFID Tagging	NEW	35,000										35,000	
		<b>116,500</b>	-	-	-	<b>38,300</b>	-	-	<b>7,500</b>	-	<b>5,000</b>	<b>35,000</b>	<b>30,700</b>

	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<b>Municipal Service Boards - Airport</b>													
Hangar Development	2018												
Fuel System Upgrade	NEW	8,000										8,000	
Growth Related Improvements	2018												
		<b>8,000</b>	-	-	-	-	-	-	-	-	-	<b>8,000</b>	-

	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
<b>Non-Tax Supported Parking</b>													
Parking Mobile Payment and Ticketing	CF	5,000										5,000	
Meters	NEW	30,000										30,000	
		<b>35,000</b>	-	-	-	-	-	-	-	-	-	<b>35,000</b>	-



**Town of Collingwood  
Capital Summary  
2017**

<i>Non-Tax Supported Sanitary Sewer Collection</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
Sanitary Sewer Replacement Program	CF	2,900,000				2,000,000						900,000	
Sanitary Sewer Grouting/Manhole Repairs	CF	50,000									50,000		
Sewer Related Costs 3rd St	2019	-											
Sewer Related Costs Mt Road	2019	-											
		<b>2,950,000</b>	-	-	-	<b>2,000,000</b>	-	-	-	-	<b>50,000</b>	<b>900,000</b>	-

<i>Non-Tax Supported Wastewater</i>	<i>S t a t u s</i>	<i>Cost</i>	<i>Taxes</i>	<i>DCs</i>	<i>Debenture</i>	<i>Provincial Grant</i>	<i>Federal Grant</i>	<i>Recoveries</i>	<i>Other</i>	<i>Internal Borrowing</i>	<i>User Fees</i>	<i>Reserve</i>	<i>Reserve Fund</i>
Brick Replacement	CF	40,000										40,000	
Cogeneration/Odour Mitigation/Digester Gas Boiler Project	CF	2,149,109				716,369	716,369					716,371	
Refurbishment and Improvements to the Bio solids Storage Lagoon	NEW	80,000										80,000	
Waste Water Treatment Plant Expansion and Upgrades	2018	-											
Minnesota Pumping Station Replacement	CF	750,000				161,229	322,457					266,314	
Black Ash Pumping Station Replacement and Expansion	CF	980,000				161,229	322,457					496,314	
Diesel Generator Replacement	2018	-											
UV Replacements/Upgrades	New	50,000										50,000	
Inflow at WWTP	New	30,000										30,000	
		<b>4,079,109</b>	-	-	-	<b>1,038,827</b>	<b>1,361,283</b>	-	-	-	-	<b>1,678,999</b>	-





**Town of Collingwood  
Capital Summary  
2017**

<i>Non-Tax Supported Water</i>	<i>S t a t u s</i>	Cost	Taxes	DCs	Debenture	Provincial Grant	Federal Grant	Recoveries	Other	Internal Borrowing	User Fees	Reserve	Reserve Fund
Stewart Road Reservoir	CF	3,184,690		2,592,338								592,352	
Water Main Replacement	CF	600,000										600,000	
Water Services Replacement	CF	105,100										105,100	
In Ground Reservoirs	CF	429,000		317,460								111,540	
Water Treatment Plant Refurbishment	CF	741,608							341,140			400,468	
Value Additions and Replacements	CF	32,300										32,300	
Hydrant Replacements	CF	41,200										41,200	
New Residential and General Water Services	CF	80,000						75,000				5,000	
Wireless Water Meter Transmitters	CF	1,790,000										1,790,000	
New Watermains	CF	2,432,000		2,067,200								364,800	
Booster Stations Osler	CF	30,000										30,000	
Vehicles	CF	75,000										75,000	
Large Tools	CF	49,000										49,000	
		-										-	
		<b>9,589,898</b>	-	<b>4,976,998</b>	-	-	-	<b>75,000</b>	<b>341,140</b>	-	-	<b>4,196,760</b>	-

<b>OVERALL TOTALS</b>		<b>26,354,007</b>	<b>246,500</b>	<b>7,517,750</b>	-	<b>3,447,127</b>	<b>1,972,234</b>	<b>75,000</b>	<b>423,640</b>	<b>75,000</b>	<b>55,000</b>	<b>8,635,759</b>	<b>3,905,997</b>
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Reserve	
General	433,000
Townhall Computers	35,000
PW Reserve	795,000
Capital Contingency	<b>183,000</b>
Departmental Reserves	
Mayors Golf Tournament	12,000
Parking	35,000
Landfill Settlement	300,000
Transit Reserve	20,000
Sailing School	12,000
Library - General	35,000
Wastewater Reserve	3,473,999
Water Reserve	3,301,760
	<u>8,635,759</u>

Reserve Fund	
Lifecycle	3,048,059
10% Non DC	<b>402,438</b>
Parkland Levy	
Hume Street	
Fed Gas Tax	310,000
Land Acquisition	145,500
	<u>3,905,997</u>

Grants	
Clean Water Wastewater Fund	1,117,372
SCF-0064	1,432,738
OCIF AC2-0065	2,000,000
OCIF FC-83 Formula Based	320,000
PTIF Transit Funding	413,601
Community Capital Fund	38,300
Canada 150 Funding	97,350
	<u>5,419,361</u>

**Note: Project Status**

Projects carried forward from prior years are noted as CF

New projects to be undertaken are denoted as New

Projects normally funded through taxes are indicated as TX

Projects that have been committed to appear in italics font.



