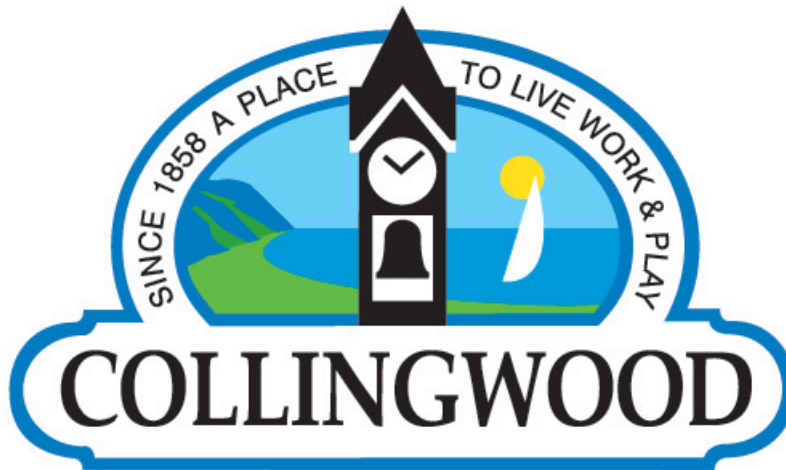


**2011
STATEMENT OF
DEVELOPMENT CHARGE
RESERVE FUNDS**

FOR DC RESERVE FUNDS
ESTABLISHED UNDER
BY-LAW 2007-117 AND BY-LAW 2009-092



THE TOWN OF COLLINGWOOD
97 HURONTARIO STREET
COLLINGWOOD ONTARIO L9Y 3Z5
(705) 445-1030

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Section (A)

Description of Services

Related to Development Charge Reserve Funds

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

Related By-law	Reserve Funds	Related Services for Growth & Descriptions	Maximum Potential DC Recovery %
TOWN-WIDE DEVELOPMENT CHARGE RESERVE FUNDS			
By-law No. 2009-092 **	Water	Treatment plants	100%
		Distribution systems	100%
	Wastewater	Treatment plants	100%
		Sewage trunk works	100%
		Vehicles and equipment	100%
	Roads & Related	Arterial roads	100%
		Collector roads	100%
		Traffic signals	100%
		Sidewalks and streetlights	100%
		Works yards	100%
		Rolling stock ¹	100%
	Transit	Transit vehicles	90%
		Other transit infrastructure	90%
	Rail Lines	Other transit infrastructure	90%
	Airport	Facilities	90%
	Municipal Parking	Municipal parking spaces – indoor	90%
		Municipal parking spaces - outdoor	90%
	Fire Protection	Fire stations	100%
		Fire pumpers, aerials and rescue vehicles	100%
		Small equipment and gear	100%
	Police Protection	Police detachments	100%
	Indoor Recreation	Arena, indoor pools, fitness facilities, community centres etc. (including land)	90%
		Recreation vehicles and equipment ¹	90%
	Outdoor Recreation	Development of area municipal parks	90%
		Development of district parks	90%
		Development of special purpose parks	90%
		Parks rolling stock ¹ and yards	90%
	Libraries	Public library space (including furniture and equipment)	90%
		Library materials	90%
	Administration²	Studies in connection with acquiring buildings, rolling stock, materials and equipment, and improving land and facilities, including the DC background study cost	0 – 100%
Interest on money borrowed to pay for growth-related capital.		0 – 100%	
AREA SPECIFIC DEVELOPMENT CHARGE RESERVE FUNDS			
By-law No. 2007-117 ***	Black Ash Creek Watershed/Special Policy Area Lands	The Black Ash Creek (BAC) channelization project was required in order to permit additional residential and non-residential development to take place in locations within the BAC Special Policy Area.	57.311% of related debenture costs

¹ Vehicles and equipment must have an expected useful life of 7 or more years.

² Recoverable portion is calculated at the same percentage as the service component to which it pertains.

^{*} Computer equipment, the provision of office space for municipal administration and the purchase of parkland are specifically excluded items under the Development Charges Act, 1997.

