
**CORPORATION OF THE
TOWN OF COLLINGWOOD**

COUNTY OF SIMCOE

CONSOLIDATED FINANCIAL REPORT

DECEMBER 31, 2017

CORPORATION OF THE TOWN OF COLLINGWOOD

DECEMBER 31, 2017

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CORPORATION OF THE TOWN OF COLLINGWOOD

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL REPORT

The accompanying consolidated financial statements of the Corporation of the Town of Collingwood (the "Municipality") are the responsibility of the Municipality's management and have been prepared in accordance with Canadian public sector accounting standards, established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 1 to the consolidated financial statements.

The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Municipality's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management. Council meets with management and the external auditor to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval.

The consolidated financial statements have been audited by Collins Barrow SGB LLP, an independent external auditor appointed by the Municipality. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Municipality's consolidated financial statements.

Chief Administrative Officer

July 12, 2018

Treasurer

July 12, 2018

COLLINS BARROW SGB LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Town of Collingwood:

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of the Corporation of the Town of Collingwood, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, change in net financial assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Municipality's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the Town of Collingwood as at December 31, 2017, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Collins Barrow SGB LLP

Licensed Public Accountants
Collingwood, Ontario
July 12, 2018

CORPORATION OF THE TOWN OF COLLINGWOOD

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31

	2017	2016
	\$	\$
FINANCIAL ASSETS		
Cash (Note 3)	43,189,347	35,613,150
Investments (Note 4)	14,153,563	13,934,450
Taxes receivable	4,202,000	3,349,837
Accounts receivable (Note 7)	6,231,830	6,309,898
Long-term receivables (Note 5)	3,242,721	3,651,641
Notes receivable (Note 6)	380,000	403,750
Portfolio investment - Hydro companies (Note 7 and Note 21)	3,622,164	3,622,164
	75,021,625	66,884,890
LIABILITIES		
Accounts payable and accrued liabilities (Note 7)	7,112,348	6,562,794
Accrued interest payable	124,954	141,774
Employee future benefits (Note 16)	1,329,275	1,299,124
Developer deposits	6,436,158	5,049,195
Deferred revenue	611,074	706,177
Deferred revenue - obligatory reserve funds (Note 12)	20,740,789	16,356,906
Long-term (Note 11)	27,994,744	31,521,946
	64,349,342	61,637,916
NET FINANCIAL ASSETS	10,672,283	5,246,974
NON-FINANCIAL ASSETS		
Tangible capital assets - net (Schedule 1 and Note 14)	206,925,879	206,418,702
Prepaid expenses	907,958	241,381
	207,833,837	206,660,083
ACCUMULATED SURPLUS (NOTE 13)	218,506,120	211,907,057

Approved _____ Mayor
 _____ Date

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

CONSOLIDATED STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31

	Budget 2017 (Note 20) \$	Actual 2017 \$	Actual 2016 \$
REVENUES (NOTE 7)			
Net municipal taxation (Note 17)	30,830,326	31,208,143	29,909,352
Payments in lieu of taxes	130,170	139,208	151,162
User charges	16,945,291	17,558,946	16,864,963
Government transfers	545,056	958,513	1,231,106
Other municipalities	668,204	696,418	756,247
Contributions from obligatory reserve funds	161,126	306,633	261,817
Investment income	305,301	591,460	475,125
Penalties and interest on taxes	528,000	515,044	526,979
Other (Note 18)	2,804,492	2,951,392	2,771,162
	52,917,966	54,925,757	52,947,913
EXPENSES (NOTE 7)			
General government	5,886,122	5,239,243	5,345,734
Protection to persons and property	10,963,819	11,227,328	11,204,477
Transportation	7,011,191	9,882,531	10,118,958
Environmental	9,410,323	12,611,878	12,210,234
Housing	289,115	251,655	253,091
Recreation and cultural	7,719,004	9,573,770	9,556,052
Planning and development	1,963,722	2,209,340	2,405,161
	43,243,296	50,995,745	51,093,707
NET REVENUES	9,674,670	3,930,012	1,854,206
OTHER			
GRANTS AND TRANSFERS RELATED TO CAPITAL			
Government transfers	5,382,011	1,303,779	5,227,385
Contributions from obligatory reserve funds	7,705,520	1,212,172	4,382,325
Contributed tangible capital assets (Note 14)	-	-	2,019,440
Other	624,985	872,182	468,170
(Loss) gain on disposal of tangible capital assets	900,000	(719,082)	37,626
	14,612,516	2,669,051	12,134,946
ANNUAL SURPLUS	24,287,186	6,599,063	13,989,152
Accumulated surplus, beginning of year		211,907,057	197,917,905
ACCUMULATED SURPLUS, END OF YEAR (NOTE 13)		218,506,120	211,907,057

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31

	Budget 2017 (Note 20) \$	Actual 2017 \$	Actual 2016 \$
ANNUAL SURPLUS	24,287,186	6,599,063	13,989,152
Acquisition of tangible capital assets	(26,193,412)	(12,728,033)	(10,616,593)
Amortization of tangible capital assets	-	10,431,051	9,532,207
Loss (gain) on disposal of tangible capital assets	(900,000)	719,082	(37,626)
Proceeds on disposal of tangible capital assets	-	1,070,723	37,626
Contributed tangible capital assets	-	-	(2,019,440)
Change in prepaid expenses	-	(666,577)	473,928
CHANGE IN NET FINANCIAL ASSETS	(2,806,226)	5,425,309	11,359,254
Net financial assets (net debt), beginning of year		5,246,974	(6,112,280)
NET FINANCIAL ASSETS, END OF YEAR		10,672,283	5,246,974

