

**CORPORATION OF THE  
TOWN OF COLLINGWOOD**

**COUNTY OF SIMCOE**

**CONSOLIDATED FINANCIAL REPORT**

**DECEMBER 31, 2011**

# CORPORATION OF THE TOWN OF COLLINGWOOD

DECEMBER 31, 2011

## CONTENTS

Independent Auditors' Report	1
Consolidated Statement of Financial Position	2
Consolidated Statement of Operations	3
Consolidated Statement of Change in Net Debt	4
Consolidated Statement of Cash Flow	5
Notes to the Consolidated Financial Statements	6
Schedule 1 - Consolidated Schedule of Tangible Capital Assets	20
Schedule 2 - Consolidated Schedule of Segmented Tangible Capital Assets 2011	21
Schedule 3 - Consolidated Schedule of Segmented Tangible Capital Assets 2010	22
Schedule 4 - Consolidated Schedule of Segmented Revenues and Expenses 2011 Actual	23
Schedule 5 - Consolidated Schedule of Segmented Revenues and Expenses 2010 Actual	24
Schedule 6 - Consolidated Schedule of Segmented Revenues and Expenses 2011 Budget	25

**GAVILLER & COMPANY LLP**  
**CHARTERED ACCOUNTANTS**

**INDEPENDENT AUDITORS' REPORT**

To the Members of Council, Inhabitants and Ratepayers of the **Town of Collingwood**:

**Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of the **Town of Collingwood**, which comprise the consolidated statement of financial position as at December 31, 2011, and the consolidated statements of operations, change in net debt and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

**Management's Responsibility for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

**Auditors' Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the municipality's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the **Town of Collingwood** as at December 31, 2011, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*Gaviller & Company LLP*

Licensed Public Accountants  
Collingwood, Ontario  
July 30, 2012

# CORPORATION OF THE TOWN OF COLLINGWOOD

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31

	2011	2010
	\$	\$
<b>Financial assets</b>		
Cash and temporary investments (Note 3)	25,789,361	27,443,213
Taxes receivable	5,604,853	5,780,276
Accounts receivable (Note 19)	7,587,966	9,272,128
Long-term receivable (Note 4)	3,907,796	6,698,701
Note receivable - Hydro companies (Note 19)	1,710,169	1,710,169
Investment in government business enterprises - Hydro companies (Note 19)	11,464,565	10,983,952
	<b>56,064,710</b>	61,888,439
<b>Liabilities</b>		
Accounts payable and accruals	6,373,099	8,460,313
Demand loan (Note 5)	339,544	664,013
Accrued interest payable	193,453	211,936
Employee future benefits (Note 12)	1,197,288	1,140,737
Developer deposits	3,087,876	4,577,261
Deferred revenue (Note 7)	10,197,475	18,170,107
Deferred revenue - obligatory reserve funds (Note 9)	10,506,582	6,717,404
Long-term (Note 6)	41,681,932	45,507,356
	<b>73,577,249</b>	85,449,127
Net debt	<b>(17,512,539)</b>	(23,560,688)
<b>Non-financial assets</b>		
Tangible capital assets - net (Schedule 1 and Note 15)	184,708,164	177,341,517
Prepaid expenses	635,515	630,296
	<b>185,343,679</b>	177,971,813
<b>Accumulated surplus (Note 10)</b>	<b>167,831,140</b>	154,411,125

Approved      'Sandra Cooper, Mayor'  
July 30, 2012

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## CONSOLIDATED STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31

	Budget 2011	Actual 2011	Actual 2010
	\$	\$	\$
	(Note 14)		
<b>Revenues</b>			
Net municipal taxation (Note 13)	23,909,699	<b>24,772,368</b>	24,501,199
Payments in lieu of taxation	100,673	<b>144,226</b>	157,459
User charges	14,700,788	<b>15,431,518</b>	14,568,420
Government transfers	528,509	<b>584,134</b>	426,270
Other municipalities	881,467	<b>753,425</b>	787,543
Contributions from obligatory reserve funds	241,553	<b>116,382</b>	398,321
Investment	320,000	<b>532,007</b>	468,189
Penalties and interest on taxes	480,000	<b>780,383</b>	644,791
Gain (loss) on disposal of tangible capital asset	634,164	<b>494,013</b>	(6,059)
Other (Note 11)	2,898,965	<b>3,516,708</b>	3,107,682
	<b>44,695,818</b>	<b>47,125,164</b>	45,053,815
<b>Expenses</b>			
General government	4,830,718	<b>4,477,499</b>	4,002,734
Protection to persons and property	10,621,041	<b>10,161,656</b>	9,464,784
Transportation services	7,729,844	<b>8,182,968</b>	7,712,904
Environmental services	13,129,668	<b>13,018,876</b>	12,281,637
Housing services	201,252	<b>218,209</b>	152,597
Recreational and cultural services	7,278,827	<b>6,850,559</b>	7,869,587
Planning and development	1,741,784	<b>1,911,607</b>	2,055,531
	<b>45,533,134</b>	<b>44,821,374</b>	43,539,774
<b>Net revenues (expenses)</b>	<b>(837,316)</b>	<b>2,303,790</b>	1,514,041
<b>Other</b>			
Grants and transfers related to capital			
Government transfers	5,670,096	<b>5,395,571</b>	10,057,578
Contributions from obligatory reserve funds	3,250,025	<b>1,611,622</b>	3,393,274
Contributions from developers	543,608	<b>50,318</b>	1,534,835
Contributed tangible capital assets (Note 15)	-	<b>3,425,407</b>	797,443
Other	962,000	<b>152,694</b>	383,102
Income from government business enterprise - Hydro companies (Note 19)	420,994	<b>480,613</b>	387,632
	<b>10,846,723</b>	<b>11,116,225</b>	16,553,864
<b>Annual surplus</b>	<b>10,009,407</b>	<b>13,420,015</b>	18,067,905
<b>Accumulated surplus, beginning of year</b>		<b>154,411,125</b>	136,343,220
<b>Accumulated surplus, end of year (Note 10)</b>		<b>167,831,140</b>	154,411,125