^{**} New By-law required by August 31, 2014

^{***} New By-law required by **October 14, 2012**

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

LOCAL SERVICE POLICY

The Town of Collingwood uses the following general policy guideline on development charge and local service funding for road-related, storm water management, water and sanitary sewer works:

1. Collector Roads

- 1.1 Collector Roads Internal to Development – Direct developer responsibility under s.59 of the Development Charges Act, 1997 (DCA'97) as a local service.
- 1.2 Collector Roads External to Development – If local service within the area to which the plan relates, direct developer responsibility under s.59 of the DCA'97; otherwise include in the DC calculation to the extent permitted under s.5(1) of the DCA'97 (dependent on local circumstances).
- 1.3 Stream crossing and rail crossing road works, excluding underground utilities but including all other works within lands to be dedicated to the Town or rail corridors – localized works to be borne by developers – works associated with 1.2 to be included in the DCA'97 calculation.

2. Traffic Signals

- 2.1 Traffic signalization within or external to development – include in the DC calculation to the extent permitted under s.5(1) of the DCA'97. Where a specific development warrants the need for traffic signals, the individual developer will pay for the cost of the signal.

3. Intersection Improvements

- 3.1 New roads (collector and arterial) and road (collector and arterial) improvements – include as part of road costing noted in item 1, to limits of right of way.
- 3.2 Intersection improvements within specific developments and all works necessary to connect entrances (private and specific subdivision) to the roadway – Direct developer responsibility under s.59 of DCA'97 (as a local service).
- 3.3 Intersection with County roads and Provincial highways – include in DC calculation to the extent that they are Town responsibility.
- 3.4 Intersection improvements on other roads due to development growth increasing traffic – include in DC calculation.

4. Streetlights

- 4.1 Streetlights on external roads – include in area municipal DC (linked to collector road funding source in item 1).
- 4.2 Streetlights within specific developments or direct abutting roads – Direct developer responsibility under s.59 of DCA'97 (as a local service).

5. Sidewalks

- 5.1 Sidewalks on MTO and County roads – include in area municipal DC or, in exceptional circumstances, may be local improvement or direct developer responsibility through local service provisions (s.59 of DCA'97).
- 5.2 Sidewalks on area municipal roads – Linked to collector road funding source in item 1.
- 5.3 Other sidewalks external to development (which are a local service within the area to which the plan relates) – Direct developer responsibility as a local service provision (under s.59 DCA'97).

6. Bike Routes/Bike Lanes/Bike Paths/Multi-use Trails/Naturalized Walkways

- 6.1 Bike routes and bike lanes, within road allowance, external to development – Include in DC road costs (County and area municipal), consistent with the service standards of the DCA'97, s.5(1).
- 6.2 Bike paths/multi-use trails/naturalized walkways external to development – Include in area municipal DCs consistent with the service standard provisions of the DCA'97, s.5(1).
- 6.3 Bike lanes, within road allowance, internal to development – Direct developer responsibility under s.59 of the DCA'97 (as a local service).
- 6.4 Bike paths/multi-use trails/naturalized walkways internal to development – Direct developer responsibility under s.59 of the DCA'97 (as a local service).
- 6.5 Trail bridges/underpasses and associated works – Include in area municipal DCs consistent with the service standard provisions of the DCA'97, s.5(1).

7. Noise Abatement Measures

- 7.1 Internal to Development – Direct developer responsibility through local service provisions (s.59 of DCA'97).

8. Land Acquisition for Road Allowance

- 8.1 Land Acquisition for arterial roads – Dedication under the Planning Act subdivision provisions (s.51) through development lands; in areas of limited or no development, include in County or area municipal DC (to the extent eligible).
- 8.2 Land Acquisition for collector roads – Dedication under the Planning Act subdivision provision (s.51) through development lands (up to 27 metre right of way); in areas with limited or no development, include in area municipal DC (to the extent eligible).
- 8.3 Land Acquisition for grade separations (beyond normal dedication requirements) – Include in the DC to the extent eligible.

9. Land Acquisition for Easements

- 9.1 Easement costs external to or not directly associated with a specific subdivision shall be included in the DC calculation.

10. Stormwater Management

- 10.1 Quality and Quantity Works, direct developer responsibility through local service provisions (s.59 of DCA'97).
- 10.2 Oversizing of stormwater management works for development external to developments will be subject to best efforts clauses by area municipality.