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED DECEMBER 31

	2017 \$	2016 \$
CASH FLOWS FROM (FOR):		
OPERATING ACTIVITIES		
Annual surplus	6,599,063	13,989,152
NON-CASH ITEMS:		
Amortization of tangible capital assets	10,431,051	9,532,207
Loss (gain) on disposal of tangible capital assets	719,082	(37,626)
Contributed tangible capital assets	-	(2,019,440)
Employee future benefits	30,151	30,847
	17,779,347	21,495,140
Change in net working capital (Note 2)	410,507	1,441,487
NET CHANGE IN CASH FROM OPERATIONS	18,189,854	22,936,627
CAPITAL ACTIVITIES		
Proceeds on disposal of tangible capital assets	1,070,723	37,626
Acquisition of tangible capital assets	(12,728,033)	(10,616,593)
Accounts receivable - tangible capital assets	(401,089)	17,639
Accounts payable - tangible capital assets	469,607	178,662
NET CHANGE IN CASH FROM CAPITAL	(11,588,792)	(10,382,666)
INVESTING ACTIVITIES		
Long-term receivables	408,920	344,501
Notes receivable	23,750	23,750
Change in investments	(219,113)	(27,843)
NET CHANGE IN CASH FROM INVESTING	213,557	340,408
FINANCING ACTIVITIES		
Long-term liabilities issued	-	1,199,000
Long-term liabilities repaid	(3,527,202)	(3,368,296)
Deferred revenue - obligatory reserve funds	4,383,883	2,172,469
Deferred revenue	(95,103)	458,999
NET CHANGE IN CASH FROM FINANCING	761,578	462,172
NET CHANGE IN CASH AND CASH EQUIVALENTS	7,576,197	13,356,541
Cash and cash equivalents, beginning of year	35,613,150	22,256,609
CASH AND CASH EQUIVALENTS, END OF YEAR	43,189,347	35,613,150

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

NATURE OF OPERATIONS

The Town of Collingwood ("the Municipality") is a lower tier municipality located in the County of Simcoe, Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes, such as the Municipal Act, Municipal Affairs Act and related legislation.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are the representation of management prepared in accordance with local government accounting standards established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of PSAB consolidated financial statements is on the financial position of the municipality and the changes thereto. The consolidated statement of financial position includes all of the assets and liabilities of the Municipality. Financial assets are those assets which could provide resources to discharge existing liabilities or finance future operations. Accumulated surplus represents the financial position and is the difference between assets and liabilities. This provides information about the Municipality's overall future revenue requirements and its ability to finance activities and meet its obligations. Significant aspects of the accounting policies adopted by the Municipality are as follows:

a. Basis of consolidation

These consolidated financial statements reflect assets, liabilities, revenues and expenses of the Municipality. They include the activities of all committees of Council and the following organizations which are accountable to, and owned or controlled by the Municipality:

Corporation of the Town of Collingwood Public Library Board
Corporation of the Town of Collingwood Business Improvement Area
Collingwood Airport Services Board

Excluded are Funds Held in Trust which are administered by the Municipality and reported on separately. All interfund assets and liabilities and sources of financing and expenses have been eliminated.

b. Basis of accounting

Sources of revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

c. Cash and cash equivalents

Cash and cash equivalents include all cash balances and short-term, highly liquid financial instruments with a maturity of three months or less at acquisition.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

d. Investments

Investments include guaranteed investment certificates (GICs) with a maturity greater than three months at acquisition. Investments are recorded at cost.

e. Portfolio investments

Portfolio investments include the 50% equity investment in Collingwood PowerStream Utility Services Corp., which is not controlled by the Municipality. Portfolio investments are initially recorded using the cost method. The Municipality will only record any distributed income of the investee (dividends) when they are received or receivable. In the event there is a loss in value of a portfolio investment in the future, other than a temporary decline, it will be recognized in the period.

f. Revenue recognition

Fees for water and waste water usage are recognized as user charges when consumed by the customer. Connection fee revenues are recognized when the connection has been established.

Investment revenue (other than on obligatory funds) is recognized in the period earned. Investment revenue earned on obligatory reserve funds is added to the fund balance and forms part of the respective deferred revenue balances and is recognized in the period in which eligible expenditures are made.

Other user charges, payments from other municipalities, gain on disposal of tangible capital assets and other revenue are recognized on an accrual basis.

g. Deferred revenue

Revenue restricted by legislation, regulation, or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of operations in the year in which it is used for the specified purpose.

h. County and school boards

The Municipality collects taxation revenue on behalf of the School Boards and the County of Simcoe. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Simcoe are not reflected in these consolidated financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

i. Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated change in net financial assets for the year.

i. Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	- 10 to 20 years
Buildings	- 15 to 50 years
Machinery and equipment	- 3 to 40 years
Vehicles	- 5 to 15 years
Linear assets	- 10 to 75 years

Work in progress is not amortized until the asset is available for productive use.

One half of the annual amortization is charged in the year of acquisition and in the year of disposal.

ii. Contributed tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

j. Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the period. Significant estimates exist in tangible capital assets with regard to historical costs and useful lives. Other significant estimates include employee future benefits. Actual results could differ from those estimates.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

k. Segment disclosures

Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Municipal taxation revenue is allocated based on the percentage of total budgeted expenses.

l. Government transfers

Government transfers are recognized in the consolidated financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made. Conditional government grants are recognized to the extent the conditions imposed on them have been fulfilled. Unconditional government grants are recognized when monies are receivable. Government grants for acquisition of tangible capital assets are recognized in the period in which eligible expenditures are made. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.

m. Pension plan

The Municipality offers a pension plan for its full-time employees through the Ontario Municipal Employee Retirement System ("OMERS"). OMERS is a multi-employer, contributory, public sector pension fund established for employees of municipalities, local boards and school boards in Ontario. Participating employers and employees are required to make plan contributions based on participating employees' contributory earnings. The Municipality accounts for its participation in OMERS as a defined contribution plan and recognizes the expense related to this plan as contributions are made, even though OMERS is itself a defined benefit plan.

n. Other post-employment benefits

Employee future benefits other than pension provided by the Municipality include medical, dental and life insurance benefits. These plans provide benefits to employees when they are no longer providing active service. Employee future benefit expense is recognized in the period in which the employees render services on an accrual basis.