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT FOR THE YEAR ENDED DECEMBER 31

	Budget 2011	Actual 2011	Actual 2010
	\$	\$	\$
	(Note 14)		
Annual surplus	10,009,407	<b>13,420,015</b>	18,067,905
Acquisition of tangible capital assets	(19,591,488)	<b>(13,316,835)</b>	(22,731,521)
Amortization of tangible capital assets	8,614,678	<b>8,553,519</b>	7,573,912
Loss (gain) on disposal of tangible capital assets	(634,164)	<b>(494,013)</b>	6,059
Proceeds on disposal of tangible capital assets	1,100,000	<b>1,316,089</b>	133,600
Contributed tangible capital assets	-	<b>(3,425,407)</b>	(797,443)
Change in prepaid expenses	-	<b>(5,219)</b>	432,313
Change in net debt	(501,567)	<b>6,048,149</b>	2,684,825
Net debt, beginning of year		<b>(23,560,688)</b>	(26,245,513)
Net debt, end of year		<b>(17,512,539)</b>	(23,560,688)

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED DECEMBER 31

	2011	2010
	\$	\$
<b>Cash flows from (for):</b>		
<b>Operating activities</b>		
Annual surplus	13,420,015	18,067,905
Non-cash items:		
Amortization	8,553,519	7,573,912
Amortization on debenture debt discount	5,665	5,665
Loss (gain) on disposal of tangible capital assets	(494,013)	6,059
Contributed tangible capital assets	(3,425,407)	(797,443)
Investment in government business enterprise - Hydro companies	(480,613)	(387,632)
Employee future benefits	56,551	54,002
	17,635,717	24,522,468
Changes in:		
Taxes receivable	175,423	(1,171,444)
Accounts receivable	1,962,948	(996,438)
Accounts payable and accruals	(1,196,520)	(87,075)
Accrued interest payable	(18,483)	41,389
Developer deposits	(1,489,385)	(4,956,851)
Prepaid expenses	(5,219)	432,313
	17,064,481	17,784,362
<b>Capital activities</b>		
Proceeds on disposal of tangible capital assets	1,316,089	133,600
Acquisition of tangible capital assets	(13,316,835)	(22,731,521)
Deferred revenue - obligatory reserve funds	3,789,178	(1,148,294)
Accounts receivable - tangible capital assets	(278,786)	945,236
Accounts payable - tangible capital assets	(890,694)	(2,115,114)
	(9,381,048)	(24,916,093)
<b>Investing activities</b>		
Long-term receivable	2,790,905	372,151
<b>Financing activities</b>		
Long-term liabilities issued	-	19,669,658
Long-term liabilities repaid	(3,831,089)	(2,178,199)
Demand loan repaid	(324,469)	(310,063)
Deferred revenue	(7,972,632)	(4,600,330)
	(12,128,190)	12,581,066
<b>Net change in cash position</b>	<b>(1,653,852)</b>	<b>5,821,486</b>
Cash and cash equivalents, beginning of year	27,443,213	21,621,727
<b>Cash and cash equivalents, end of year</b>	<b>25,789,361</b>	<b>27,443,213</b>

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 1. Nature of operations

The Town of Collingwood ("the municipality") is a lower-tier municipality located in the County of Simcoe, Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes, such as the Municipal Act, Municipal Affairs Act and related legislation.

### 2. Summary of significant accounting policies

The consolidated financial statements of the municipality are the representation of management prepared in accordance with local government accounting standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSAB financial statements is on the financial position of the municipality and the changes thereto. The consolidated statement of financial position includes all the assets and liabilities of the municipality. Financial assets are those assets which could provide resources to discharge existing liabilities or finance future operations. Accumulated surplus represents the financial position and is the difference between assets and liabilities. This provides information about the municipality's overall future revenue requirements and its ability to finance activities and meet its obligations. Significant aspects of the accounting policies adopted by the municipality are as follows:

#### (a) Basis of consolidation

These consolidated financial statements reflect assets, liabilities, revenues and expenses of the municipality. They include the activities of all committees of Council and the following organizations which are accountable to, and owned or controlled by the municipality:

- Corporation of the Town of Collingwood Museum Board
- Corporation of the Town of Collingwood Public Library Board
- Corporation of the Town of Collingwood Business Improvement Area
- Collingwood Elvis Festival Board
- Collingwood Airport Services Board
- Collingwood Economic Development and Stability Board
- Collingwood Public Utilities Service Board

In addition, the consolidated financial statements include the operations of COLLUS Energy Corp., COLLUS Solutions Corp., COLLUS Power Corp. and Collingwood Utility Services Corp. as disclosed in Note 19. These business enterprises are accounted for using the modified equity method. Under this method, the business enterprises' accounting principles are not adjusted to conform with those of the municipality, and inter-organizational transactions are not eliminated.

Excluded are Funds Held in Trust which are administered by the municipality and reported on separately. All interfund assets and liabilities and sources of financing and expenses have been eliminated.



# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 2. Summary of significant accounting policies (continued)

#### (b) Basis of accounting

Sources of revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

#### (c) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated change in net debt for the year.

##### (i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	- 10 to 20 years
Buildings	- 15 to 40 years
Machinery and equipment	- 3 to 20 years
Vehicles	- 5 to 15 years
Linear assets	- 10 to 75 years

Work in progress is not amortized until the asset is available for productive use.

One half of the annual amortization is charged in the year of acquisition and in the year of disposal.

##### (ii) Contributed tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

#### (d) Deferred revenue

Revenue restricted by legislation, regulation, or agreement and not available for general municipal purposes is reported as deferred revenue on the statement of financial position. The revenue is reported on the consolidated statement of operations in the year in which it is used for the specified purpose.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 2. Summary of significant accounting policies (continued)

#### (e) County and school boards

The municipality collects taxation revenue on behalf of the school boards and the County of Simcoe. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Simcoe are not reflected in these consolidated financial statements.

#### (f) Government transfers

Government transfers are recognized in the consolidated financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

#### (g) Revenue recognition

Net municipal taxation, payments in lieu of taxation and the related penalties and interest are recognized as revenue in the year they are levied.

