



STAFF REPORT #T2021-21
Standing Committee 11/1/2021
Council 11/15/2021
Amendments: No

Submitted to: Strategic Initiatives Standing Committee | Council
Submitted by: Monica Quinlan, Treasurer
Subject: 2021 Q3 Financial Report

PURPOSE

The purpose of this report is to provide Council notice of any financial risks that could affect the 2021 year-end position and provide a preliminary year-end forecast based on actual financial information as of September 30, 2021, which is the end of the third quarter (Q3) for the tax supported and non-tax supported budgets.

RECOMMENDATION

THAT Staff Report T2021-21, 2021 Q3 Financial Report be received for information;

AND Further that approval be received for the transfer of \$9,500 from the Council Grants – Financial Support budget to the 2022 Operating Budget to assist with increased needs expected in 2022.

AMENDMENTS

None

1. BACKGROUND

Staff has committed to reporting quarterly to Council on financial performance against budget, based on the schedule outlined below:

- Q1 Reporting – May 2021 – SIC meeting
- Q2 Reporting – September 2021 – provided through a departmental update at SIC
- Q3 Reporting – November 2021
- Q4 Year End Reporting – March/April 2022

Providing this information allows both staff and members of Council the information it requires to make informed financial decisions.

2. INPUT FROM OTHER SOURCES

N/A

3. APPLICABLE POLICY OR LEGISLATION

N/A

4. ANALYSIS

The Town is now in the second year of operating under the difficult conditions of the COVID-19 global pandemic. The ongoing pandemic still poses a risk to the Town's finances, despite the continued support received from the Federal and Provincial governments.

As we have progressed through the third quarter of 2021, we are now experiencing the reopening of our Recreational facilities with additional pressures on staffing due to the vaccination check required to enter the facilities beginning in the fourth quarter. The Town has been fortunate in receiving additional funding from the Province to help offset the losses in revenue and increased expenses in the amount of \$482,430. While this amount will continue to support the loss in revenues experienced it is not certain that it will cover the additional expenses expected in the fourth quarter.

2021 Preliminary Year End Forecast (as at September 30, 2021)

Overall, the Town of Collingwood continues to be in a fair financial position, a detailed year-end projection by department is included in the table below. Based on the information known at this time it is expected that the Town will have a small surplus of just under \$200,000 for the 2021 year. This is considerably different from years past largely due to the decrease in supplemental billings. This decrease is mainly due to the fact that growth of assessment does not lag at such a great rate as it has historically, and beginning in 2021 a reasonable estimate was included in the budget for a net supplemental billing of \$570,000 versus years past of approximately \$273,000. That being said the growth rate for the Town in 2021 is still strong at approximately 2.5% in comparison to a historical amount of on average 3.9%.

Department	2021 Annual Budget (in '000's)	2021 YTD Actual (in '000's)	2021 Variance %	2021 Projection to Year End	2021 Projection Variance %
Taxation Revenue	\$ 37,258	\$ 36,870	99.0%	\$ 37,187	99.8%
General Government	- 9,229	- 5,221	56.6%	- 9,130	98.9%
Protection Services	- 11,998	- 8,582	71.5%	- 11,768	98.1%
Building Department *	65	73	-112.6%	98	-151.4%
Transportation Services	- 5,968	- 3,680	61.7%	- 6,054	101.4%
Parking Authority *	43	69	158.0%	72	164.8%
Environmental/Water Services *	3,844	4,227	110.0%	4,719	122.8%
Affordable Housing	- 101	- 125	124.4%	- 173	172.0%
PRC	- 5,766	- 3,503	60.7%	- 5,704	98.9%
Library	- 1,755	- 1,266	72.1%	- 1,736	98.9%
Planning & Development	- 2,441	- 1,544	63.3%	- 2,430	99.5%
Total **	\$ 3,953	\$ 17,172		\$ 4,885	
Non-Tax Supported Adjustments	-\$ 3,953	-\$ 4,223		- 4,692	
Grand Total	\$ -	\$ 12,950		\$ 193	

* Non-Tax Supported Adjustments represent the reversal of any budgeted transfers to/from reserves, to assist in the monitoring of the departments.

** (+) Indicates a Surplus (-) indicates a Deficit

A projection for capital spending has been provided below, note that it is shown based on expenses only without the offsetting revenues as the capital budget is primarily supported through transfers from Operating/Reserves/Reserve Funds and Grants. At this time it is expected that some major capital projects will be carried forward to 2022 (and/or future years), most notably they include:

- 1) Minnesota Storm Sewer Repair - \$4.1 Mil;
- 2) Stewart Road Reservoir & Booster Pumping Station - \$3.5 Mil;
- 3) Mountain Road Widening - \$3.2 Mil (Note – some costs will be experienced in 2021 - land purchases);
- 4) Harbourview Splash Pad - \$1.6 Mil;
- 5) Carmichael Reservoir Upgrades - \$1.4 Mil; and
- 6) Summit View Park - \$1.0 Mil.

Department	2021 Annual Budget (in '000's)	2021 YTD Actual (in '000's)	2021 Variance %	2021 Projection to Year End	2021 Projection Variance %
General Government	-\$ 942	-\$ 171	18.2%	-\$ 409	43.4%
Protection Services	- 1,016	- 644	63.4%	- 506	49.8%
Transportation Services	- 12,238	- 2,119	17.3%	- 4,430	36.2%
Environmental/Water Services *	- 14,905	- 1,749	11.7%	- 6,395	42.9%
PRC	- 9,255	- 2,144	23.2%	- 2,190	23.7%
Library	- 137	- 30	22.2%	- 37	27.0%
Planning & Development	- 274	- 47	17.2%	- 224	81.8%
Total **	-\$ 38,768	-\$ 6,905	17.8%	-\$ 14,191	36.6%
Non-Tax Supported Adjustments	\$ 14,905	\$ 1,749		\$ 6,395	
Grand Total ***	-\$ 23,862	-\$ 5,156	21.6%	-\$ 7,796	32.7%

* Non-Tax Supported Adjustments represent the reversal of any budgeted transfers to/from reserves, to assist in the monitoring of the departments.