The accrued benefit obligations and the current service costs are calculated using the projected benefit method, prorated on service, and based on assumptions that reflect management's best estimates. The current service cost for a period is equal to the actuarial present value of benefits attributed to employees' services rendered in the period. Past service costs arising from plan amendments are amortized on a straight-line basis over the average remaining service period of employees active at the date of amendment. The excess of the net actuarial gains or losses over 10% of the accrued benefit obligation is amortized to expense over the average remaining service period of active employees to full eligibility.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

o. Taxation and related revenues

Municipal property tax billings are prepared by the Municipality based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by the Municipal Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Municipality determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded at the time tax billings are issued.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For municipal property taxes, the taxable event is the period for which the tax is levied.

The Municipality is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

2. CHANGE IN NET WORKING CAPITAL

Changes in the Municipality's net working capital are as follows:

	2017 \$	2016 \$
Taxes receivable	(852,163)	416,136
Accounts receivable	479,157	(407,578)
Accounts payable and accrued liabilities	79,947	(1,049,783)
Accrued interest payable	(16,820)	(1,782)
Developer deposits	1,386,963	2,010,566
Prepaid expenses	(666,577)	473,928
CHANGE IN NET WORKING CAPITAL	410,507	1,441,487

3. CASH

Cash consists of the following:

	2017 \$	2016 \$
Unrestricted	35,809,179	32,283,635
Restricted	7,380,168	3,329,515
	43,189,347	35,613,150

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

3. CASH (CONTINUED)

Externally restricted cash relates to obligatory reserve funds, such as Federal Gas Tax and development charges, bursary program revenues and deferred revenue.

4. INVESTMENTS

Guaranteed investment certificates included in investments are as follows:

	Interest (per annum)	Due	2017 \$	2016 \$
National Bank of Canada	1.92 %	July 23, 2018	2,026,727	-
National Bank of Canada	1.89 %	July 10, 2018	2,500,000	-
National Bank of Canada	1.70 %	February 21, 2019	2,039,700	-
National Bank of Canada	1.20 %	February 21, 2017	-	2,039,700
National Bank of Canada	1.68 %	February 28, 2017	-	2,500,000
Canadian Imperial Bank of Commerce	1.91 %	May 29, 2017	-	2,280,887
National Bank of Canada	2.00 %	October 23, 2017	-	2,026,727
Canadian Imperial Bank of Commerce	1.66 %	January 8, 2018	2,732,638	2,732,638
Canadian Imperial Bank of Commerce	1.55 %	January 16, 2018	2,354,498	2,354,498
National Bank of Canada	1.70 %	February 28, 2019	2,500,000	-
			14,153,563	13,934,450

Investments are recorded at cost which approximates fair market value. All investments are restricted. Externally restricted investments relate to obligatory reserve funds, such as Federal Gas Tax and development charges, bursary program revenues and deferred revenue.

5. LONG-TERM RECEIVABLES

Benefiting land owners of water and sewer servicing completed in south Collingwood had the option to pay for their share of the cost in full in 2008 or finance over 20 years at 5.25% per annum with annual repayments commencing in 2009. In 2010, the bylaw was reopened and benefiting landowners had a second opportunity to pay the cost in full. Annual payments totaling \$213,514 (2016 - \$223,432) will be included on the remaining tax payers' property tax bills until 2028. The balance of the long-term receivable related to this was \$2,424,938 at year end (2016 - \$2,724,469).

Benefiting land owners of new water distribution works installed in lands abutting Long Point Road, Madeline Drive and Lindsay Lane had the option to pay in full in 2013 or finance over 10 years at 3.22% per annum or 20 years at 4.00% per annum. As at year end the balance receivable from land owners was \$427,949 (2016 - \$510,358).

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

5. LONG-TERM RECEIVABLES (CONTINUED)

Benefiting land owners of new water distribution works installed in lands abutting Raglan Street had the option to pay in full in 2014 or finance over 10 years at 2.98% per annum or 20 years at 3.75% per annum. As at year end the balance receivable from land owners was \$377,791 (2016 - \$403,767).

6. NOTES RECEIVABLE

The note receivable from the Collingwood Curling Club with an initial balance of \$475,000 bears no interest and has annual repayments of \$23,750. As at year end the balance receivable was \$380,000 (2016 - \$403,750).

7. RELATED PARTIES

The Municipality owns 50% of the shares outstanding in Collingwood PowerStream Utility Services Corp. (CPUSC). Included in accounts receivable is \$2,063,900 (2016 - \$2,770,351) due from CPUSC. Accounts payable includes \$266,580 (2016 - \$450,012) due to CPUSC. Included in the statement of operations are revenues of \$274,448 (2016 - \$320,697) from CPUSC and expenses of \$2,901,266 (2016 - \$3,334,321) paid to CPUSC. Dividends of \$NIL (2016 - \$122,998) were received from CPUSC during the year.

8. TRUST FUNDS

Trust funds administered by the Municipality amounting to \$600 (2016 - \$600) have not been included in the consolidated statement of financial position nor have their operations been included in the consolidated statement of operations. In the current year there were no transactions in the trust accounts. The trust funds are not audited. The trust funds are comprised of the following:

	2017	2016
	\$	\$
Cultural trusts	600	600

9. LETTERS OF CREDIT

As part of various developments, the Municipality has received letters of credit to cover the costs of completing these projects. Letters of credit held by the Municipality at December 31, 2017 were \$13,646,426 (2016 - \$15,031,018).