Fees for sewer and water usage are recorded as user charges. Connection fee revenues are recognized when the connection has been established.

Conditional government transfer revenue is recognized to the extent the conditions imposed on it have been fulfilled. Unconditional transfer revenue is recognized when monies are receivable. Government transfers for acquisition of tangible capital assets are recognized in the period in which eligible expenditures are made.

Investment revenue earned (other than on obligatory funds) is reported as revenue in the period earned. Investment revenue earned on obligatory reserve funds is added to the fund balance and forms part of the respective deferred revenue balances and is recognized in the period in which eligible expenditures are made.

Other user charges, payments from other municipalities and other revenue are recognized on an accrual basis.

#### (h) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Significant estimates exist in tangible capital assets with regard to historical costs and useful lives. Other significant estimates include amortization and employee future benefits. Actual results could differ from those estimates.

#### (i) Segment disclosures

The municipality adopted the Public Sector Accounting Board standard requiring financial information to be provided on a segmented basis (PSAB 2700). Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Municipal taxation revenue is allocated based on the percentage of total budgeted expenses.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 3. Cash and temporary investments

Cash and temporary investments consist of the following:

	2011	2010
	\$	\$
Unrestricted	<b>9,313,010</b>	9,704,859
Restricted	<b>16,476,351</b>	17,738,354
	<b>25,789,361</b>	27,443,213

Guaranteed investment certificates included in cash are as follows:

	Interest (per annum)	Due	2011	2010
			\$	\$
BMO Nesbitt Burns	1.78%	October 25, 2011	-	61,500
BMO Nesbitt Burns	2.12%	October 25, 2011	-	61,500
BMO Nesbitt Burns	2.12%	October 25, 2012	<b>63,046</b>	-
CIBC	4.40%	December 29, 2011	<b>2,588,707</b>	2,275,000
CIBC	3.75%	January 16, 2012	<b>2,000,000</b>	2,000,000
CIBC	3.39%	February 28, 2011	-	2,000,000
CIBC	3.34%	May 28, 2013	<b>2,000,000</b>	2,000,000
CIBC	3.67%	May 28, 2014	<b>2,000,000</b>	2,000,000
CIBC	3.32%	February 29, 2016	<b>2,500,000</b>	-
			<b>11,151,753</b>	10,398,000

Temporary investments are recorded at cost which approximates fair market value. Guaranteed investment certificates in the amount of \$63,046 (2010 - \$123,000) are in the name of the Library Board.

### 4. Long-term receivable

Benefiting land owners of water and sewer servicing completed in south Collingwood had the option to pay for their share of the cost in full in 2008 or finance over 20 years at 5.25% per annum with annual repayments commencing in 2009. In 2010, the bylaw was reopened and benefitting landowners had a second opportunity to pay the cost in full. Annual payments totaling \$229,988 (2010 - \$372,150) will be included on their property tax bills until 2028.

### 5. Demand loan

The Collingwood public utilities service board's demand loan payable to CIBC bears 4.55% interest, is due December 2012 and is payable in monthly blended principal and interest payments of \$28,998.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 6. Long-term liabilities

(a) Long-term liabilities consist of the following:

	2011	2010
	\$	\$
Total long-term liabilities incurred by the municipality and outstanding at the end of the year	<b>41,681,932</b>	45,507,356

(b) Principal payments for the next 5 years and thereafter are as follows:

	\$ Tax Supported	\$ User Fee	\$ Other
2012	1,576,344	1,751,895	391,337
2013	1,604,233	1,817,011	391,337
2014	1,440,429	1,030,190	391,337
2015	1,452,679	1,046,162	391,337
2016	1,472,722	1,063,037	391,337
Thereafter	12,820,861	7,878,645	4,771,039
Total	20,367,268	14,586,940	6,727,724
Overall total			<u>41,681,932</u>

The above long-term liabilities issued in the name of the municipality have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

(c) Interest is payable at rates ranging from 3.07% to 6.65% per annum.

(d) The Town also has an operating line of credit available for use in the amount of \$6,000,000, with an interest rate of prime less 0.75%. At December 31, 2011, the balance for the line of credit was \$NIL (2010 - \$NIL).

### 7. Deferred revenue

Deferred revenue includes unspent provincial funding of \$NIL (2010 - \$5,396,589) for capital improvements. Also included in deferred revenue is \$8,726,892 (2010 - \$11,923,606) of special charges to benefiting land owners for water and sewer servicing completed in south Collingwood. This revenue will be recognized over 20 years until 2028 which is the same period over which the construction costs of the project have been financed.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 8. Trust funds

Trust funds administered by the municipality amounting to \$600 (2010 - \$600) have not been included in the consolidated statement of financial position nor have their operations been included in the consolidated statement of operations. In the current year there were no transactions in the trust accounts. The trust funds are not audited. The trust funds are comprised of the following:

	2011	2010
	\$	\$
Cultural Trusts	<b>600</b>	600

### 9. Deferred revenue - obligatory reserve funds

A requirement of the public sector accounting principles of the Canadian Institute of Chartered Accountants is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may be refunded.

The net change during the year in the restricted deferred revenue balances is comprised of the following:

	2011	2010
	\$	\$
Deferred revenue, beginning of year	<b>6,717,404</b>	7,865,698
New deposits:		
Federal government	<b>536,905</b>	538,576
Provincial government	<b>191,105</b>	184,173
Private sources	<b>5,025,561</b>	2,094,307
Current fund transfers	<b>68,598</b>	-
Investment income	<b>88,009</b>	47,032
Capital and other transfers	<b>(1,919,109)</b>	(3,791,595)
Development charge credits utilized	<b>(201,891)</b>	(220,787)
Deferred revenue, end of year	<b>10,506,582</b>	6,717,404
Obligatory Reserve Funds:		
Recreational Land	<b>69,168</b>	69,168
Development Charges Act	<b>9,056,142</b>	5,928,101
Building Code Act	<b>232,182</b>	161,432
Other Provincial Funding	<b>18,442</b>	18,242
Parkland Levy	<b>44,392</b>	-
Federal Gas Tax	<b>1,086,256</b>	540,461
	<b>10,506,582</b>	6,717,404