** (+) Indicates a Surplus (-) indicates a Deficit.

*** Capital Budget shown with expenses only as revenues completely offset the full amount either through Reserve Transfers or Transfers from the Operating Budget. (i.e. no taxation impact within the Capital Budget).

2021 Q3 Operating Fund Financial Results

The table below illustrates the net impact of each department on the year to date surplus. Generally, what would be expected is that each department should be at approximately 75% of budgeted values. On average Town departments currently sit at 67.5% which means that expenditures are slightly behind the expectation however this due to the seasonality of many department activities as well.

Department	2021 Annual Budget (in '000's)	2021 YTD Actual (in '000's)	2021 Variance %	2020 Annual Budget (in '000's)	2020 YTD Actual (in '000's)	2020 Variance %	2019 Annual Budget (in '000's)	2019 YTD Actual (in '000's)	2019 Variance %
Taxation Revenue	\$ 37,258	\$ 36,870	99.0%	\$ 35,590	\$ 36,096	101.4%	\$ 34,118	\$ 34,833	102.1%
General Government	- 9,229	- 5,221	56.6%	- 8,486	- 6,219	73.3%	- 7,751	- 3,591	46.3%
Protection Services	- 11,998	- 8,582	71.5%	- 11,469	- 8,436	73.6%	- 10,994	- 7,913	72.0%
Building Department *	65	- 73	-112.6%	- 115	- 93	80.9%	55	880	-112.6%
Transportation Services	- 5,968	- 3,680	61.7%	- 6,128	- 4,122	67.3%	- 6,137	- 4,941	80.5%
Parking Authority *	43	69	158.0%	40	135	338.5%	62	210	158.0%
Environmental/Water Services *	3,844	4,227	110.0%	4,525	4,056	89.6%	4,235	4,098	96.8%
Affordable Housing	- 101	- 125	124.4%	- 88	- 112	127.2%	- 79	- 104	132.3%
PRC	- 5,766	- 3,503	60.7%	- 5,310	- 3,496	65.8%	- 5,312	- 4,139	77.9%
Library	- 1,755	- 1,266	72.1%	- 1,769	- 1,207	68.2%	- 1,757	- 1,217	69.3%
Planning & Development	- 2,441	- 1,544	63.3%	- 2,264	- 1,370	60.5%	- 2,088	- 1,189	56.9%
Total **	\$ 3,953	\$ 17,172		\$ 4,526	\$ 15,232		\$ 4,352	\$ 16,927	
Non-Tax Supported Adjustments	-\$ 3,953	-\$ 4,223		- 4,525	- 4,099		- 4,351	- 5,188	
Grand Total	\$ -	\$ 12,950		0	\$ 11,134		\$ 0	\$ 11,739	

* Non-Tax Supported Adjustments represent the reversal of any budgeted transfers to/from reserves, to assist in the monitoring of the departments.

** (+) Indicates a Surplus (-) indicates a Deficit

Highlights of 2021 Q3 by Department:

- Taxation – Note that the taxation department has nearly met the full budget due to the timing of the Final Tax Bills (July); however as discussed as part of the projection it is not expected that the supplemental billing budget will be met causing a slight unfavourable variance for the year (\$71k).
- General Government (75% - 56.6%% = 18.7%) – favourable variance due mainly to the timing of expenses most notably:
 - P3 advisory services for Terminals – RFP is in progress - \$300k;
 - COVID-19 expenses –timing of expenses - \$195k;
 - Legal Expenses - timing of expenses - \$117k; and
 - Transfer to Capital - timing of expenses, transfers occur at year-end - \$307k;

These are offset by increased expenses for the ICBL that were not planned – (\$75k).

- Protection Services (75% - 71.5% = 3.5%) – favourable variance due mainly to:
 - The timing of debenture and interest payments towards the Firehall loan – as payments are made on a semi-annual basis.
- Building Department (75% - (112.6% = (187.6%)) – as this department is Non-tax supported the net result shown (\$73k) is in comparison to the total reserve transfer that is expected at the end of each year. In this case the budgeted transfer to reserve was to be \$65k (increase to reserves) however at this point in the year a withdrawal of (\$73k) from the reserve is required to support the department (note that this is projected to increase to \$112k by years end). This is due mainly to a lower than expected amount in Permit Revenue (Bud - \$1.0M vs Act - \$543k) and the reallocation of the CBO salaries to the building department (which were previously shared with the ByLaw Department). It is not unusual for a Building department to require funds from their stabilization reserve from time to time and is in fact the reason for creating such a reserve fund, however excluding 2020 it is the first time in several years for the Town's Building department to experience this.

- Transportation Services – (75% - 61.7% = 13.3%) – favourable variance due mainly to:
 - Stormwater Master Plan – timing of study - \$225k;
 - Transfer to Capital – timing of expenses, transfers occur at year-end - \$110k; and
 - Contracted Services - \$667k; these are offset by:
 - Vehicle Repair and Maintenance – (\$87k); and
 - Fuel – (\$25k) – as fuel prices increase the expectation that this will be over budget by approximately (\$69k).

- Parking Authority – (75% - 158% = 83%) - as this department is Non-tax supported the net result shown \$69k is in comparison to the total reserve transfer that is expected at the end of each year. In this case a greater amount is expected to be transferred to reserves due mainly to an increase in parking revenues (most notably at Sunset Point Park – shared with PRC as noted below). This is partly offset by greater than expected expenses for Service Charges and Machine Rental.

- Environmental/Water Services – (75% - 110% = 35%) – as this department is Non-tax supported the net result shown \$4,227k is in comparison to the total reserve transfer that is expected at the end of each year. At this time the amount is ahead of the 75% listed as generally expected for Q3 results, however this is due mainly to the timing of expenses such as Debenture Payments/Interest and Studies.

- Affordable Housing – (75% - 124% = (49%)) - unfavourable variance due mainly to:
 - Additional expenses required for the repair and rehabilitation of a unit that was badly damaged – (\$29k).

- PRC – (75% - 60.7% = 14.3%) – favourable variance due mainly to:
 - Utilities/Natural Gas – due to closures of recreation facilities; note that this is offset by the decreased revenue;
 - Tree Planting Expenses - \$125k; and
 - Sunset Point Parking Revenues - \$60k.