10. CONTINGENCIES

- a. In the ordinary course of business, various claims and lawsuits are brought against the Municipality. No provision has been made for pending expropriations of land beyond the payments already made to affected property owners. Any payment made by the Municipality pursuant to claims, lawsuits or expropriations will be charged to the year of settlement.
- b. Annually, the Municipality is unable to estimate its Ontario Provincial Police adjustment. As a result, any adjustment is recorded in the year in which it is received or paid.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

11. LONG-TERM LIABILITIES

Long-term liabilities consist of the following:

	2017	2016
	\$	\$
CDS consolidated debenture for Black Ash Creek channelization, east end force sewer main and the Annex purchase at 105 Hurontario, 5.58% interest, semi-annual blended payments of \$557,902 principal and interest, due December 2024.	6,393,275	7,121,707
OILC consolidated debenture for Airport terminal, Mountain Road, Cambridge/First Street, sewer renewal and south servicing, 5.57% interest, semi-annual payments of \$295,948 plus interest, due November 2028.	6,510,856	7,102,753
OILC debenture for water portion of south servicing, 5.57% interest, semi-annual payments of \$40,307 plus interest, due November 2028.	886,757	967,372
OILC debenture for capital costs in connection with the sanitary sewer renewal program phase 2, contract 1, 3.07% interest, semi-annual payments of \$271,968 plus interest, due November 2020.	1,631,806	2,175,742
OILC debenture for capital costs in connection with the First/Huron Street reconstruction project, 3.55% interest, semi-annual payments of \$174,284 plus interest, due December 2020.	1,045,706	1,394,274
OILC debenture for capital costs in connection with the downtown revitalization phase 1 and 2 project, 3.55% interest, semi-annual payments of \$135,423 principal plus interest, due December 2020.	812,535	1,083,380
OILC debenture for capital costs in connection with the downtown revitalization phase 1 and 2 project, 4.30% interest, semi-annual payments of \$18,750 plus interest, due December 2030.	487,500	525,000
OILC debenture for capital costs in connection with the construction of the new library/municipal office building at 55 Ste. Marie Street, 4.30% interest, semi-annual payments of \$182,154 plus interest, due December 2030.	4,736,009	5,100,318
OILC debenture for capital costs in connection with the sanitary sewer rehabilitation phase 2, contract 1, 3.09% interest, semi-annual payments of \$112,600 plus interest, due December 2023.	1,351,200	1,576,400
OILC debenture for capital costs in connection with the construction of the new fire hall and emergency control centre, 3.22% interest, semi-annual payments of \$82,500 plus interest, due November 2034.	2,805,000	2,970,000

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

11. LONG-TERM LIABILITIES (CONTINUED)

Long-term liabilities consist of the following: (continued)

	2017	2016
	\$	\$
OILC debenture for capital costs in connection with the construction of sanitary sewer and water services for properties abutting Raglan Street and Hume Street, 2.46% interest, semi-annual payments of \$59,950 plus interest, due December 2026.	1,079,100	1,199,000
F.W. Fisher Foundation open mortgage in connection with the Town's purchase of Fisher Field, mortgage bears no interest, annual payments of \$51,000, due March 2022, open for repayment at any time without notice or bonus.	255,000	306,000
	27,994,744	31,521,946

Principal, interest and total debt payments for the next 5 years are as follows:

	Principal	Interest	Total
	\$	\$	\$
2018	3,568,417	1,231,559	4,799,976
2019	3,611,962	1,077,268	4,689,229
2020	3,657,971	924,676	4,582,648
2021	2,543,234	775,796	3,319,031
2022	2,594,597	654,476	3,249,073
Thereafter	12,018,563	1,896,457	13,915,020
TOTAL	27,994,744	6,560,232	34,554,977

The above long-term liabilities issued in the name of the Municipality have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs.

Interest is payable at rates ranging from NIL% to 5.58% per annum.

The Municipality also has an operating line of credit available for use in the amount of \$1,500,000, with an interest rate of prime less 0.80%. At December 31, 2017, the balance for the line of credit was \$NIL (2016 - \$NIL).

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

12. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of public sector accounting principles of the Chartered Professional Accountants of Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may be refunded.

The net change during the year in the restricted deferred revenue balance is comprised of the following:

	2017	2016
	\$	\$
DEFERRED REVENUE, BEGINNING OF YEAR	16,356,906	14,184,437
New deposits:		
Federal government	595,344	584,988
Provincial government	286,366	286,432
Private sources	5,024,552	7,477,018
Investment income	256,789	185,572
Capital and other transfers	(1,779,168)	(6,361,541)
Development charges repaid to developers	(395,772)	(456,660)
Development charge credits utilized	395,772	456,660
DEFERRED REVENUE, END OF YEAR	20,740,789	16,356,906
OBLIGATORY RESERVE FUNDS:		
Recreational Land	69,167	69,167
Development Charges Act	18,106,257	14,693,588
Building Code Act	674,927	402,767
Parkland Levy	150,285	86,591
Federal Gas Tax	1,708,907	1,104,793
OCIF Formula Based Component	31,246	-
	20,740,789	16,356,906

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

13. ACCUMULATED SURPLUS

The Municipality segregates its accumulated surplus in the following categories:

	2017	2016
	\$	\$
CURRENT FUND SURPLUS:		
General area taxation (Note 23)	26,859	26,859
INVESTMENT IN TANGIBLE CAPITAL ASSETS:		
Tangible capital assets - net	206,925,879	206,418,702
Tangible capital assets financed by long-term liabilities	(27,994,744)	(31,521,946)
Unfinanced capital expenditures	(7,930,827)	(3,523,973)
Total investment in tangible capital assets	171,000,308	171,372,783
RESERVES SET ASIDE FOR SPECIFIC PURPOSES BY COUNCIL:		
Contingencies	300,000	369,294
Post-employment benefits	1,329,275	1,299,124
CPUSC note receivable	-	1,710,169
Current purposes	1,716,332	1,928,380
Acquisition of tangible capital assets	2,641,269	4,150,385
Environmental services	-	20,905,861
Total reserves	5,986,876	30,363,213
RESERVE FUNDS SET ASIDE FOR SPECIFIC PURPOSES BY COUNCIL:		
Current purposes	2,557,681	2,772,711
Acquisition of tangible capital assets	35,312,232	3,749,327
Total reserve funds	37,869,913	6,522,038
INVESTMENT IN HYDRO COMPANIES:		
Portfolio investment	3,622,164	3,622,164
TOTAL ACCUMULATED SURPLUS	218,506,120	211,907,057

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

14. TANGIBLE CAPITAL ASSETS

Schedules 1, 2 and 3 provide information on the tangible capital assets of the Municipality by major asset class and service segment, as well as for accumulated amortization of the assets controlled. The reader should be aware of the following information relating to tangible capital assets:

a. Work in progress

Work in progress with a value of \$3,197,637 (2016 - \$3,054,407) has not been amortized. Amortization of these assets will commence when the asset is put into service.

b. Contributed tangible capital assets

Contributed tangible capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$NIL (2016 - \$2,019,440).

c. Tangible capital assets disclosed at nominal values

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.

d. Works of art and historical treasures

The Library Board owns four special book collections. Due to their historical or valuable nature, they are not included in the Library's regular collection for circulation to the public. As such, these collections are also not included in tangible capital assets.