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 10. Accumulated surplus

The accumulated surplus consists of individual fund surplus, reserves and reserve funds as follows:

	2011	2010
	\$	\$
Current fund deficit:		
General area taxation	25,001	112,964
Collingwood public utilities service board	(1,935,780)	(1,829,482)
Business Improvement Area	(329)	(329)
<b>Total current fund deficit</b>	<b>(1,911,108)</b>	<b>(1,716,847)</b>
Investment in tangible capital assets:		
Net book value of tangible capital assets	184,708,164	177,341,517
Tangible capital assets financed by long-term liabilities	(41,681,932)	(45,507,356)
Unfinanced capital expenditures	(8,802,745)	(5,817,743)
<b>Total investment in tangible capital assets</b>	<b>134,223,487</b>	<b>126,016,418</b>
Unfunded liabilities:		
Employee future benefits	(178,111)	(170,884)
Reserves set aside for specific purposes by Council:		
Contingencies	291,595	301,850
Post employment benefits	1,019,177	969,853
Current purposes	2,544,625	2,511,635
Acquisition of capital assets	16,356,986	13,345,694
<b>Total reserves</b>	<b>20,212,383</b>	<b>17,129,032</b>
Reserve funds set aside for specific purposes by Council:		
Current purposes	2,078,216	1,397,162
Acquisition of capital assets	1,941,708	772,292
<b>Total reserve funds</b>	<b>4,019,924</b>	<b>2,169,454</b>
Investment in government business enterprises:		
Hydro companies	11,464,565	10,983,952
<b>Total accumulated surplus</b>	<b>167,831,140</b>	<b>154,411,125</b>

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 10. Accumulated surplus (continued)

The accumulated surplus of the Collingwood public utilities service board, included above, consists of the following:

	2011	2010
	\$	\$
Net book value of tangible capital assets	31,266,283	31,867,907
Tangible capital assets financed by long-term liabilities	(2,677,028)	(3,541,977)
Current deficit	(1,935,780)	(1,829,482)
Unfunded employee future benefits	(178,111)	(170,884)
Total accumulated surplus	26,475,364	26,325,564

### 11. Other revenues

Other revenues consist of the following:

	2011	2010
	\$	\$
Licences and permits	744,390	406,427
Facility rentals	887,882	827,709
Fines	21,265	70,657
Donations	26,979	46,190
Revenue and expense recoveries from Government		
Business Enterprises	682,956	642,000
Miscellaneous	156,559	336,219
Miscellaneous - Collingwood public utilities service board	996,677	778,480
	3,516,708	3,107,682

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 12. Employee future benefits

#### (a) Retirement benefits

The employees of the Corporation of the Town of Collingwood participate in the Ontario Municipal Employees Retirement Savings Plan ("OMERS"). Although the plan has a defined retirement benefit for employees, the related obligation of the Corporation cannot be identified. The municipality has applied defined contribution plan accounting as it has insufficient information to apply defined benefit plan accounting. The OMERS plan has several unrelated participating municipalities and costs are not specifically attributed to each participant. Amounts paid to OMERS during the year totaled \$843,431 (2010 -\$722,598).

The Town of Collingwood pays certain post retirement benefits on behalf of its retired employees for extended health and dental benefits. The municipality recognizes these post retirement costs in the period in which the employees rendered the services. The accrued plan liability at December 31, 2011 of \$1,197,288 and the net periodic benefit cost for 2011 were determined by an actuarial valuation using a discount rate of 5.0%. The accrued benefit obligation for the Town's employees at December 31, 2011 is based on an actuarial report dated March 18, 2010. The accrued benefit obligation for the Collingwood public utilities service board employees at December 31, 2011 is based on an actuarial report dated August 24, 2009. Actuarial valuations will be prepared every third year (every other year for Collingwood public utilities service board) or when there are significant changes to the workforce. The current year expense is included in departmental expenses on a basis proportionate to the wages of the department.

Information about the Town of Collingwood's defined benefit plan is as follows:

	2011	2010
	\$	\$
Accrued plan liability, beginning of year	1,140,737	1,086,735
Current service cost	59,648	55,201
Interest cost	59,592	57,544
Past service cost	4,378	4,378
Actuarial gain	(1,536)	(3,588)
Benefits paid for the year	(65,531)	(59,533)
Accrued plan liability, end of year	1,197,288	1,140,737
Unrecognized loss (gain)	4,365	(19,736)
Unrecognized past service cost	17,015	21,392
Accrued benefit obligation, end of year	1,218,668	1,142,393

The accrued plan liability consists of:

	2011	2010
	\$	\$
Town	1,019,177	969,853
Collingwood public utilities service board	178,111	170,884
Total employee future benefits	1,197,288	1,140,737



# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 12. Employee future benefits (continued)

The main actuarial assumptions employed for the valuations were as follows:

(i) General inflation

Future general inflation levels, as measured by changes in the Consumer Price Index (CPI), were assumed at 2.0% in 2011. The Collingwood public utilities service board study assumes 2.0%.

(ii) Interest (discount) rate

The obligation as at December 31, 2011, of the present value of future liabilities and the expense was determined using an annual discount rate of 5.0% for the Town employees' valuation. This corresponds to the assumed CPI rate plus an assumed real rate of return of 3.0%. The Collingwood public utilities service board obligation as at December 31, 2011 of the present value of future liabilities and the expense was determined using an annual discount rate of 5.0%. This corresponds to the assumed CPI rate plus an assumed real rate of return of 3.0%.

(iii) Health care costs

Health care costs for the Town employees' valuation were assumed to increase at the CPI rate plus a further increase of 7.7% in 2011 downgraded to 5.0% in 2015 and thereafter. The Collingwood public utilities service board study assumes a further increase of 9.0% in 2011 that is downgraded 0.7% a year until 2015 after which the rate is assumed to increase 5.0% annually.

(iv) Dental costs

Dental costs were assumed to increase at the CPI rate plus a further increase of 5.0% in 2011 to 2012 and thereafter.

