



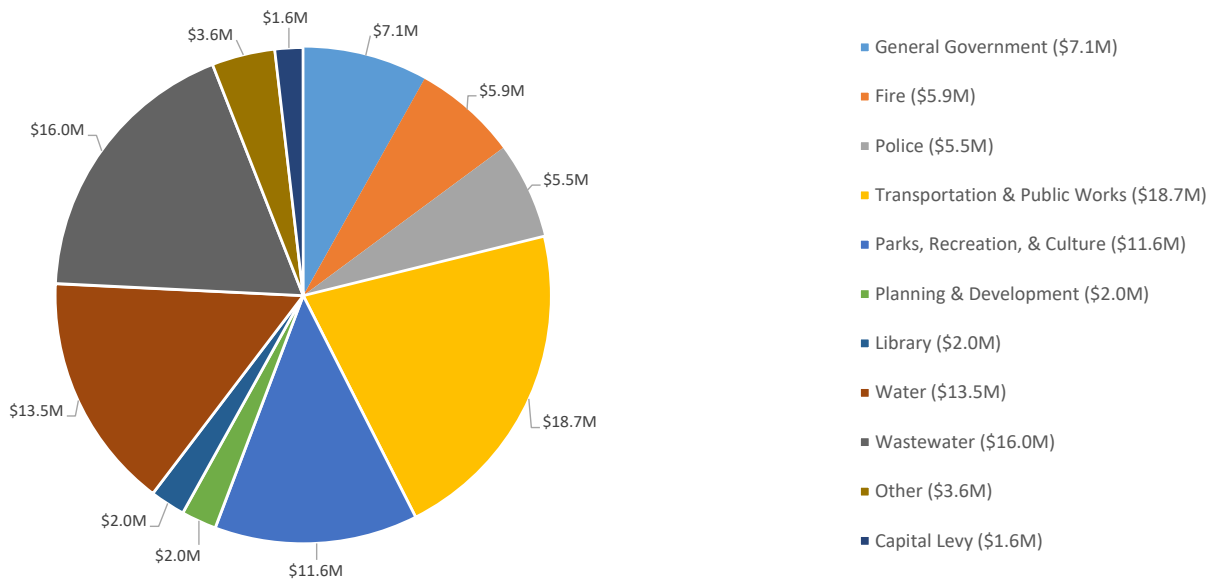
2020 BUDGET HIGHLIGHTS

EXPENDITURES

	Operating	Capital	Total
General Government (\$7.1M)	9,195,160	667,524	9,862,684
Fire (\$5.9M)	5,150,464	810,000	5,960,464
Police (\$5.5M)	5,450,130	40,000	5,490,130
Transportation and Public Works (\$18.7M)	8,004,570	10,704,305	18,708,875
Parks, Recreation & Culture (\$11.6M)	6,466,535	5,118,650	11,585,185
Planning and Development (\$2.0M)	1,982,951		1,982,951
Library (\$2.0M)	1,885,288	111,000	1,996,288
Water (\$13.5M)	7,684,193	5,864,100	13,548,293
Wastewater (\$16.0M)	8,703,676	7,266,800	15,970,476
Other*	2,701,603	858,000	3,559,603
Capital Levy	1,571,000		1,571,000
	58,795,570	31,440,379	90,235,949

*Other is comprised of Building, Parking, Protective Inspection, Conservation Authority, and Social Housing.

HOW FUNDS ARE ALLOCATED BY THE TOWN OF COLLINGWOOD



KEY INITIATIVES

- Third & High Street Intersection Improvements \$3M
- Lockhart & Hurontario Street Intersection Turning Lanes \$1.6M
- Transit Bus Replacement \$1.6M
- Stewart Road Reservoir \$1.2M
- Black Ash Pumping Station Upgrade \$2.8M
- Sunset Point Enviropark Replacement \$800,000
- Harbourview Park Splash Pad \$1.5M
- Fisher Field Clubhouse \$910,000



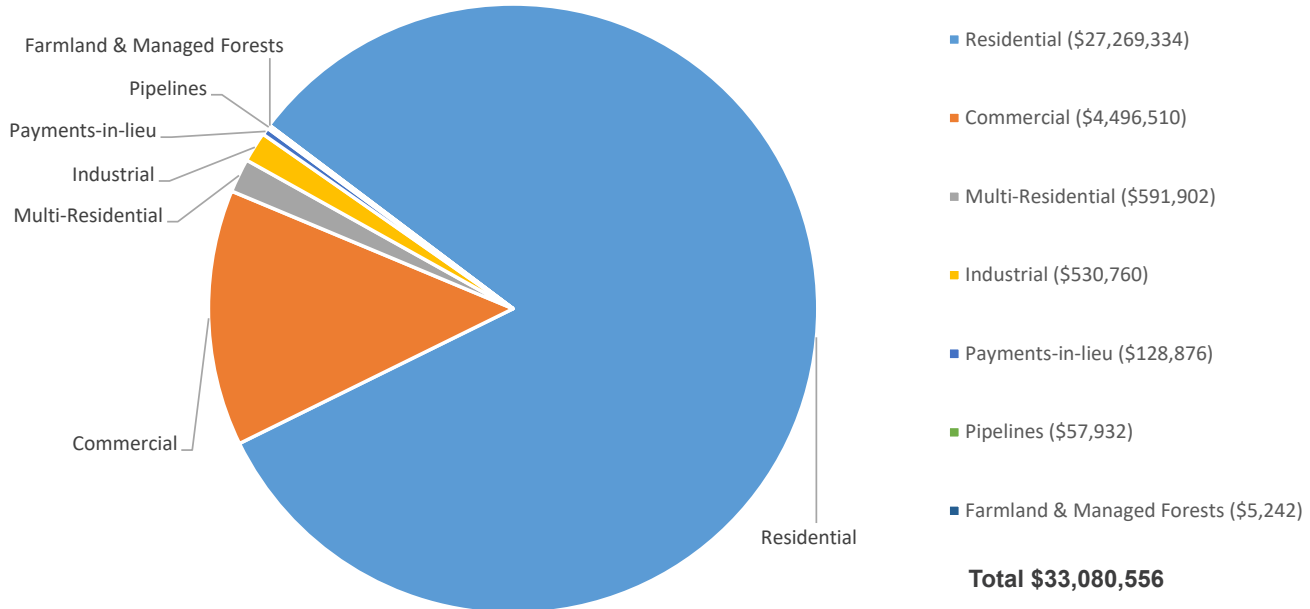
2020 BUDGET HIGHLIGHTS

FUNDING SOURCES

Property taxes are made up of three elements: County, Education, and Town. The Town sets the tax rates for the Town's portion of the bill only. The municipal tax rate for your municipal services is set by Council's adoption of the annual budget and relates to the services provided by the municipality, such as roads, recreation, fire, and police protection. Collingwood's primary source of revenue is derived from property taxes.

Property Tax Revenues	33,080,556
Development Charges	12,553,781
Reserves and Reserve Funds	14,918,121
Government Grants	3,447,782
User Fees and Other Non-Tax Revenue	26,235,709
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	90,235,949

SOURCES OF REVENUE



ESTIMATED RESERVE & RESERVE FUND POSITION

Estimated Reserve and Reserve Fund Position at December 31, 2020

* This does not include the proceeds of asset sales.

Development Charge Reserve Funds	15,093,167
Reserves	2,886,787
Reserve Funds	28,085,148
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	46,065,102
Estimated Reserves at December 31, 2019	60,141,331