**Town of Collingwood  
Capital Summary  
2017**

<b>General Reserve</b>		<b>Lifecycle Reserve Fund</b>		<b>Grant Funding</b>	<b>Federal</b>	<b>Provincial</b>
Townhall Refurbishment	(175,000)	Townhall Sprinklers	(165,000)	<i>Clean Water Wastewater Fund:</i>		
Electronic Records Management	(148,000)	Collingwood Terminals Roof Repairs	(300,000)	Maple St Drain Improvements	(100,000)	(50,000)
Fire Bunker Gear	(60,000)	Fire - 2008 Escape Replacement	(40,000)	Minnesota Pumping Station	(322,457)	(161,229)
PRC Garbage Truck Cost Share	(7,500)	OPP Cell Upgrade	(67,960)	Black Ash Pumping Station	(322,457)	(161,229)
CP - Laser Ice Leveller	(25,000)	Animal Control Truck	(42,000)	<u>(744,914)</u>	<u>(372,458)</u>	
Events-Tent	(4,000)	Backup Generator	(120,000)	<i>SCF-0664</i>		
Events-Amphitheatre Sound	(10,000)	Hume Street Widening	(20,000)	Co-generation Project	(716,369)	(716,369)
Scrim	(3,500)	Highway 26 West	(5,000)			
		507 Tenth Line	(50,000)	<i>OCIF AC2-0065</i>		
		Sidewalk Construction	(80,500)	Sanitary Sewer Renewal Program		(2,000,000)
	<u>(433,000)</u>	Streetlight Installation	(60,000)			
		Mountain Road Upgrade	(90,000)	<i>OCIF FC-083 Formula Based</i>		
<b>Townhall Computer Reserve</b>		Road Components of Sewer Projects	(400,000)	Asphalt Resurfacing Program		(320,000)
Integrated Work Management	(35,000)	Asphalt Resurfacing	(200,000)			
	<u>(35,000)</u>	Maple Street Drainage	(75,000)	<i>Public Transit Infrastructure Funding:</i>		
		Bus Replacement	(486,399)	Replace two Eldorado Buses (2006)	(413,601)	
		Playground Replacements	(100,000)			
		Central Park Parking Lot Behind YMCA	(100,000)	<i>Community Capital Fund:</i>		
		Asphalt Walkways - PRC	(10,000)	Library Roof		(38,300)
<b>Public Works Reserve</b>		EBMA - Seating/Hall of Fame Room	(20,000)			
Large Tools	(30,000)	EBMA - Water Tank Replacement	(30,000)	<i>Canada 150 Funding:</i>		
Sander, 4 pick ups, sewer flusher truck	(765,000)	EBMA - Dehumidifiers	(80,000)	Paddle and Motor Docks	(97,350)	
	<u>(795,000)</u>	EBMA - Exterior Doors	(85,000)			
		Outdoor Rink Dressing Room	(18,000)	<i>Library General Reserve:</i>		
		Outdoor Rink Zamboni	(103,500)	Library RFID Tagging	(35,000)	
<b>Landfill Settlement</b>		Pool - Tile & Barrier	(60,000)			
LED Conversion	(300,000)	Curling Club Roof Ridgecap	(15,000)			
	<u>(300,000)</u>	Sailing School Accessibility	(100,000)			
		Sailing School Boat	(12,000)			
<b>Transit Reserve</b>		Museum - AC Condenser	(47,000)			
Automated Announcement System	(20,000)	Museum - Hot Water Tank	(4,000)			
	<u>(20,000)</u>	Museum - Gallery Retrofit	(21,000)			
		Museum - Painting	(10,000)			
<b>Mayors Golf Tournament</b>		Library - Green Roof	(30,700)			
Sailing School Boat	(12,000)	Library - RFID Tagging	0			
	<u>(12,000)</u>					
<b>Sailing School Reserve</b>						
Sailing School Boat	(12,000)					
	<u>(12,000)</u>					
<b>Parking Reserve</b>		<b>Federal Gas Tax</b>				
Mobile Payment and Ticketing	(5,000)	Transit Washroom and Storage	(225,000)			
Meters	(30,000)	Red Cross Bus Replacement	(85,000)			
	<u>(35,000)</u>		<u>(310,000)</u>			
<b>Capital Contingency Reserve</b>						
Townhall Backup Generator	(175,000)					
Airport Fuel System Upgrade	(8,000)					
	<u>(183,000)</u>					