(b) Workplace safety and insurance

In common with other Schedule 2 employers, the municipality funds its obligations to the Workplace Safety and Insurance Board ("WSIB") on a "pay-as-you-go" basis. December 31, 2004 was the first period for which a WSIB accrued benefit was required to be reported. At December 31, 2011, the municipality's accrued benefit liability related to future payments on WSIB is based on the 2004 WSIB calculation. The amount of the accrual is \$NIL for both 2011 and 2010. No independent actuarial valuation is considered necessary.

### 13. Net municipal taxation

Net municipal taxation consists of:

	2011	2010
	\$	\$
Taxation revenue	45,763,257	45,442,261
Amount levied and remitted to School Boards	(11,327,417)	(11,532,963)
Amount levied and remitted to the County of Simcoe	(9,663,472)	(9,408,099)
Net municipal taxation	24,772,368	24,501,199

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 14. Budget amounts

The operating budget approved by Council for 2011 is reflected on the consolidated statement of operations. The budgets established for capital investment in tangible capital assets are on a project oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with the current year's actual expenditure amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSAB reporting requirements. The budget figures have not been audited.

The following is a reconciliation of the budget approved by Council:

	Budget 2011	Actual 2011	Actual 2010
	\$	\$	\$
Annual surplus	10,009,407	<b>13,420,015</b>	18,067,905
Net transfers to reserves	(1,073,459)	<b>(3,083,351)</b>	(1,479,605)
Net transfers to discretionary reserve funds	(60,000)	<b>(1,850,470)</b>	(2,068,482)
Capital acquisitions and disposals	(19,125,653)	<b>(15,920,166)</b>	(23,389,306)
Amortization	8,614,678	<b>8,553,519</b>	7,573,912
Proceeds from long-term liabilities issue	5,162,450	-	19,669,658
Long-term liabilities principal repayments	(3,862,640)	<b>(3,825,424)</b>	(2,172,534)
Change in unfunded liabilities	7,227	<b>7,227</b>	4,569
Change in investment in hydro companies	(420,994)	<b>(480,613)</b>	(387,632)
Collingwood public utilities service board closing operating deficit	2,478,466	<b>1,935,780</b>	1,829,482
Subtotal	1,729,482	<b>(1,243,483)</b>	17,647,967
Capital projects not funded	-	<b>2,985,002</b>	-
Capital projects from prior years funded	-	-	(15,819,287)
Prior year Collingwood public utilities service board operating deficit	(1,829,482)	<b>(1,829,482)</b>	(1,728,942)
Prior year current fund surplus	112,635	<b>112,964</b>	13,226
<b>General area taxation surplus</b>	12,635	<b>25,001</b>	112,964

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 15. Tangible capital assets

Schedules 1, 2 and 3 provide information on the tangible capital assets of the municipality by major asset class and business segment, as well as for accumulated amortization of the assets controlled. The reader should be aware of the following information relating to tangible capital assets.

- (a) Work in progress  
Work in progress with a value of \$5,365,149 (2010 - \$8,242,160) has not been amortized. Amortization of these assets will commence when the asset is put into service.
- (b) Contributed tangible capital assets  
Contributed tangible capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$3,425,407 (2010 - \$797,443).
- (c) Tangible capital assets disclosed at nominal values  
Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.
- (d) Works of art and historical treasures  
The Library Board owns two special book collections. Due to their historical or valuable nature, they are not included in the Library's regular collection for circulation to the public. As such, these collections are also not included in tangible capital assets.

### 16. Letters of credit

As part of various developments, the Town has received letters of credit to cover the costs of completing these projects. Letters of credit held by the Town at December 31, 2011 were \$14,180,526 (2010 - \$17,764,470).

### 17. Commitments

In the ordinary course of business the Town is committed to construction contracts totaling \$672,019, and the work will be completed after December 31, 2011.

### 18. Contingencies

- (a) In the ordinary course of business, various claims and lawsuits are brought against the municipality. No provision has been made for pending expropriations of land beyond the payments already made to affected property owners. Any payment made by the municipality pursuant to claims, lawsuits or expropriations will be charged to the year of settlement.
- (b) The Town's landfill site was taken over by the County of Simcoe and, as compensation, the County will accept Town waste at a below market rate value of \$79 per tonne. Based on maximum tonnes to be accepted by the County this reduced rate is estimated to last until 2029.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 19. Government business enterprises - Hydro companies

The operations of various hydro companies operating as the Collingwood Utility Services Corp. are included in the Consolidated Statement of Operations, accounted for on a modified equity basis.

	2011	2010
	\$	\$
Total assets	24,271,014	25,509,482
Total liabilities	12,806,449	14,525,530
Net assets	11,464,565	10,983,952
Common shares	5,101,640	5,101,640
Contributed capital	2,966,014	2,966,014
Accumulated income	3,396,911	2,916,298
Investment in government business enterprise	11,464,565	10,983,952
Total revenues	36,103,514	32,920,826
Total expenditures	35,622,901	32,533,194
Net revenues for the year and change in fund balance	480,613	387,632

The note receivable from the Collingwood Utility Services Corp. bears interest at 7.25% and is due on demand. Also at December 31, 2011, the amount due from the Collingwood Utility Services Corp. is \$1,597,281 (2010 - \$2,821,234) which is included in accounts receivable.

### 20. Future accounting pronouncements

In February 2010, the CICA issued Section PS 3510, "Tax Revenue", which establishes recognition, measurement, presentation and disclosure standards relating to tax revenue reported in financial statements. The section is effective for fiscal years beginning on or after January 1, 2013, earlier adoption is encouraged. The new standard is not expected to have a material effect on the consolidated financial statements.