- Library – (75% - 72.1% = (2.9%)) – favourable variance due mainly to:
 - Repairs & Maintenance – Building - \$17k;
 - Utilities - \$12k; and
 - Materials - \$7k – timing of purchases.

- Planning & Development (75% - 63.3% = 11.7%) – favourable variance due mainly to:
 - Official Plan – due mainly to the timing of expenses.

2021 Q3 Capital Fund Financial Results

The total Capital Budget for 2021 is \$38.8 Million, as at the end of Q3 \$6.9 Million has been spent with many projects expected to be carried forward to 2022 as noted above. The table below shows the details by department.

Department	2021 Annual Budget (in '000's)	2021 YTD Actual (in '000's)	2021 Variance %	2020 Annual Budget (in '000's)	2020 YTD Actual (in '000's)	2020 Variance %	2019 Annual Budget (in '000's)	2019 YTD Actual (in '000's)	2019 Variance %
General Government	-\$ 942	-\$ 171	18.2%	-\$ 646	-\$ 92	14.2%	-\$ 1,220	-\$ 518	42.5%
Protection Services	- 1,016	- 644	63.4%	- 970	- 607	62.6%	- 873	- 107	12.2%
Transportation Services	- 12,238	- 2,119	17.3%	- 11,777	- 3,006	25.5%	- 7,729	- 287	-3.7%
Environmental/Water Services *	- 14,905	- 1,749	11.7%	- 14,101	- 5,022	35.6%	- 18,231	- 4,058	22.3%
PRC	- 9,255	- 2,144	23.2%	- 5,761	- 952	16.5%	- 4,622	- 1,998	43.2%
Library	- 137	- 30	22.2%	- 111	- 10	9.0%	- 235	- 55	23.3%
Planning & Development	- 274	- 47	17.2%	-	-	0.0%	- 12	-	0.0%
Total **	-\$ 38,768	-\$ 6,905	17.8%	-\$ 33,366	-\$ 9,689	17.8%	-\$ 32,920	-\$ 6,448	19.6%
Non-Tax Supported Adjustments	\$ 14,905	\$ 1,749		14,101	-		18,231	-	
Grand Total ***	-\$ 23,862	-\$ 5,156	21.6%	- 19,265	- 9,689	21.6%	-\$ 14,689	- 6,448	43.9%

* Non-Tax Supported Adjustments represent the reversal of any budgeted transfers to/from reserves, to assist in the monitoring of the departments.

** (+) Indicates a Surplus (-) indicates a Deficit.

*** Capital Budget shown with expenses only as revenues completely offset the full amount either through Reserve Transfers or Transfers from the Operating Budget. (i.e. no taxation impact within the Capital Budget).

The projects that are currently underway and budgeted at greater than \$50k are as follows:

- EV Charging Stations - (Budget - \$230k – Actual to date - \$44k);
- Information Technology Computer HW/WS (Budget - \$53k – Actual to date - \$47.8k);
- 507 Tenth Line (Budget - \$80k; Carryforward from 2020 - \$35k – Actual to date - \$104k);
- Niagara and Huron Crosswalk - (Budget - \$253k – Actual to date - \$13.2k);
- Pretty River Channelization - (Budget - \$300k – Actual to date – (\$106k)) – contribution from developers received – note that a portion of this project will be carried forward to 2022;
- Mountain Rd Upgrade (Budget - \$3.2 Million – Actual to date - \$399.7k);
- Minnesota Storm Sewer (Budget - \$4.1 Million – Actual to date - \$109.1k) – to be carried forward to 2022;
- Transit Study (Budget - \$55k – Actual to date - \$49.9k);
- Splash Pad - (Budget - \$1.55 Million – Actual to date - \$221.4k); (carried to 2022)
- Sunset Park Redesign - (Budget - \$1.75 Million – Actual to date - \$284.4k); (carried to 2022)
- Facilities (Budget - \$730k – Actual to date - \$190.5k):
 - Eddie Bush Arena - (Budget - \$230k – Actual to date - \$175.1k);
- Wastewater Treatment & Collection (Budget - \$2.5 Million – Actual - \$274k):
 - WWTP Brickwork - (Budget - \$579k – Actual to date - \$90k); and
 - Sludge Pump Replacements - (Budget - \$1.26 Million – Actual to date - \$49k).
- Water Services (Budget - \$13.8 Million – Actual to date - \$1.5 Million);
 - In-Ground Reservoirs – (Budget \$1.43 Mil – Actual to date - \$8k);
 - WTP (Membrane Replacement) - (Budget - \$1.07 Mil – Actual to date - \$840.2k);
 - Water Equipment – (Budget \$543k – Actual to date - \$285k);
 - Pumping Stations - (Budget - \$409k – Actual to date - \$239k);
 - Wireless Water Meters - (Budget - \$50k – Actual to date - \$14k); and

- Stewart Rd Reservoir - (Budget - \$3.5 Million – Actual to date - \$16.5k).

5. EFFECT ON TOWN FINANCES

At this time the impact to Town Finances are detailed as above in the 2021 Q3 Financial Statements/Year-end Projections.

6. CONSIDERATIONS

Community Based Strategic Plan: N/A or Explain: Choose an item.
 Climate Change / Sustainability: N/A or Explain: Choose an item.
 Accessibility: N/A or Explain: Choose an item.
 Communication / Engagement: N/A or Explain: Choose an item.
 Accountability / Transparency: N/A or Explain: Enhances Accountability and Transparency

7. APPENDICES & OTHER RESOURCES

Appendix A	2021 YTD Consolidated Statement of Operations
Appendix B	2021 YTD Consolidated Statement of Capital