15. PENSION AGREEMENT

The employees of the Corporation of the Municipality of Collingwood participate in the Ontario Municipal Employees Retirement Savings Plan ("OMERS"). Although the plan has a defined retirement benefit for employees, the related obligation of the Municipality cannot be identified. The Municipality has applied defined contribution plan accounting as it has insufficient information to apply defined benefit plan accounting. The OMERS plan has several unrelated participating municipalities and costs are not specifically attributed to each participant. Amounts paid to OMERS during the year totaled \$1,333,177 (2016 - \$1,334,520).

OMERS is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. The most recent actuarial valuation of the Plan was conducted at December 31, 2017.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

16. EMPLOYEE FUTURE BENEFITS

a. Workplace safety and insurance

In common with other Schedule 2 employers, the Municipality funds its obligations to the Workplace Safety and Insurance Board ("WSIB") on a "pay as you go" basis. December 31, 2004 was the first period for which a WSIB accrued benefit was required to be reported. At December 31, 2017, the Municipality's accrued benefit liability related to future payments on WSIB is based on the 2017 WSIB calculation. The amount of the accrual is \$NIL for both 2017 and 2016. No independent actuarial valuation is considered necessary.

b. Post-retirement benefits

The Municipality of Collingwood pays certain post-retirement benefits on behalf of its retired employees for extended health, dental benefits and life insurance. The Municipality recognizes these post-retirement costs in the period in which the employees rendered the services. The accrued benefit obligation at December 31, 2017 is based on actuarial reports dated February 9, 2016 for the Municipality's employees and a separate report dated December 31, 2015 for the Collingwood Water Department employees. Actuarial valuations will be prepared every third year or when there are significant changes to the workforce. The current year expense is included in departmental expenses on a basis proportionate to the wages of the department.

Information about the Municipality's defined post-retirement benefit plan is as follows:

	2017 \$	2016 \$
Accrued plan liability, beginning of year	1,299,124	1,268,277
Current service cost	82,782	79,598
Interest cost	49,730	48,248
Past service cost	2,836	2,836
Actuarial gain	(8,508)	(8,508)
Benefits paid for the year	(96,689)	(91,327)
Accrued plan liability, end of year	1,329,275	1,299,124
Unrecognized gain	(84,648)	(93,156)
Unrecognized past service cost	-	2,836
ACCRUED BENEFIT OBLIGATION, END OF YEAR	1,244,627	1,208,804

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

16. EMPLOYEE FUTURE BENEFITS (CONTINUED)

b. Post-retirement benefits (continued)

The accrued plan liability consists of:

	2017 \$	2016 \$
Municipality	1,138,529	1,108,691
Collingwood Water Department	190,746	190,433
TOTAL EMPLOYEE FUTURE BENEFITS	1,329,275	1,299,124

The main actuarial assumptions employed for the valuations were as follows:

- i. General inflation - Future general inflation levels, as measured by changes in the Consumer Price Index (CPI), were assumed at 2.0% in 2015 and thereafter.
- ii. Interest (discount) rate - The obligation as at December 31, 2017, of the present value of future liabilities and the expense was determined using an annual discount rate of 4.0% (2016 - 4.0%).
- iii. Health care costs - Health care costs were assumed to increase at a rate of 6.00% in 2017. This increase is downgraded annually by 0.25% per year.
- iv. Dental costs - Dental costs were assumed to increase at a rate of 4.5% per annum.

17. NET MUNICIPAL TAXATION

Net municipal taxation consists of:

	2017 \$	2016 \$
Taxation revenue	55,031,527	53,762,016
Amount levied and remitted to School Boards	(11,795,587)	(12,186,445)
Amount levied and remitted to the County of Simcoe	(12,027,797)	(11,666,219)
NET MUNICIPAL TAXATION	31,208,143	29,909,352

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

18. OTHER REVENUES

Other revenues consist of the following:

	2017	2016
	\$	\$
Licences and permits	722,744	641,751
Rents and concessions	1,295,536	1,196,069
Fines	124,309	95,474
Donations	34,490	32,130
Dividends from portfolio investment (Note 7)	-	122,998
Miscellaneous	774,313	682,740
	2,951,392	2,771,162

19. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the current year's consolidated financial statement presentation.

20. BUDGET AMOUNTS

The operating budget approved by Council for 2017 is reflected on the consolidated statement of operations and the consolidated statement of change in net financial assets. The budgets established for investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with the current year's actual expenditure amounts. Budget figures have been reclassified for the purposes of these consolidated financial statements to comply with PSAB reporting requirements. The budget figures have not been audited.

21. COMMITMENTS

- a. Prior to December 31, 2017, the Corporation of the Town of Collingwood entered into a sale agreement with Alectra Utilities Corporation and Epcor Utilities Inc. The Town of Collingwood has agreed to purchase Alectra's 50% of the shares in Collingwood PowerStream Utility Services Corp., and will then sell 100% of the shares to Epcor Utilities Inc. The sale is awaiting approval from the Ontario Energy Board.
- b. In September of 2017 the Council of the Town of Collingwood declared the Collingwood Regional Airport as surplus to the needs of the Municipality. Council has committed to a plan to sell or lease the Collingwood Regional Airport lands. The Municipality is currently accepting offers from respondents to the Request for Offer. On April 16, 2018 Council of the Town of Collingwood passed a by-law to dissolve the Collingwood Airport Service Board. Council will provide oversight and governance to the Airport for the interim period until an offer is accepted.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

22. SUBSEQUENT EVENTS

- a. On February 26, 2018, Council of the Town of Collingwood passed a resolution to request a judicial inquiry be conducted into the process undertaken in 2012 which resulted in the sale of 50% of Collus, the Municipality's electric utility. The estimated cost of the inquiry is between \$1.4 million and \$1.6 million.
- b. Early in 2018 the Town of Collingwood was notified it had been overcharged in error for electricity consumed at the Municipality's water filtration plant. Collus PowerStream, the Municipality's electric utility provider, advised the Municipality that this overcharging has been ongoing for many years. On January 30, 2018 the Municipality received a refund in the amount of \$411,880. The Municipality continues to explore with Collus PowerStream, any additional customer refund amount associated with the overbilling. Council is currently considering options for reimbursing ratepayers affected by the overcharging error.