The CICA has also issued Section PS 3410, "Government Transfers", which establishes recognition, measurement, presentation and disclosure standards relating to transfers of monetary assets or tangible capital assets from a government to an individual, an organization or another government. The section also establishes standards for a government receiving transfers of monetary assets or tangible capital assets from another government. The section is effective for fiscal years beginning on or after January 1, 2013, earlier adoption is encouraged. The new standard is not expected to have a material effect on the financial statements.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2011

### 21. Subsequent events

#### a) Sale of government business enterprise

On March 6, 2012, the municipality, Collingwood Utility Services Corp. ("the Company"), COLLUS Power Corp. ("Power"), COLLUS Solutions Corp. ("Solutions") and COLLUS Energy Corp. ("Energy") entered into an agreement with PowerStream Inc. for the sale of 50% of the outstanding common shares of the Company held by the municipality. The company is the sole shareholder of Power, Solutions and Energy.

As part of this agreement, Power will be required to declare recapitalization and closing dividends to the company prior to the finalization of the agreement, with payments occurring following the closing date. Power has the ability to repay the promissory note to the municipality at its discretion. To the extent that the note is not repaid, the interest rate on the note will remain 7.25% in 2012 and will be reduced to 5.58% per annum in 2013. Following 2013, the interest rate on the note shall be determined based on Ontario Energy Board ("OEB") regulations.

Further, Solutions will be required to declare closing dividends to the company prior to the finalization of the agreement, with payments occurring following the closing date.

Following receipt of the above dividends, the company will be required to declare the dividends to the municipality. The effect of this transaction will be a reduction in the investment in Government business enterprises and an increase in current assets. As well, in future years the municipality will only be consolidating 50% of the operations the company into its financial statements.

The sale transaction was approved by the OEB on July 12, 2012 and it is expected that the sale will close during fiscal 2012. The dividends to be declared and paid will be based on the financial position of Power and Solutions at the closing date.

#### b) Amendment to front-ending agreement

On April 12, 2012, the municipality approved the amendment of a front-ending agreement for trunk sewer distribution with two developers as a development charge project. This redesignation requires the municipality to return to the contributing developers the amounts contributed. To fulfill this repayment, the municipality approved the payment to two land developers for an aggregate total of \$1,278,246.

As well, the municipality approved the buy-out of development charge credits of one developer, associated with a development charge project related to the above mentioned trunk sewer project. This buy-out, for a total of \$1,217,089 repays the 2006 locked-in charges paid by the developer. The developer will now be subject to any applicable future development charges.

The effect of this event to the municipality will be a decrease in cash and an increase in expense in 2012.

# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 1 CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31

	Land	Land Improvements	Buildings	Machinery and Equipment	Vehicles	Linear Assets	2011 Total	2010 Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>								
Balance, beginning of year	23,817,886	14,947,306	40,854,721	37,348,944	8,454,928	139,943,373	<b>265,367,158</b>	244,632,056
Additions	53,200	521,668	126,130	900,741	710,600	14,429,903	<b>16,742,242</b>	23,528,968
Disposals	(422,939)	(252,819)	(530,239)	(279,483)	(331,190)	(5,500,384)	<b>(7,317,054)</b>	(2,793,866)
Balance, end of year	23,448,147	15,216,155	40,450,612	37,970,202	8,834,338	148,872,892	<b>274,792,346</b>	265,367,158
<b>Accumulated amortization</b>								
Balance, beginning of year	-	6,073,611	11,793,837	20,058,146	4,012,443	46,087,604	<b>88,025,641</b>	83,105,933
Amortization	-	686,937	1,055,903	2,901,596	763,875	3,145,208	<b>8,553,519</b>	7,573,915
Disposals	-	(252,819)	(308,023)	(271,415)	(331,190)	(5,331,531)	<b>(6,494,978)</b>	(2,654,207)
Balance, end of year	-	6,507,729	12,541,717	22,688,327	4,445,128	43,901,281	<b>90,084,182</b>	88,025,641
Net book value, end of year	23,448,147	8,708,426	27,908,895	15,281,875	4,389,210	104,971,611	<b>184,708,164</b>	177,341,517
Work in progress included in cost	-	136,280	1,300,852	74,090	-	3,853,927	<b>5,365,149</b>	8,242,160

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 2 CONSOLIDATED SCHEDULE OF SEGMENTED TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2011

	General Government	Fire	Other Protective	Transportation	Environmental	Recreation and Cultural	Planning and Development	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>								
Balance, beginning of year	17,370,898	4,035,280	4,665,035	81,010,062	124,566,438	33,348,014	371,431	265,367,158
Additions	246,082	139,115	-	11,346,073	4,262,559	748,413	-	16,742,242
Disposals	(408,160)	(155,727)	-	(1,498,141)	(4,253,505)	(967,463)	(34,058)	(7,317,054)
Balance, end of year	17,208,820	4,018,668	4,665,035	90,857,994	124,575,492	33,128,964	337,373	274,792,346
<b>Accumulated amortization</b>								
Balance, beginning of year	1,425,147	1,230,176	78,311	28,407,940	47,554,680	9,251,597	77,790	88,025,641
Amortization	285,137	252,650	34,332	2,746,464	3,925,631	1,285,302	24,003	8,553,519
Disposals	(124,473)	(95,185)	-	(1,329,288)	(4,253,505)	(665,196)	(27,331)	(6,494,978)
Balance, end of year	1,585,811	1,387,641	112,643	29,825,116	47,226,806	9,871,703	74,462	90,084,182
Net book value, end of year	15,623,009	2,631,027	4,552,392	61,032,878	77,348,686	23,257,261	262,911	184,708,164
Work in progress included in cost	74,090	15,547	-	1,857,305	3,209,031	209,176	-	5,365,149

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 3 CONSOLIDATED SCHEDULE OF SEGMENTED TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2010