SIGNATURES

Prepared by:		
<i>Monica Quinlan, Treasurer</i>		
Town of Collingwood		

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Taxation Revenue
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
40010	Residential (RT)	\$160,098.37	\$29,504,715	\$30,117,070	97.97%	\$612,354.43	2.03%	\$27,676,114	
40050	Multi-Residential (MT)		719,349.86	719,573.00	99.97%	223.14	0.03%	738,021.22	
40110	Farmland (FT)		5,086.21	4,572.00	111.25%	(514.21)	(11.25%)	4,962.35	
40120	Commercial Small Scal...		107.59	110.00	97.81%	2.41	2.19%		
40140	Managed Forests (TT)		281.31	281.00	100.11%	(0.31)	(0.11%)	273.38	
40210	Commercial (CT)	1,413.26	3,214,310.9	3,275,764.0	98.12%	61,453.01	1.88%	3,292,013.8	
40240	Commercial Excess (CU)		68,045.41	48,810.00	139.41%	(19,235.41)	(39.41%)	54,048.18	
40270	Commercial Vacant (CX)		232,979.06	167,118.00	139.41%	(65,861.06)	(39.41%)	158,965.40	
40320	Office Building (DT)		5,254.60	5,385.00	97.58%	130.40	2.42%	5,376.79	
40330	New Const Office (YT)		10,318.99	10,574.00	97.59%	255.01	2.41%	10,763.27	
40340	Shopping Centre (ST)	8,334.32	440,442.66	442,793.00	99.47%	2,350.34	0.53%	421,744.92	
40350	Shopping Centre Exces...		12,533.59	8,990.00	139.42%	(3,543.59)	(39.42%)	13,317.15	
40360	New Construction Com...		642,273.99	622,182.00	103.23%	(20,091.99)	(3.23%)	620,935.97	
40370	New Construct Comm...		4,568.62	3,277.00	139.41%	(1,291.62)	(39.41%)	10,649.69	
40380	New Construct Shoppin...		22,467.84	23,023.00	97.59%	555.16	2.41%	21,666.76	
40390	Parking Lots (GT)		8,374.66		0.00%	(8,374.66)	0.00%		
40510	Industrial (IT)		161,829.16	169,975.00	95.21%	8,145.84	4.79%	196,165.79	
40540	Industrial Excess (IU)		24,189.81	11,639.00	207.83%	(12,550.81)	(107.83%)	15,786.12	
40570	Industrial Vacant (IX)		162,169.71	101,697.00	159.46%	(60,472.71)	(59.46%)	118,790.58	
40580	New Const - Industrial (...)		6,449.05	6,774.00	95.20%	324.95	4.80%		
40610	Large Industrial (LT)		203,914.25	214,178.00	95.21%	10,263.75	4.79%	244,490.57	
40620	Large Industrial Excess...		16,256.99	11,953.00	136.01%	(4,303.99)	(36.01%)	11,869.26	
40630	Industrial Collus (IH)		4,673.05	4,908.00	95.21%	234.95	4.79%	5,166.81	
40710	Pipelines (PT)	1,607.64	65,026.29	63,440.00	102.50%	(1,586.29)	(2.50%)	59,606.71	
40750	Special Capital Levy	1,290.08	266,998.70	270,000.00	98.89%	3,001.30	1.11%	254,107.98	
40805	Town Owned Properties			62,063.00	0.00%	62,063.00	100.00%		
40810	Federal Building	(1,392.00)	24,230.60	25,919.00	93.49%	1,688.40	6.51%	26,487.40	
40820	Ontario Housing		17,899.95	17,906.00	99.97%	6.05	0.03%	19,297.19	
40825	MTO		7,690.93	7,694.00	99.96%	3.07	0.04%	6,730.64	
40835	Simcoe County		22,572.16	22,698.00	99.45%	125.84	0.55%	23,047.32	
40845	Heads & Beds		14,365.09	11,204.00	128.21%	(3,161.09)	(28.21%)	12,756.63	
40885	BIA Levy	236.21	450,085.87	450,000.00	100.02%	(85.87)	(0.02%)	451,228.35	
40890	Special Charges - Sout...		193,821.33	196,816.00	98.48%	2,994.67	1.52%	209,624.33	
40893	Special Charges - Mad...		46,576.75	34,055.00	136.77%	(12,521.75)	(36.77%)	46,576.75	
40896	Special Charges - Raglan		28,607.43	20,212.00	141.54%	(8,395.43)	(41.54%)	35,212.32	
40898	Special Charges - Beac...		27,894.30		0.00%	(27,894.30)	0.00%	1,003.54	
40900	Penalties & Interest on...	43,577.65	364,874.39	535,000.00	68.20%	170,125.61	31.80%	412,549.55	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Taxation Revenue
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
	Taxation Revenue	215,165.53	37,001,236.	37,687,653.	98.18%	686,416.24	1.82%	35,179,351.	
	<i>User Fees and Other...</i>								
	TOTAL REVENUE	215,165.53	37,001,236.	37,687,653.	98.18%	686,416.24	1.82%	35,179,351.	
EXPENSES									
53300	Court of Revision	849.06	117,024.93	400,000.00	29.26%	282,975.07	70.74%	316,891.75	
63000	Rebates to Charity		13,753.14	30,000.00	45.84%	16,246.86	54.16%	28,960.50	
	TOTAL EXPENSES	849.06	130,778.07	430,000.00	30.41%	299,221.93	69.59%	345,852.25	
	DEPARTMENTAL NET	214,316.47	36,870,458.	37,257,653.	98.96%	387,194.31	1.04%	34,833,498.	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
General Government
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41400	Bag Tags	\$45.00	\$300.00	\$6,000.00	5.00%	\$5,700.00	95.00%	\$1,290.00	
41600	Building Overhead Allo...	30,000.00	270,000.00	360,000.00	75.00%	90,000.00	25.00%	270,000.00	
41800	Communication Towers	6,878.09	58,248.69	37,000.00	157.43%	(21,248.69)	(57.43%)	32,013.33	
42110	Convenience Fee	174.31	1,387.21		0.00%	(1,387.21)	0.00%		
42350	Direct to Reserves				0.00%		0.00%	1,588.70	
43000	Expense Recoveries	38,966.37	1,073,402.5	1,210,550.0	88.67%	137,147.46	11.33%	1,003,671.2	
44200	Investment Income	66,544.65	624,692.20	200,000.00	312.35%	(424,692.20)	(212.35%)	1,456,631.8	
44500	Licenses	2,661.00	13,864.95	20,100.00	68.98%	6,235.05	31.02%	18,720.00	
44550	Lottery Licenses	1,221.00	2,520.90	10,050.00	25.08%	7,529.10	74.92%	12,457.10	
44900	Miscellaneous	(6,065.10)	(49,277.31)	50,200.00	(98.16%)	99,477.31	198.16%	26,370.14	
45200	Oath & Commission Re...	630.00	5,670.00	6,975.00	81.29%	1,305.00	18.71%	7,035.00	
46000	Promotional Product/Cl...	61.95	371.70	5,000.00	7.43%	4,628.30	92.57%		
46050	Provincial Funding		531,207.60	40,000.00	1328.02%	(491,207.60)	(1228.02%)	41,123.00	
46350	Recoveries	8,953.95	87,272.05	115,350.00	75.66%	28,077.95	24.34%	58,566.99	
46800	Rentals	8,207.58	73,868.22	98,491.00	75.00%	24,622.78	25.00%	50,582.25	
47000	Returned Cheque Fees	410.00	451.00	3,000.00	15.03%	2,549.00	84.97%	3,360.00	
47150	Sale of Equipment				0.00%		0.00%	8,917.00	
47300	Sale of Property			150,000.00	0.00%	150,000.00	100.00%	3,813,898.2	
48050	Tax Certificate Revenue	4,054.00	30,754.00	35,000.00	87.87%	4,246.00	12.13%	29,150.00	
48450	Transfer from DC Rese...			188,091.00	0.00%	188,091.00	100.00%		
48500	Transfer from Reserve	2,283.01	20,547.09	47,396.00	43.35%	26,848.91	56.65%		
48550	Transfer from Reserve...			438,500.00	0.00%	438,500.00	100.00%		
Total User and Other...		165,025.81	2,745,280.8	3,021,703.0	90.85%	276,422.16	9.15%	6,835,374.8	
TOTAL REVENUE		165,025.81	2,745,280.8	3,021,703.0	90.85%	276,422.16	9.15%	6,835,374.8	