11. Water

- 11.1 Pumping stations and works associated with Zone boundaries to be included within the DC.
- 11.2 Trunk watermains external to and not associated with a specific development will be included in the DC.
- 11.3 Marginal costs of waterworks within the subdivision included in the DC for 300mm nominal diameter and above.
- 11.4 Connections to trunk mains and pumping stations to service specific areas, to be direct developer responsibility.

12. Sanitary Sewer

- 12.1 Pumping stations shall be included in the DC.
- 12.2 Trunk sanitary sewers external to and not associated with a specific development will be included in the DC.
- 12.3 Connections to trunk mains and pumping stations to service specific areas, to be direct developer responsibility.
- 12.4 Marginal costs of sanitary sewer works within the subdivision, which benefits upstream developers, included in DC above 300mm nominal diameter.

Section (B)

Town-Wide

Development Charge Reserve Funds

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

WATER RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 712,037	\$ 1,221,668
Add:		
Development Charges collected	1,095,648	469,966
Interest Income	6,243	6,744
Credits Allowed	72,081	44,166
Deduct:		
Net Transfers to Operating Funds (Section F)		(456,354)
Net Transfers to Capital Funds (Section F)	(247,520)	(444,666)
Net Transfers to Other Reserve Funds	(1,057,589)	(129,487)
Credits Utilized	(150,514)	(129,487)
Balance as at December 31,	\$ 430,386	\$ 712,037

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

WASTEWATER RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 1,249,432	\$ 2,090,658
Add:		
Development Charges collected	1,381,195	521,695
Interest Income	42,333	38,659
Credits Allowed	95,599	48,457
Net Transfers from Other Reserve Funds	473,005	179,763
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)	(18,377)	(1,503,437)
Net Transfers to Other Reserve Funds		
Credits Utilized	(162,127)	(126,363)
Balance as at December 31,	<u>\$ 3,061,060</u>	<u>\$ 1,249,432</u>

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

ROADS & RELATED RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 693,139	\$ 873,228
Add:		
Development Charges collected	1,218,864	506,096
Interest Income	33,008	36,533
Credits Allowed	79,330	45,866
Net Transfers from Other Reserve Funds	544,210	206,824
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)	(1,037,577)	(871,981)
Net Transfers to Other Reserve Funds		
Credits Utilized	(136,260)	(103,427)
Balance as at December 31,	\$ 1,394,714	\$ 693,139

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

TRANSIT RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 2,358	\$ 208
Add:		
Development Charges collected	6,877	2,141
Interest Income	63	9
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 9,298	\$ 2,358

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

RAIL LINES RESERVE FUND

	<u>2011</u>	<u>2010</u>
Balance as at January 1,	\$ 7,601	\$ 692
Add:		
Development Charges collected	23,937	6,880
Interest Income	215	29
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	<u>\$ 31,753</u>	<u>\$ 7,601</u>

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

AIRPORT RESERVE FUND

	<u>2011</u>	<u>2010</u>
Balance as at January 1,	\$ 5,269	\$ 484
Add:		
Development Charges collected	16,211	4,765
Interest Income	147	20
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	<u>\$ 21,627</u>	<u>\$ 5,269</u>

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

MUNICIPAL PARKING RESERVE FUND

	<u>2011</u>	<u>2010</u>
Balance as at January 1,	\$ 12,564	\$ 1,130
Add:		
Development Charges collected	38,931	11,386
Interest Income	352	48
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 51,847	\$ 12,564

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

FIRE PROTECTION RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 428,260	\$ 543,955
Add:		
Development Charges collected	135,212	57,513
Interest Income	5,450	3,391
Deduct:		
Net Transfers to Operating Funds (Section F)		(14,588)
Net Transfers to Capital Funds (Section F)		(162,011)
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 568,922	\$ 428,260

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

POLICE PROTECTION RESERVE FUND

	<u>2011</u>	<u>2010</u>
Balance as at January 1,	\$ 138,317	\$ 125,710
Add:		
Development Charges collected	23,922	11,686
Interest Income	1,593	921
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)	(10,580)	
Net Transfers to Other Reserve Funds		
Balance as at December 31,	<u>\$ 153,252</u>	<u>\$ 138,317</u>