	General Government	Fire	Other Protective	Transportation	Environmental	Recreation and Cultural	Planning and Development	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>								
Balance, beginning of year	16,306,861	3,401,303	4,563,577	69,236,870	120,852,527	29,996,419	274,499	244,632,056
Additions	1,183,067	1,457,604	101,458	13,168,356	3,910,990	3,610,561	96,932	23,528,968
Disposals	(119,030)	(823,627)	-	(1,395,164)	(197,079)	(258,966)	-	(2,793,866)
Balance, end of year	17,370,898	4,035,280	4,665,035	81,010,062	124,566,438	33,348,014	371,431	265,367,158
<b>Accumulated amortization</b>								
Balance, beginning of year	1,286,907	1,761,958	51,223	27,523,856	43,929,685	8,497,077	55,227	83,105,933
Amortization	257,270	211,917	27,088	2,219,517	3,822,074	1,013,486	22,563	7,573,915
Disposals	(119,030)	(743,699)	-	(1,335,433)	(197,079)	(258,966)	-	(2,654,207)
Balance, end of year	1,425,147	1,230,176	78,311	28,407,940	47,554,680	9,251,597	77,790	88,025,641
Net book value, end of year	15,945,751	2,805,104	4,586,724	52,602,122	77,011,758	24,096,417	293,641	177,341,517
Work in progress included in cost	57,362	-	-	4,130,777	3,901,219	152,802	-	8,242,160

The accompanying notes are an integral part of  
these financial statements



# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 4 CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2011

	General Government	Police	Fire	Other Protective	Transportation	Environmental	Recreation and Cultural	Planning and Development	Other and Unallocated	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenues</b>										
Net municipal taxation	3,791,557	5,275,090	3,562,749	1,116,665	4,692,697	-	4,801,078	1,509,940	22,592	24,772,368
Payments in lieu of taxation	22,075	30,712	20,743	6,501	27,321	-	27,952	8,791	131	144,226
User charges	420,218	708	2,901	3,390	1,128,959	12,970,989	652,937	251,416	-	15,431,518
Government transfers	-	30,870	942	-	243,103	33,650	106,344	169,225	-	584,134
Other municipalities	-	157,109	-	-	206,822	389,494	-	-	-	753,425
Contributions from obligatory reserve funds	-	-	-	32,120	4,698	3,517	51,698	24,349	-	116,382
Investment	529,374	-	-	-	-	2,633	-	-	-	532,007
Penalties and interest on taxes	780,383	-	-	-	-	-	-	-	-	780,383
Gain on disposal of tangible capital assets	282,806	-	(53,042)	-	(165,453)	-	437,770	(8,068)	-	494,013
Other	556,225	24,403	15,051	629,730	344,144	1,184,238	618,272	-	144,645	3,516,708
	6,382,638	5,518,892	3,549,344	1,788,406	6,482,291	14,584,521	6,696,051	1,955,653	167,368	47,125,164
<b>Expenses</b>										
Salaries, wages and employee benefits	2,135,538	2,922	3,022,416	687,243	2,524,233	2,472,839	3,223,882	1,040,339	-	15,109,412
Interest on long-term liabilities	656,724	-	-	288,192	287,775	868,022	7,772	31,771	-	2,140,256
Materials and supplies	1,300,405	77,744	263,581	128,418	932,547	5,562,383	1,957,964	728,596	40,604	10,992,242
Contracted services	32,547	4,940,093	31,721	506	1,145,086	62,802	86,996	-	-	6,299,751
Rents, financial expenses and external transfers	67,148	15,943	134,406	281,489	546,863	127,199	288,643	86,898	177,605	1,726,194
Amortization	285,137	-	252,650	34,332	2,746,464	3,925,631	1,285,302	24,003	-	8,553,519
	4,477,499	5,036,702	3,704,774	1,420,180	8,182,968	13,018,876	6,850,559	1,911,607	218,209	44,821,374
<b>Net revenues (expenses)</b>	1,905,139	482,190	(155,430)	368,226	(1,700,677)	1,565,645	(154,508)	44,046	(50,841)	2,303,790
<b>Other</b>										
Grants and transfers related to capital										
Government transfers	-	-	-	-	5,395,571	-	-	-	-	5,395,571
Contributions from obligatory reserve funds	-	10,580	-	-	676,788	626,685	297,569	-	-	1,611,622
Contributed tangible capital assets	53,200	-	-	-	1,166,808	2,205,399	-	-	-	3,425,407
Contributions from developers	-	-	-	-	-	50,318	-	-	-	50,318
Other	-	-	-	-	11,949	-	140,745	-	-	152,694
Income from hydro companies	-	-	-	-	-	-	-	-	480,613	480,613
	53,200	10,580	-	-	7,251,116	2,882,402	438,314	-	480,613	11,116,225
<b>Annual surplus (deficit)</b>	1,958,339	492,770	(155,430)	368,226	5,550,439	4,448,047	283,806	44,046	429,772	13,420,015

The accompanying notes are an integral part of these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 5 CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