**Town of Collingwood  
Capital Summary  
2017**

**Wastewater Reserve**

Sanitary Sewer Replacement Program	(900,000)
Brick Replacement	(40,000)
Co-gen Project	(716,371)
Lagoon Refurbishment	(80,000)
Minnesota Pumping Station	(266,314)
BAC Pumping Station	(496,314)
UV Replacements/Upgrades	(50,000)
Inflow at WWTP	(30,000)
Share of Wireless Transmitters	(895,000)
	<u>(3,473,999)</u>

**Water Reserve**

Stewart Road Reservoir	(592,352)
Water Main Replacement	(600,000)
Water Services Replacement	(105,100)
In Ground Reservoirs	(111,540)
Water Treatment Plant Refurbishment	(400,468)
Value Additions and Replacements	(32,300)
Hydrant Replacements	(41,200)
New Residential and General Services	(5,000)
Share of Wireless Transmitters	(895,000)
New Watermains	(364,800)
Booster Stations Osler	(30,000)
Vehicles	(75,000)
Large Tools	(49,000)
	<u>(3,301,760)</u>

**10% Non DC Reserve Fund**

Bus Shelters	(700)
PRC - Zero Turn Mower	(11,259)
PRC - Tractor	(23,964)
Heritage Park Improvements	(41,500)
PRC Master Plan	(70,000)
Signage	(2,000)
Trail Development	(10,000)
PRC Pick Up Truck	(22,500)
Central Park Baseball Lights	(55,000)
Park Development - Mountaincroft	(71,500)
Neighborhood Park Enhancements	(41,250)
Canada 150 Dock Project	(19,765)
McDonald Dock Project	(33,000)
	<u>(402,438)</u>

Preliminary Budget

## FOR DISCUSSION

Lifecycle Reserve Fund				Allocated
<i>Townhall Sprinklers</i>	✓	165,000	Health & Safety Contract was approved	165,000
Collingwood Terminals Roof Repairs	✓	300,000	Critical lifecycle, Health & Safety, AMP	300,000
Fire - 2008 Escape Replacement	✓	40,000	Lifecycle replacement (8 year life) this yr 9/Emergency Response	40,000
<i>OPP Cell Upgrade</i>	✓	67,960	Health & Safety in ground tanks/HVAC HVAC contract was approved	67,960
Animal Control Truck	✓	42,000	Cost savings/AMP	42,000
<i>Backup Generator</i>	✓	120,000	Public Works - Emergency Management Contract was approved	120,000
<i>Hume Street Widening</i>	✓	20,000	Complete project	20,000
<i>Highway 26 West</i>	✓	5,000	Complete project	5,000
507 Tenth Line		50,000	Growth related need	
Sidewalk Construction	✓	80,500	Legislated /health & safety	80,500
Streetlight Installation	✓	60,000	Health & Safety	60,000
<i>Mountain Road Upgrade</i>	✓	90,000	Project in progress	90,000
<i>Road Components of Sewer Projects</i>	✓	400,000	Projects are in progress	400,000
<i>Asphalt Resurfacing</i>	✓	200,000	AMP plus Provincial Grants	200,000
Maple Street Drainage	✓	75,000	CWWF funding	75,000
Bus Replacement	✓	486,399	PTIF will provide \$413k of funding	486,399
Playground Replacements	✓	100,000	Health & Safety Contract will go to Council D12th	100,000
Central Park Parking Lot Behind YMCA		100,000		
Asphalt Walkways - PRC	✓	10,000	Health & Safety	10,000
<i>EBMA - Seating/Hall of Fame Room</i>	✓	20,000		20,000
EBMA - Water Tank Replacement		30,000		
EBMA - Dehumidifiers		80,000		
EBMA - Exterior Doors	✓	85,000	AODA/Health & safety/energy efficiency	85,000
Outdoor Rink Dressing Room		18,000		
Outdoor Rink Zamboni		103,500		
Pool - Tile & Barrier	✓	60,000	Health & Safety	60,000
<i>Curling Club Roof Ridgecap</i>	✓	15,000	Completes the building repairs	15,000
Sailing School Accessibility		100,000		
Sailing School Boat	✓	12,000	Revenue generating program	12,000
Museum - AC Condenser	✓	47,000	Contract will go to Council D12th	47,000
Museum - Hot Water Tank	✓	4,000	AMP - on the books for 4 yrs	4,000
<i>Museum - Gallery Retrofit</i>	✓	21,000		21,000
Museum - Painting	✓	10,000		10,000
Library - Green Roof	✓	30,700	Health & Safety	30,700
		<u>3,048,059</u>		<u>2,566,559</u>