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

INDOOR RECREATION RESERVE FUND

	<u>2011</u>	<u>2010</u>
Balance as at January 1,	\$ 1,066,220	\$ 950,628
Add:		
Development Charges collected	186,720	108,558
Interest Income	12,744	7,034
Deduct:		
Net Transfers to Operating Funds (Section F)		
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 1,265,684	\$ 1,066,220

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

OUTDOOR RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 948,035	\$ 1,094,293
Add:		
Development Charges collected	633,947	244,219
Interest Income	12,254	7,123
Deduct:		
Net Transfers to Operating Funds (Section F)	(2,425)	
Net Transfers to Capital Funds (Section F)	(297,569)	(397,600)
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 1,294,242	\$ 948,035

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

LIBRARY RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 49,555	\$ 64,651
Add:		
Development Charges collected	159,421	64,006
Interest Income	1,150	398
Deduct:		
Net Transfers to Operating Funds (Section F)	(49,273)	(79,500)
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 160,853	\$ 49,555

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

ADMINISTRATION RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 117,701	\$ 106,419
Add:		
Development Charges collected	42,422	20,229
Interest Income	1,348	782
Deduct:		
Net Transfers to Operating Funds (Section F)	(32,564)	(9,729)
Net Transfers to Capital Funds (Section F)		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 128,907	\$ 117,701

Section (C)

Area Specific

Development Charge Reserve Funds

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

BLACK ASH CREEK WATERSHED AND SPECIAL POLICY AREA RESERVE FUND

	2011	2010
Balance as at January 1,	\$ 497,613	\$ 463,335
Add:		
Development Charges collected	18,102	65,167
Interest Income		
Deduct:		
Net Transfers to Operating Funds	(32,120)	(30,889)
Net Transfers to Capital Funds		
Net Transfers to Other Reserve Funds		
Balance as at December 31,	\$ 483,595	\$ 497,613

Net Transfers to Operating Fund represent amounts applied to the Black Ash Creek Channelization debenture payments.

Section (D)

Development Charge Credits

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

SCHEDULE OF DEVELOPMENT CHARGE CREDITS BY CREDIT HOLDER

Credit Holder	Services	Credit Balance, Beginning of Year	Credit Given	Credit Used	Credit Balance at Year End
1355046 Ontario Inc.	Water	\$460,223		\$25,949	\$434,274
Lotco II Limited	Roads	\$830,870		\$79,330	\$751,540
	Wastewater	\$712,698		\$95,599	\$617,099
	Water	\$860,326		\$72,081	\$788,245
1579669 Ontario Inc.	Roads	\$482,589		\$56,930	\$425,659
	Wastewater	\$408,137		\$66,528	\$341,609
	Water	\$501,820		\$52,484	\$449,336

All of the above credits are the result of front-ending agreements.

SCHEDULE OF DEVELOPMENT CHARGE CREDITS BY SERVICE

Service	Credit Balance, Beginning of Year	Credit Given	Credit Used	Credit Balance At Year End	Credit Holder
Water	\$460,223		\$25,949	\$434,274	1355046 Ontario Inc.
	\$860,326		\$72,081	\$788,245	Lotco II Limited
	\$501,820		\$52,484	\$449,336	1579669 Ontario Inc.
Total	\$1,822,369		\$150,514	\$1,671,855	
Wastewater	\$712,698		\$95,599	\$617,099	Lotco II Limited
	\$408,137		\$66,528	\$341,609	1579669 Ontario Inc.
	\$1,120,835		\$162,127	\$958,708	
Total					
Roads	\$830,870		\$79,330	\$751,540	Lotco II Limited
	\$482,589		\$56,930	\$425,659	1579669 Ontario Inc.
	\$1,313,459		\$136,260	\$1,177,199	
Total					

Section (E)

Interfund Borrowing

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

INTERFUND BORROWING CONTINUITY SCHEDULE

Borrowing Fund	Loaning Fund	Loan Balance, Beginning of Year	Amount of Loan	Interest Charged	Repayments	Loan Balance at Year End
Water	Roads	\$ 584,011.87		\$ 12,711.73	\$243,534.07	\$ 353,189.53
Water	Wastewater	\$ 507,682.53		\$ 11,050.81	\$ 211,669.76	\$ 307,063.55
Water	Roads	\$473,456.41		\$ 8,885.75	\$ 300,676.13	\$ 181,666.03
Water	Wastewater	\$ 411,582.21		\$ 7,725.15	\$ 261,335.33	\$ 157,972.03