	General Government	Police	Fire	Other Protective	Transportation	Environmental	Recreation and Cultural	Planning and Development	Other and Unallocated	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenues</b>										
Net municipal taxation	4,331,130	4,712,630	3,318,237	1,178,626	3,924,219	-	5,115,392	1,873,275	47,690	24,501,199
Payments in lieu of taxation	27,835	30,286	21,325	7,575	25,219	-	32,874	12,039	306	157,459
User charges	323,655	2,063	13,932	4,863	775,729	12,426,554	833,321	188,303	-	14,568,420
Government transfers	1,079	30,518	1,120	-	-	-	181,656	211,897	-	426,270
Other municipalities	-	172,066	-	-	174,062	398,875	30,000	-	12,540	787,543
Contributions from obligatory reserve funds	-	-	14,588	110,332	189,037	-	79,500	4,864	-	398,321
Investment	445,952	-	-	-	-	22,237	-	-	-	468,189
Penalties and interest on taxes	644,791	-	-	-	-	-	-	-	-	644,791
Gain on disposal of tangible capital assets	-	-	40,422	-	(46,481)	-	-	-	-	(6,059)
Other	675,151	18,080	39,269	332,681	342,104	919,312	737,085	-	44,000	3,107,682
	<b>6,449,593</b>	<b>4,965,643</b>	<b>3,448,893</b>	<b>1,634,077</b>	<b>5,383,889</b>	<b>13,766,978</b>	<b>7,009,828</b>	<b>2,290,378</b>	<b>104,536</b>	<b>45,053,815</b>
<b>Expenses</b>										
Salaries, wages and employee benefits	2,008,183	44,175	2,667,933	683,383	2,362,922	2,522,335	3,520,392	1,116,235	-	14,925,558
Interest on long-term liabilities	353,049	-	-	305,516	129,088	801,947	21,441	1,502	-	1,612,543
Materials and supplies	1,215,293	82,505	243,579	183,391	1,234,803	4,926,506	3,135,232	854,987	38,970	11,915,266
Contracted services	73,621	4,611,615	48,000	1,926	1,211,441	55,000	-	-	-	6,001,603
Rents, financial expenses and external transfers	95,318	17,497	141,320	194,939	555,133	153,775	179,036	60,244	113,627	1,510,889
Amortization	257,270	-	211,917	27,088	2,219,517	3,822,074	1,013,486	22,563	-	7,573,915
	<b>4,002,734</b>	<b>4,755,792</b>	<b>3,312,749</b>	<b>1,396,243</b>	<b>7,712,904</b>	<b>12,281,637</b>	<b>7,869,587</b>	<b>2,055,531</b>	<b>152,597</b>	<b>43,539,774</b>
<b>Net revenues (expenses)</b>	<b>2,446,859</b>	<b>209,851</b>	<b>136,144</b>	<b>237,834</b>	<b>(2,329,015)</b>	<b>1,485,341</b>	<b>(859,759)</b>	<b>234,847</b>	<b>(48,061)</b>	<b>1,514,041</b>
<b>Other</b>										
Grants and transfers related to capital										
Government transfers	-	-	759,672	-	9,021,823	241,108	34,975	-	-	10,057,578
Contributions from obligatory reserve funds	-	-	162,012	-	873,872	1,959,790	397,600	-	-	3,393,274
Contributed tangible capital assets	775,000	-	-	-	-	22,443	-	-	-	797,443
Contributions from developers	-	-	-	-	-	1,511,785	23,050	-	-	1,534,835
Other	-	-	-	-	128,837	120,295	133,970	-	-	383,102
Income from hydro companies	-	-	-	-	-	-	-	-	387,632	387,632
	<b>775,000</b>	<b>-</b>	<b>921,684</b>	<b>-</b>	<b>10,024,532</b>	<b>3,855,421</b>	<b>589,595</b>	<b>-</b>	<b>387,632</b>	<b>16,553,864</b>
<b>Annual surplus (deficit)</b>	<b>3,221,859</b>	<b>209,851</b>	<b>1,057,828</b>	<b>237,834</b>	<b>7,695,517</b>	<b>5,340,762</b>	<b>(270,164)</b>	<b>234,847</b>	<b>339,571</b>	<b>18,067,905</b>

The accompanying notes are an integral part of  
these financial statements

# CORPORATION OF THE TOWN OF COLLINGWOOD

## SCHEDULE 6 CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES BUDGET FOR THE YEAR ENDED DECEMBER 31, 2011

	General Government	Police	Fire	Other Protective	Transportation	Environmental	Recreation and Cultural	Planning and Development	Other and Unallocated	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenues</b>										
Net municipal taxation	3,659,520	5,091,391	3,438,681	1,077,778	4,529,279	-	4,633,886	1,457,358	21,806	23,909,699
Payments in lieu of taxation	15,409	21,438	14,479	4,538	19,071	-	19,511	6,136	91	100,673
User charges	390,375	2,500	5,000	3,000	1,224,000	12,171,338	742,375	162,200	-	14,700,788
Government transfers	-	36,000	-	-	265,600	-	68,709	158,200	-	528,509
Other municipalities	-	214,000	-	-	177,000	490,467	-	-	-	881,467
Contributions from obligatory reserve funds	-	-	-	184,780	7,500	-	49,273	-	-	241,553
Investment	305,000	-	-	-	-	15,000	-	-	-	320,000
Penalties and interest on taxes	480,000	-	-	-	-	-	-	-	-	480,000
Gain on disposal of tangible capital assets	200,000	-	-	-	-	-	399,074	35,090	-	634,164
Other	403,965	18,100	10,500	426,500	469,500	744,000	647,688	-	178,712	2,898,965
	5,454,269	5,383,429	3,468,660	1,696,596	6,691,950	13,420,805	6,560,516	1,818,984	200,609	44,695,818
<b>Expenses</b>										
Salaries, wages and employee benefits	2,308,565	31,000	2,971,343	723,192	2,165,232	2,560,245	3,390,005	874,400	-	15,023,982
Interest on long-term liabilities	653,753	-	-	288,192	295,825	862,753	42,203	31,846	-	2,174,572
Materials and supplies	1,414,442	95,385	280,281	183,875	775,732	5,526,674	2,406,043	772,650	22,540	11,477,622
Contracted services	59,500	5,329,775	39,000	10,000	1,116,000	55,000	86,000	-	-	6,695,275
Rents, financial expenses and external transfers	82,350	20,500	139,500	219,448	611,800	204,437	49,758	40,500	178,712	1,547,005
Amortization	312,108	-	255,218	34,332	2,765,255	3,920,559	1,304,818	22,388	-	8,614,678
	4,830,718	5,476,660	3,685,342	1,459,039	7,729,844	13,129,668	7,278,827	1,741,784	201,252	45,533,134
<b>Net revenues (expenses)</b>	623,551	(93,231)	(216,682)	237,557	(1,037,894)	291,137	(718,311)	77,200	(643)	(837,316)
<b>Other</b>										
Grants and transfers related to capital										
Government transfers	-	-	-	-	5,670,096	-	-	-	-	5,670,096
Contributions from obligatory reserve funds	-	23,000	-	-	1,837,000	850,000	540,025	-	-	3,250,025
Contributions from developers	-	-	-	-	-	543,608	-	-	-	543,608
Other	-	-	-	-	-	627,000	335,000	-	-	962,000
Income from hydro companies	-	-	-	-	-	-	-	-	420,994	420,994
	-	23,000	-	-	7,507,096	2,020,608	875,025	-	420,994	10,846,723
<b>Annual surplus (deficit)</b>	623,551	(70,231)	(216,682)	237,557	6,469,202	2,311,745	156,714	77,200	420,351	10,009,407

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