23. GENERAL AREA TAXATION SURPLUS RECONCILIATION

The following is a reconciliation between the annual surplus and the general area taxation surplus disclosed in Note 13:

	2017	2016
	\$	\$
Annual surplus	6,599,063	13,989,152
Net transfers from (to) reserves	24,376,337	2,759,088
Net transfers from (to) discretionary reserve funds	(31,347,875)	(1,494,962)
Capital acquisitions and disposals	(10,938,228)	(12,636,033)
Amortization	10,431,051	9,532,207
Proceeds from long-term liabilities issued	-	1,199,000
Long-term liabilities principal repayments	(3,527,202)	(3,368,296)
Change in unfunded liabilities	-	(190,158)
SUBTOTAL	(4,406,854)	9,789,998
Change in capital projects not financed	4,406,854	(9,788,240)
Prior year current fund surplus	26,859	25,101
GENERAL AREA TAXATION SURPLUS (Note 13)	26,859	26,859

24. FUTURE ACCOUNTING PRONOUNCEMENTS

The PSAB has issued Section PS 3450, "Financial Instruments", which establishes recognition, measurement, presentation and disclosure standards relating to financial instruments such as receivables, payables, and equity instruments. The section is effective for governments for fiscal years beginning on or after April 1, 2021; the Municipality is required to adopt this section for its fiscal year beginning January 1, 2022. Earlier adoption is allowed. At this time, we are unable to determine if this accounting pronouncement would have a material impact.

CORPORATION OF THE TOWN OF COLLINGWOOD

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2017

24. FUTURE ACCOUNTING PRONOUNCEMENTS (CONTINUED)

The PSAB issued Section PS 3041, "Portfolio Investments", which replaces Section PS 3040. The new section establishes recognition, measurement, presentation and disclosure standards relating to investments in organizations that do not form part of the government reporting entity. This section must be implemented upon the adoption of Section PS 3450. At this time, we are unable to determine if this accounting pronouncement would have a material impact.

The PSAB issued Section PS 1201, "Financial Statement Presentation", which replaces Section 1200. The new section establishes reporting principles and standards for the disclosure of information in government financial statements. This section establishes the requirement of the Municipality's financial statements to include a statement of financial position, statement of operations, a statement of remeasurement gains and losses, a statement of change in net debt and a statement of cash flow. This section must be implemented upon the adoption of Section PS 3450. This pronouncement is not expected to have a material impact.

The PSAB issued Section PS 3280, "Asset Retirement Obligations", which replaces PS 3270. The new section proposes to enhance comparability of financial statements among public sector entities by establishing uniform criteria for recognition and measurement of asset retirement obligations, including obligations that may not have been previously reported. The section is effective for governments for fiscal years beginning on or after April 1, 2021; the Municipality is required to adopt this section for its fiscal year beginning January 1, 2022. Earlier adoption is allowed. At this time, we are unable to determine if this accounting pronouncement would have a material impact.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 1 - CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31

	Land \$	Land Improvements \$	Buildings \$	Machinery and Equipment \$	Vehicles \$	Linear Assets \$	2017 Total \$	2016 Total \$
COST								
Balance, beginning of year	22,936,150	19,729,591	62,143,156	21,404,413	11,203,763	194,192,399	331,609,472	320,524,569
Additions	191,120	1,841,392	882,956	4,133,672	1,342,426	4,336,467	12,728,033	12,636,033
Disposals	(731,136)	(77,031)	(1)	(305,472)	(346,880)	(2,517,261)	(3,977,781)	(1,551,130)
BALANCE, END OF YEAR	22,396,134	21,493,952	63,026,111	25,232,613	12,199,309	196,011,605	340,359,724	331,609,472
ACCUMULATED AMORTIZATION								
Balance, beginning of year	-	9,262,207	20,722,463	14,495,023	6,929,496	73,781,581	125,190,770	117,209,693
Amortization	-	914,698	2,073,647	1,393,094	843,964	5,205,648	10,431,051	9,532,207
Disposals	-	(77,031)	(1)	(270,710)	(252,435)	(1,587,799)	(2,187,976)	(1,551,130)
BALANCE, END OF YEAR	-	10,099,874	22,796,109	15,617,407	7,521,025	77,399,430	133,433,845	125,190,770
NET BOOK VALUE, END OF YEAR	22,396,134	11,394,078	40,230,002	9,615,206	4,678,284	118,612,175	206,925,879	206,418,702
Work in progress included in cost	-	14,691	273,094	203,857	43,858	2,662,137	3,197,637	3,054,407

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 2 - CONSOLIDATED SCHEDULE OF SEGMENTED TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2017

	General Government \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Total \$
COST								
Balance, beginning of year	15,603,732	9,415,585	6,292,099	111,868,207	136,469,592	51,771,624	188,633	331,609,472
Additions	547,933	193,901	117,762	3,856,943	5,581,949	2,408,532	21,013	12,728,033
Disposals	(893,602)	(24,401)	(20,189)	(2,190,457)	(611,026)	(238,107)	1	(3,977,781)
BALANCE, END OF YEAR	15,258,063	9,585,085	6,389,672	113,534,693	141,440,515	53,942,049	209,647	340,359,724
ACCUMULATED AMORTIZATION								
Balance, beginning of year	2,010,425	2,659,291	831,001	40,653,839	61,981,164	16,945,603	109,447	125,190,770
Amortization	264,455	519,180	70,521	3,557,939	3,799,800	2,199,155	20,001	10,431,051
Disposals	(129,358)	(24,401)	(20,189)	(1,166,544)	(609,376)	(238,107)	(1)	(2,187,976)
BALANCE, END OF YEAR	2,145,522	3,154,070	881,333	43,045,234	65,171,588	18,906,651	129,447	133,433,845
NET BOOK VALUE, END OF YEAR	13,112,541	6,431,015	5,508,339	70,489,459	76,268,927	35,035,398	80,200	206,925,879
Work in progress included in cost	10,952	55,194	-	758,854	2,307,812	64,825	-	3,197,637