EXPENSES									
50020	Accessibility				0.00%		0.00%	1,401.91	
50200	Advertising	3,085.42	37,235.38	60,600.00	61.44%	23,364.62	38.56%	40,311.85	
50650	Audit	5,833.33	52,499.97	75,000.00	70.00%	22,500.03	30.00%	61,281.53	
50800	Appreciation Night		2,031.88	10,000.00	20.32%	7,968.12	79.68%	1,764.62	
50900	Benevolence			500.00	0.00%	500.00	100.00%		
51400	Cabling		900.55	2,000.00	45.03%	1,099.45	54.97%	39.08	
51650	Cash short and over	(0.01)	0.52		0.00%	(0.52)	0.00%	(38.23)	
51950	Clothing, Boots & Unifo...			1,500.00	0.00%	1,500.00	100.00%	91.57	
52300	Communications	80.22	851.21	1,000.00	85.12%	148.79	14.88%	3,673.52	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 General Government
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
52350	Community Recognition			1,500.00	0.00%	1,500.00	100.00%		
52500	Annual Support	56.50	82,375.47	174,030.00	47.33%	91,654.53	52.67%	126,258.75	
52600	Computer Software	25,507.46	72,842.90	87,600.00	83.15%	14,757.10	16.85%	23,448.71	
52650	Conferences		2,275.35	27,000.00	8.43%	24,724.65	91.57%	3,615.63	
52750	Consulting Fees	11,084.21	194,792.68	25,000.00	779.17%	(169,792.68)	(679.17%)	16,903.61	
52800	Corporate Contingency	1,527.72	1,527.72	50,000.00	3.06%	48,472.28	96.94%		
53000	Contracted Services		4,339.55	438,000.00	0.99%	433,660.45	99.01%		
53100	Council Grants & Donat...		2,500.00	105,000.00	2.38%	102,500.00	97.62%	2,276.69	
53050	COVID-19	12,332.92	117,670.69	315,000.00	37.36%	197,329.31	62.64%		
53200	Courses and Workshops	1,295.55	10,191.29	28,000.00	36.40%	17,808.71	63.60%	7,311.72	
53650	Debenture Interest	17,317.61	337,957.58	560,111.00	60.34%	222,153.42	39.66%	394,558.72	
53670	Debenture Principal	18,945.52	635,831.82	1,160,545.0	54.79%	524,713.18	45.21%	623,698.85	
53750	Dues, Fees, Membersh...	8.75	24,027.50	31,295.00	76.78%	7,267.50	23.22%	20,526.32	
53800	Employee Benefits	77,809.99	699,052.89	1,016,802.0	68.75%	317,749.11	31.25%	596,909.74	
54300	Equipment Purchases/...	19,097.62	24,418.80	29,000.00	84.20%	4,581.20	15.80%	23,529.38	
54600	FCM Standing Committee		610.56	7,500.00	8.14%	6,889.44	91.86%	4,441.64	
54900	Financial Support		40,500.00	50,000.00	81.00%	9,500.00	19.00%	50,025.00	
55350	Furniture & Small Equip...			15,000.00	0.00%	15,000.00	100.00%		
55450	Garbage Bag Stickers			5,500.00	0.00%	5,500.00	100.00%	1,405.00	
55650	Gas & Oil		1,100.12	1,750.00	62.86%	649.88	37.14%	983.28	
56050	Golf Tournament				0.00%		0.00%	240.50	
56150	Greener Collingwood			22,500.00	0.00%	22,500.00	100.00%		
56300	Health & Safety	89.30	20,369.60	55,500.00	36.70%	35,130.40	63.30%	33,473.10	
56695	In-Kind Support			35,000.00	0.00%	35,000.00	100.00%		
56800	Insurance	13,898.92	125,090.14	139,986.00	89.36%	14,895.86	10.64%	77,776.02	
56850	Insurance deductible	19,743.12	36,773.09	50,000.00	73.55%	13,226.91	26.45%	45,659.95	
56870	Integrity Commissioner...	4,070.40	11,033.33	7,500.00	147.11%	(3,533.33)	(47.11%)	3,651.13	
56875	Intergovernmental Rela...			5,000.00	0.00%	5,000.00	100.00%		
56950	Internet/Fibre	(549.45)	598.28	5,600.00	10.68%	5,001.72	89.32%	339.54	
57050	Janitorial Contract			4,005.00	0.00%	4,005.00	100.00%		
57100	Janitorial Supplies	109.29	1,043.05	4,000.00	26.08%	2,956.95	73.92%	2,561.02	
57120	Judicial Inquiry	1,195.88	62,205.71	100,000.00	62.21%	37,794.29	37.79%	4,185,542.6	
57250	Labour Relations & Admin		464.02	10,000.00	4.64%	9,535.98	95.36%		
57300	Land Purchases				0.00%		0.00%	8,865.86	
57400	Lease/Rental Equipment		2,187.84	2,000.00	109.39%	(187.84)	(9.39%)	7,466.22	
57600	Legal	3,390.14	92,437.64	210,000.00	44.02%	117,562.36	55.98%	4,505.42	
57700	Licences			250.00	0.00%	250.00	100.00%		
58150	Marriage Licences		4,800.00		0.00%	(4,800.00)	0.00%	9,600.00	
60000	Natural Gas	138.99	6,054.30	7,700.00	78.63%	1,645.70	21.37%	5,056.05	
60350	Office Supplies	61.64	4,776.89	19,500.00	24.50%	14,723.11	75.50%	10,781.37	