Notes:

In accordance with the DCA'97 and O. Reg. 82/98 s.11(1) money may be borrowed from another DC fund but must be paid back with interest. The interest rate to be used is defined as the Bank of Canada rate on the day the DC by-law that is in effect at the time of the loan was passed. At the time of the above loans, By-law 04-84 was in effect. This by-law was effective November 1, 2004 at which time the Bank of Canada rate was 2.75%

Loan amounts, loan repayments, and interest calculations will be made on December 31st of each year.

Total amount owed by the Water Fund to the Roads Fund at December 31, 2011 is \$534,855.56

Total amount owed by the Water Fund to the Wastewater Fund at December 31, 2011 is \$465,035.58

Section (F)

Details of Project Financing

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

WATER PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
WAD-1 Poplar SR Pretty River to Hwy 26 E	\$ 201,625			\$ 34,552		\$ 236,177
WAD-18 Osler Bluff Road, Silver Creek Dr to Forest Dr	45,895			8,099		53,994
Total Water	\$ 247,520			\$ 42,651		\$ 290,171

WASTEWATER PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
WWT-2 Class EA	\$18,377					\$18,377
Total Wastewater	\$18,377					\$18,377

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

ROADS & RELATED PROJECT FUNDING

Project Descriptions	Funding Sources						2011 Total
	Development Charges	Debenture	Tax Revenue	User Fees	External Recovery	Holding Account	
R-1 First Street widening High to Minnesota	\$ 197,405	\$ 97,653			\$ 11,750		\$ 306,808
R-2 Hurontario Street Hume to Campbell (Collins)	6,466		4,311				10,777
R-3 Hume Street Pretty River Pky to Hurontario	121,034					80,690	201,724
R-6 High Street Poplar SR to 10 th Line ¹	(264,885)					(324,549)	(589,434)
R-11 Hwy 26 Pretty River Pky to 6 th Line	616,768					324,310	941,078
R-16 Raglan Street Hume to Poplar SR	360,789					1,623,551	1,984,340
Total Roads & Related	\$ 1,037,577	\$ 97,653	\$ 4,311		\$ 11,750	\$ 1,704,002	\$ 2,855,293

¹ Adjustments were made to prior year project costing for the High Street project and the Area Roads Project which resulted in the return of previously applied development charges to the reserve fund.

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

POLICE PROTECTION PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
OPP-1 Renovation of space for Police use	\$ 10,580		\$ 26,221			\$ 36,801
Total Police Protection	\$ 10,580		\$ 26,221			\$ 36,801

OUTDOOR RECREATION PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
PLT-1 Community Trails	\$ 112,517		\$ 12,502		\$ 20,000	\$ 145,019
PLD-5 Mair Mills Phase 1	9,616		1,068			10,684
PLD-7 Black Ash Meadows Park (JJ Cooper)	50,793		5,643			56,436
PLD-1 Georgian Meadows	8,884		987			9,871
PLE-1 Pickup Truck 1 Biannually	16,675		1,853			18,528
PLE-10 Tractor	26,252		13,943			40,195
PLD-10 Harbourlands phased	72,831		56,296			129,127
PLD-4 New Parks 3	2,425		243			2,668
Total Outdoor Recreation	\$ 299,993		\$ 92,535		\$ 20,000	\$ 412,528

THE TOWN OF COLLINGWOOD
STATEMENT OF DEVELOPMENT CHARGE RESERVE FUNDS
For The Year Ended December 31, 2011

LIBRARIES PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
LM-6 Provision for materials	\$ 49,273		\$ 36,970			\$ 86,243
Total Libraries	\$ 49,273		\$ 36,970			\$ 86,243

ADMINISTRATON PROJECT FUNDING

Project Descriptions	Funding Sources					2011 Total
	Development Charges	Debenture	Revenue Fund	User Fees	External Recovery	
A-1 Roads Needs Study	\$ 32,564		\$ 10,855			\$ 43,419
Total Administration	\$ 32,564		\$ 10,855			\$ 43,419