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 3 - CONSOLIDATED SCHEDULE OF SEGMENTED TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2016

	General Government \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Total \$
COST								
Balance, beginning of year	15,568,010	8,765,042	6,172,830	105,848,157	132,932,716	51,064,686	173,128	320,524,569
Additions	183,474	684,840	119,269	6,778,137	3,707,198	1,147,610	15,505	12,636,033
Disposals	(147,752)	(34,297)	-	(758,087)	(170,322)	(440,672)	-	(1,551,130)
BALANCE, END OF YEAR	15,603,732	9,415,585	6,292,099	111,868,207	136,469,592	51,771,624	188,633	331,609,472
ACCUMULATED AMORTIZATION								
Balance, beginning of year	1,911,640	2,213,795	770,004	38,125,119	58,805,005	15,293,726	90,404	117,209,693
Amortization	246,537	479,793	60,997	3,286,807	3,346,481	2,092,549	19,043	9,532,207
Disposals	(147,752)	(34,297)	-	(758,087)	(170,322)	(440,672)	-	(1,551,130)
BALANCE, END OF YEAR	2,010,425	2,659,291	831,001	40,653,839	61,981,164	16,945,603	109,447	125,190,770
NET BOOK VALUE, END OF YEAR	13,593,307	6,756,294	5,461,098	71,214,368	74,488,428	34,826,021	79,186	206,418,702
Work in progress included in cost	52,208	-	16,966	461,634	2,436,715	86,884	-	3,054,407

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 4 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2017

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated \$	Total \$
REVENUES										
Net municipal taxation	6,398,817	4,864,002	4,720,194	1,046,220	5,865,322	-	6,404,799	1,805,564	103,225	31,208,143
Payments in lieu of taxes	28,543	21,697	21,055	4,667	26,163	-	28,569	8,054	460	139,208
User charges	481,983	-	-	15,250	1,321,233	14,543,805	862,651	334,024	-	17,558,946
Government transfers	-	36,000	-	-	286,366	-	215,588	420,559	-	958,513
Other municipalities	-	152,956	-	-	117,875	368,087	-	57,500	-	696,418
Contributions from obligatory reserve funds	89,976	-	-	39,198	-	86,092	91,367	-	-	306,633
Investment income	591,460	-	-	-	-	-	-	-	-	591,460
Penalties and interest on taxes	515,044	-	-	-	-	-	-	-	-	515,044
Other	412,925	32,295	24,450	561,213	481,025	400,794	779,554	116,044	143,092	2,951,392
	8,518,748	5,106,950	4,765,699	1,666,548	8,097,984	15,398,778	8,382,528	2,741,745	246,777	54,925,757
EXPENSES										
Salaries, wages and employee benefits	3,191,325	-	3,892,586	682,170	2,203,420	3,173,860	4,375,410	1,091,970	-	18,610,741
Interest on long-term liabilities	402,624	-	93,451	180,273	167,963	468,108	-	50,800	-	1,363,219
Materials and supplies	1,308,193	155,407	316,766	113,603	1,985,311	4,119,796	2,870,611	1,006,700	53,473	11,929,860
Contracted services	50,700	4,895,756	43,599	26,376	1,317,165	756,727	100,754	39,751	-	7,230,828
Rents, financial expense and external transfers	21,946	-	1,983	235,658	650,732	293,587	27,840	118	198,182	1,430,046
Amortization	264,455	42,799	519,180	27,721	3,557,940	3,799,800	2,199,155	20,001	-	10,431,051
	5,239,243	5,093,962	4,867,565	1,265,801	9,882,531	12,611,878	9,573,770	2,209,340	251,655	50,995,745
NET REVENUES (EXPENSES)	3,279,505	12,988	(101,866)	400,747	(1,784,547)	2,786,900	(1,191,242)	532,405	(4,878)	3,930,012

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 4 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2017

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated \$	Total \$
OTHER										
GRANTS AND TRANSFERS										
RELATED TO CAPITAL										
Government transfers	-	-	-	-	338,677	836,874	128,228	-	-	1,303,779
Contributions from obligatory reserve funds	-	22,765	17,462	-	45,678	17,594	1,108,673	-	-	1,212,172
Other	-	-	-	-	18,800	608,379	245,003	-	-	872,182
Gain (loss) on disposal of tangible capital assets	234,000	-	-	4,653	(975,107)	255	17,117	-	-	(719,082)
	234,000	22,765	17,462	4,653	(571,952)	1,463,102	1,499,021	-	-	2,669,051
ANNUAL SURPLUS (DEFICIT)	3,513,505	35,753	(84,404)	405,400	(2,356,499)	4,250,002	307,779	532,405	(4,878)	6,599,063

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 5 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2016