10/27/2021

Operating Fund

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 General Government
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
60800	Overhead Allocation	2,657.67	19,050.33	13,091.00	145.52%	(5,959.33)	(45.52%)	4,005.00	
61500	Postage	8,676.09	28,507.95	35,000.00	81.45%	6,492.05	18.55%	29,174.60	
61650	Printing & Stationery	1,455.39	13,057.75	18,000.00	72.54%	4,942.25	27.46%	13,330.30	
61800	Professional Developm...		681.79	2,000.00	34.09%	1,318.21	65.91%		
61805	PD & Discretionary - D...			5,000.00	0.00%	5,000.00	100.00%	230.79	
61815	PD & Discretionary - D...	20.30	1,515.69	4,000.00	37.89%	2,484.31	62.11%	2,156.80	
61825	PD & Discretionary - H...		1,917.99	4,000.00	47.95%	2,082.01	52.05%	3,549.32	
61850	PD & Discretionary - Je...	117.04	622.82	4,000.00	15.57%	3,377.18	84.43%	494.07	
61860	PD & Discretionary - M...			4,000.00	0.00%	4,000.00	100.00%	4,394.03	
61885	PD & Discretionary - M...		610.56	4,000.00	15.26%	3,389.44	84.74%	2,713.33	
61890	PD & Discretionary - C...			4,000.00	0.00%	4,000.00	100.00%	195.79	
61895	PD & Discretionary - Be...			4,000.00	0.00%	4,000.00	100.00%	2,172.27	
62150	Promo, Publicity & Mar...		10,112.64	14,400.00	70.23%	4,287.36	29.77%		
62200	Promotional Clothing			5,000.00	0.00%	5,000.00	100.00%	4,517.28	
63100	Receptions		1,310.56	7,000.00	18.72%	5,689.44	81.28%	550.00	
63120	Records Management	(252.21)	907.09	1,000.00	90.71%	92.91	9.29%	372.07	
63300	Repairs & Maint - Building	(5,912.50)	32,363.33	65,000.00	49.79%	32,636.67	50.21%	44,742.24	
63301	Repairs & Maint - Fire I...	(1,253.69)	113.46		0.00%	(113.46)	0.00%		
63400	Repairs & Maint - Equip...	1,328.79	7,271.57	10,700.00	67.96%	3,428.43	32.04%	10,564.80	
63950	Repairs & Maint - Vehic...		601.59	4,000.00	15.04%	3,398.41	84.96%	419.21	
64550	Salaries - Allocated	288,004.96	2,800,918.6	3,863,671.0	72.49%	1,062,752.3	27.51%	2,244,369.4	
65000	Salary Contingency			50,000.00	0.00%	50,000.00	100.00%	600.00	
65100	Salary Survey				0.00%		0.00%	2,030.11	
65400	Service Charges	1,623.27	13,076.71	12,000.00	108.97%	(1,076.71)	(8.97%)	5,922.33	
66650	Staff Recruitment			5,000.00	0.00%	5,000.00	100.00%	159.04	
66700	Staff Training	1,448.00	25,328.79	63,000.00	40.20%	37,671.21	59.80%	7,738.46	
66800	Studies	73,068.49	73,068.49	95,500.00	76.51%	22,431.51	23.49%	101,437.77	
66900	Sundry	(52,855.69)	4,172.49	59,000.00	7.07%	54,827.51	92.93%	80,096.92	
66950	Supplies	136.44	1,864.51	4,000.00	46.61%	2,135.49	53.39%	1,753.09	
67050	Suspense Account	12,801.48	20,416.40		0.00%	(20,416.40)	0.00%	(96,045.49)	
67200	Telephone	1,600.76	14,194.59	28,765.00	49.35%	14,570.41	50.65%	15,678.77	
67250	Telephone - Cellular	373.57	4,007.50	10,500.00	38.17%	6,492.50	61.83%	6,561.96	
67400	Transfer to Capital			306,700.00	0.00%	306,700.00	100.00%	16,688.64	
67500	Transfer to Reserve	2,583.33	23,249.97		0.00%	(23,249.97)	0.00%	(1,375.00)	
67520	Transfer to Res - General	4,166.67	37,500.03	50,000.00	75.00%	12,499.97	25.00%	37,500.03	
67600	Transfer to Reserve Fund	42,978.83	386,809.47	746,746.00	51.80%	359,936.53	48.20%	49,125.00	
67620	Transfer to Capital Levy...	143,375.00	1,290,375.0	1,597,000.0	80.80%	306,625.00	19.20%	1,178,250.0	
67700	Travel & Business Expe...	24.97	133.93	23,000.00	0.58%	22,866.07	99.42%	17,173.03	
68500	Utilities	2,530.44	23,336.49	50,190.00	46.50%	26,853.51	53.50%	26,486.82	
68550	Corporate Vacation Acc...	(130,878.80)	362,202.39		0.00%	(362,202.39)	0.00%	114,372.85	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 General Government
 For the Nine Months Ending Thursday, September 30, 2021