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated \$	Total \$
REVENUES										
Net municipal taxation	6,056,543	4,775,716	4,584,503	1,017,128	5,654,417	-	5,960,734	1,748,096	112,215	29,909,352
Payments in lieu of taxes	30,610	24,136	23,170	5,141	28,577	-	30,126	8,835	567	151,162
User charges	474,350	-	-	13,465	1,367,067	13,888,877	893,264	227,940	-	16,864,963
Government transfers	3,587	36,000	-	-	297,566	-	363,505	530,448	-	1,231,106
Other municipalities	-	181,257	-	-	127,303	380,651	9,536	57,500	-	756,247
Contributions from obligatory reserve funds	118,792	-	-	56,341	-	-	83,185	3,499	-	261,817
Investment income	475,125	-	-	-	-	-	-	-	-	475,125
Penalties and interest on taxes	526,979	-	-	-	-	-	-	-	-	526,979
Other	385,692	24,445	29,974	583,438	388,322	381,809	676,605	153,327	147,550	2,771,162
	8,071,678	5,041,554	4,637,647	1,675,513	7,863,252	14,651,337	8,016,955	2,729,645	260,332	52,947,913
EXPENSES										
Salaries, wages and employee benefits	2,935,756	-	3,883,342	684,964	2,141,639	3,025,058	4,253,434	1,096,086	-	18,020,279
Interest on long-term liabilities	452,491	-	99,040	198,603	163,380	528,143	-	55,396	-	1,497,053
Materials and supplies	1,510,076	167,208	355,747	136,916	2,199,758	4,194,780	3,114,962	1,191,501	58,337	12,929,285
Contracted services	172,372	4,838,695	41,370	27,225	1,550,835	794,918	71,024	41,520	-	7,537,959
Rents, financial expense and external transfers	28,502	-	2,974	227,604	776,538	320,854	24,083	1,615	194,754	1,576,924
Amortization	246,537	37,632	479,793	23,364	3,286,808	3,346,481	2,092,549	19,043	-	9,532,207
	5,345,734	5,043,535	4,862,266	1,298,676	10,118,958	12,210,234	9,556,052	2,405,161	253,091	51,093,707
NET REVENUES (EXPENSES)	2,725,944	(1,981)	(224,619)	376,837	(2,255,706)	2,441,103	(1,539,097)	324,484	7,241	1,854,206

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 5 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2016

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated \$	Total \$
OTHER										
GRANTS AND TRANSFERS										
RELATED TO CAPITAL										
Government transfers	22,457	-	-	-	4,052,248	1,152,680	-	-	-	5,227,385
Contributions from obligatory reserve funds	-	27,446	-	-	3,902,340	-	452,539	-	-	4,382,325
Contributed tangible capital assets	-	-	-	-	1,318,147	701,293	-	-	-	2,019,440
Other	-	23,764	-	-	31,667	356,454	56,285	-	-	468,170
(Loss) gain on disposal of tangible capital assets	(711)	624	-	-	3,941	23,188	10,584	-	-	37,626
	21,746	51,834	-	-	9,308,343	2,233,615	519,408	-	-	12,134,946
ANNUAL SURPLUS (DEFICIT)	2,747,690	49,853	(224,619)	376,837	7,052,637	4,674,718	(1,019,689)	324,484	7,241	13,989,152

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 6 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES BUDGET YEAR ENDED DECEMBER 31, 2017

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated	Total
REVENUES										
Net municipal taxation	6,321,352	4,805,116	4,663,049	1,033,554	5,794,315	-	6,327,260	1,783,705	101,975	30,830,326
Payments in lieu of taxes	26,689	20,288	19,688	4,364	24,464	-	26,715	7,531	431	130,170
User charges	454,625	-	-	9,400	1,372,075	14,041,847	856,144	211,200	-	16,945,291
Government transfers	-	36,000	-	-	299,400	-	186,158	23,498	-	545,056
Other municipalities	-	184,500	-	-	136,540	322,164	-	25,000	-	668,204
Contributions from obligatory reserve funds	118,126	-	-	10,000	-	-	33,000	-	-	161,126
Investment income	375,000	-	-	-	-	(69,699)	-	-	-	305,301
Penalties and interest on taxes	528,000	-	-	-	-	-	-	-	-	528,000
Other	438,550	22,000	12,500	639,250	431,414	379,998	612,900	83,000	184,880	2,804,492
	8,262,342	5,067,904	4,695,237	1,696,568	8,058,208	14,674,310	8,042,177	2,133,934	287,286	52,917,966
EXPENSES										
Salaries, wages and employee benefits	3,402,441	-	4,007,690	703,531	2,865,769	2,940,833	4,476,546	1,004,095	-	19,400,905
Interest on long-term liabilities	412,723	-	94,295	181,421	162,455	474,480	-	51,082	-	1,376,456
Materials and supplies	1,957,858	144,807	362,393	140,736	2,318,396	4,852,754	3,139,311	904,895	68,400	13,889,550
Contracted services	60,000	5,008,286	45,000	33,000	1,316,056	927,232	65,882	-	-	7,455,456
Rents, financial expense and external transfers	53,100	1,000	4,500	237,160	348,515	215,024	37,265	3,650	220,715	1,120,929
	5,886,122	5,154,093	4,513,878	1,295,848	7,011,191	9,410,323	7,719,004	1,963,722	289,115	43,243,296
NET REVENUES (EXPENSES)	2,376,220	(86,189)	181,359	400,720	1,047,017	5,263,987	323,173	170,212	(1,829)	9,674,670

The accompanying notes are an integral part of these financial statements.

CORPORATION OF THE TOWN OF COLLINGWOOD

SCHEDULE 6 - CONSOLIDATED SCHEDULE OF SEGMENTED REVENUES AND EXPENSES BUDGET YEAR ENDED DECEMBER 31, 2017

	General Government \$	Police \$	Fire \$	Other Protective \$	Transportation \$	Environmental \$	Recreation and Cultural \$	Planning and Development \$	Other and Unallocated	Total
OTHER										
GRANTS AND TRANSFERS										
RELATED TO CAPITAL										
Government transfers	-	-	-	-	883,601	4,400,110	98,300	-	-	5,382,011
Contributions from obligatory reserve funds	-	57,040	-	-	1,101,205	4,976,998	1,570,277	-	-	7,705,520
Other	-	-	-	-	10,000	476,485	138,500	-	-	624,985
Gain on disposal of tangible capital assets	-	-	-	-	900,000	-	-	-	-	900,000
	-	57,040	-	-	2,894,806	9,853,593	1,807,077	-	-	14,612,516
ANNUAL SURPLUS (DEFICIT)	2,376,220	(29,149)	181,359	400,720	3,941,823	15,117,580	2,130,250	170,212	(1,829)	24,287,186

The accompanying notes are an integral part of these financial statements.