<u>Account</u>	<u>Description</u>	<u>Month</u>	<u>Current Y-T-D</u>	<u>Budget</u>	<u>%</u>	<u>Budget Remaining</u>	<u>%</u>	<u>Prior Y-T-D</u>	<u>Prior Year Annual Budget</u>
69300	WSIB Administration Fe...	662.37	7,806.59	5,000.00	156.13%	(2,806.59)	(56.13%)	8.09	
69350	WSIB Schedule 2 Claims	845.15	13,201.07	10,000.00	132.01%	(3,201.07)	(32.01%)		
69400	WSIB Supplementary I...	73,190.00	88,265.13	105,083.00	84.00%	16,817.87	16.00%	94,670.64	
TOTAL EXPENSES		708,647.16	8,021,941.6	12,251,120.	65.48%	4,229,178.3	34.52%	10,426,722.	
DEPARTMENTAL NET		(543,621.35)	(5,276,660.7	(9,229,417.0	57.17%	(3,952,756.2	42.83%	(3,591,347.3	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Protection Services
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
42500	Pet Licences	\$245.00	\$17,364.00	\$30,000.00	57.88%	\$12,636.00	42.12%	\$35,698.00	
42550	Donations				0.00%		0.00%	35,000.00	
43000	Expense Recoveries		20.00		0.00%	(20.00)	0.00%		
43100	Fines		273.00	3,750.00	7.28%	3,477.00	92.72%	5,400.00	
43500	Grant - Provincial		9,900.00		0.00%	(9,900.00)	0.00%		
44500	Licenses	225.00	6,823.00	20,000.00	34.12%	13,177.00	65.89%	14,798.00	
45300	Other Municipalities		62.00	6,500.00	0.95%	6,438.00	99.05%		
45600	Permits	980.00	30,828.37	43,000.00	71.69%	12,171.63	28.31%	40,132.33	
46050	Provincial Funding		123,696.82	67,500.00	183.25%	(56,196.82)	(83.25%)	43,217.16	
46100	Provincial Offenses Act		(200.00)	120,000.00	(0.17%)	120,200.00	100.17%	58,160.36	
46260	Recoveries Recalls	8,692.00	67,895.00		0.00%	(67,895.00)	0.00%	7,335.86	
46350	Recoveries	(8,692.00)	4,360.00	4,150.00	105.06%	(210.00)	(5.06%)	5,099.40	
48450	Transfer from DC Rese...			10,000.00	0.00%	10,000.00	100.00%		
48500	Transfer from Reserve	3,818.63	34,367.67	22,912.00	150.00%	(11,455.67)	(50.00%)	17,183.70	
Total User and Other...		5,268.63	295,389.86	327,812.00	90.11%	32,422.14	9.89%	262,024.81	
TOTAL REVENUE		5,268.63	295,389.86	327,812.00	90.11%	32,422.14	9.89%	262,024.81	

EXPENSES									
50200	Advertising		478.28	800.00	59.79%	321.72	40.22%	412.01	
51950	Clothing, Boots & Unifo...	2,086.59	22,822.74	46,000.00	49.61%	23,177.26	50.39%	34,229.50	
52500	Annual Support	147.87	16,992.02	14,215.00	119.54%	(2,777.02)	(19.54%)	5,982.11	
52650	Conferences		758.11	6,000.00	12.64%	5,241.89	87.36%	6,079.01	
53000	Contracted Services	458,842.63	4,135,912.0	5,595,663.0	73.91%	1,459,750.9	26.09%	3,698,264.6	
53250	Court Expenses		965.00	2,500.00	38.60%	1,535.00	61.40%	1,745.16	
53350	Credit Card Discount	3.65	86.13		0.00%	(86.13)	0.00%		
53600	DARE Program				0.00%		0.00%	3,687.36	
53650	Debenture Interest		88,514.79	170,452.00	51.93%	81,937.21	48.07%	115,636.83	
53670	Debenture Principal		292,158.55	590,167.00	49.50%	298,008.45	50.50%	270,305.85	
53710	Dispatch Services	34,932.80	40,153.92	74,000.00	54.26%	33,846.08	45.74%	30,466.25	
53750	Dues, Fees, Membersh...	190.02	3,610.23	3,000.00	120.34%	(610.23)	(20.34%)	2,240.05	
53800	Employee Benefits	85,090.71	771,018.58	977,765.00	78.86%	206,746.42	21.14%	733,056.23	
54000	Emergency 911 Dispatch		10,939.52	13,200.00	82.88%	2,260.48	17.12%	8,204.64	
54050	Emergency Planning	61.93	1,728.84	7,000.00	24.70%	5,271.16	75.30%	3,190.65	
54300	Equipment Purchases/...		1,382.54	2,000.00	69.13%	617.46	30.87%		
54950	Fire Prevention and Ed...	176.11	11,923.69	10,000.00	119.24%	(1,923.69)	(19.24%)	10,069.74	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Protection Services
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
55350	Furniture & Small Equip...		8,363.65		0.00%	(8,363.65)	0.00%		
55650	Gas & Oil	4,759.01	25,964.62	30,773.00	84.37%	4,808.38	15.63%	17,805.47	
56800	Insurance	8,911.87	80,206.84	89,758.00	89.36%	9,551.16	10.64%	51,471.72	
57050	Janitorial Contract	2,553.33	22,979.97	37,605.00	61.11%	14,625.03	38.89%	27,762.14	
57100	Janitorial Supplies	983.78	7,870.85	9,432.00	83.45%	1,561.15	16.55%	5,747.89	
57600	Legal	457.92	1,818.96	4,000.00	45.47%	2,181.04	54.53%	1,711.09	
60000	Natural Gas	573.89	14,162.67	21,450.00	66.03%	7,287.33	33.97%	13,398.71	
60350	Office Supplies	1,355.30	2,481.24	4,000.00	62.03%	1,518.76	37.97%	1,764.47	
60800	Overhead Allocation	3,748.59	28,868.54	26,182.00	110.26%	(2,686.54)	(10.26%)		
61400	Police Services Board		5,237.26	5,000.00	104.75%	(237.26)	(4.75%)	1,400.80	
61500	Postage	13.74	18.32		0.00%	(18.32)	0.00%		
61650	Printing & Stationery	477.29	2,582.12	1,800.00	143.45%	(782.12)	(43.45%)	2,111.25	
62450	Radios		3,119.43	10,000.00	31.19%	6,880.57	68.81%	3,817.64	
63120	Records Management	39.07	270.04		0.00%	(270.04)	0.00%	38.79	
63300	Repairs & Maint - Building	7,976.73	59,414.56	60,400.00	98.37%	985.44	1.63%	72,099.61	
63400	Repairs & Maint - Equip...	1,624.13	6,437.72	20,000.00	32.19%	13,562.28	67.81%	7,159.18	
63950	Repairs & Maint - Vehic...	3,112.73	23,376.97	28,060.00	83.31%	4,683.03	16.69%	22,535.35	
64000	Replacement Equipment	4,883.54	33,151.26	40,000.00	82.88%	6,848.74	17.12%	8,586.67	
64250	Requisition	67,588.55	202,765.65	270,354.00	75.00%	67,588.35	25.00%	194,410.05	
64400	RIDE Program	601.84	11,365.65		0.00%	(11,365.65)	0.00%	8,954.73	
64500	Salaries - Full Time	246,361.47	2,291,161.6	3,054,935.0	75.00%	763,773.36	25.00%		
64550	Salaries - Allocated	43,895.55	492,404.70	864,096.00	56.98%	371,691.30	43.02%	2,662,016.0	
65400	Service Charges	2.50	22.50	500.00	4.50%	477.50	95.50%	17.50	
65500	Shared Costs	61.93	557.36	10,200.00	5.46%	9,642.64	94.54%	568.03	
66700	Staff Training	41.81	10,367.14	27,500.00	37.70%	17,132.86	62.30%	8,326.61	
66900	Sundry	1,650.63	4,765.64	8,660.00	55.03%	3,894.36	44.97%	4,093.54	
66950	Supplies		1,137.37	2,000.00	56.87%	862.63	43.13%	388.58	
67200	Telephone	983.25	8,647.91	10,400.00	83.15%	1,752.09	16.85%	9,321.73	
67250	Telephone - Cellular	69.14	502.20	2,000.00	25.11%	1,497.80	74.89%	1,108.15	
67330	Tires		3,839.16		0.00%	(3,839.16)	0.00%		
67400	Transfer to Capital			3,500.00	0.00%	3,500.00	100.00%		
67610	Transfer to Discretionar...	8,333.33	74,999.97	100,000.00	75.00%	25,000.03	25.00%	74,999.97	
68500	Utilities	5,263.55	43,898.08	68,250.00	64.32%	24,351.92	35.68%	46,336.51	
68800	Veterinary Expense		793.73	2,000.00	39.69%	1,206.27	60.31%	1,142.95	
69000	Volunteer Firefighters				0.00%		0.00%	2,251.03	
TOTAL EXPENSES		997,856.78	8,872,998.7	12,325,617.	71.99%	3,452,618.2	28.01%	8,174,916.1	
DEPARTMENTAL NET		(992,588.15)	(8,577,608.8)	(11,997,805.	71.49%	(3,420,196.1	28.51%	(7,912,891.3	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Social Housing
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
46800	Rentals	\$20,478.95	\$162,624.31	\$192,320.00	84.56%	\$29,695.69	15.44%	\$83,312.00	
Total User and Other...		20,478.95	162,624.31	192,320.00	84.56%	29,695.69	15.44%	83,312.00	
TOTAL REVENUE		20,478.95	162,624.31	192,320.00	84.56%	29,695.69	15.44%	83,312.00	
EXPENSES									
51650	Cash short and over		(380.83)		0.00%	380.83	0.00%		
56670	Housing Partnership Pr...	1,196.63	26,793.04	61,600.00	43.50%	34,806.96	56.50%	34,203.66	
58120	Management Fee	3,307.20	29,764.80		0.00%	(29,764.80)	0.00%		
63200	Rent	17,628.33	158,654.97	230,460.00	68.84%	71,805.03	31.16%	153,318.04	
63300	Repairs & Maint - Building		2,500.63		0.00%	(2,500.63)	0.00%		
66900	Sundry	15,735.11	70,564.82	1,000.00	7056.48%	(69,564.82)	(6956.48%)		
TOTAL EXPENSES		37,867.27	287,897.43	293,060.00	98.24%	5,162.57	1.76%	187,521.70	
DEPARTMENTAL NET		(17,388.32)	(125,273.12)	(100,740.00)	124.35%	24,533.12	(24.35%)	(104,209.70)	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 PRC
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41150	Ad Sales				0.00%		0.00%	\$1,500.00	
41200	Advertising		232.22	10,000.00	2.32%	9,767.78	97.68%	1,740.00	
41700	Canteen	4,845.00	9,690.00	9,700.00	99.90%	10.00	0.10%	9,225.08	
42000	Conservation			50.00	0.00%	50.00	100.00%		
42550	Donations	750.27	5,877.33	151,850.00	3.87%	145,972.67	96.13%	12,551.13	
4860...	Elvis Registrations		(7,350.00)		0.00%	7,350.00	0.00%	46,533.00	
43000	Expense Recoveries	9,443.44	16,443.44	10,000.00	164.43%	(6,443.44)	(64.43%)	11,420.95	
43400	Grant - Federal		9,250.00	9,250.00	100.00%		0.00%	8,965.49	
43500	Grant - Provincial	21,996.00	30,119.00	21,996.00	136.93%	(8,123.00)	(36.93%)	28,000.00	
43850	Ice Rental	39,292.07	91,449.52	496,161.00	18.43%	404,711.48	81.57%	298,803.22	
43900	Ice Skating	402.30	402.30	2,500.00	16.09%	2,097.70	83.91%	543.77	
44350	Launching Fees	651.36	15,292.76	15,000.00	101.95%	(292.76)	(1.95%)	5,058.68	
44400	Lessons			27,500.00	0.00%	27,500.00	100.00%	84,312.02	
44650	Member Fees	102.00	291.81	6,000.00	4.86%	5,708.19	95.14%	15,756.50	
44700	Pro Shop Sales			3,000.00	0.00%	3,000.00	100.00%	3,122.22	
44850	Sunset Point Parking	128,587.11	128,587.11	62,500.00	205.74%	(66,087.11)	(105.74%)		
44900	Miscellaneous		(3,013.32)	15,000.00	(20.09%)	18,013.32	120.09%	5,812.88	
44950	Mooring Fees	2,747.43	153,245.28	100,000.00	153.25%	(53,245.28)	(53.25%)	57,309.47	
45350	Outreach Activities			160.00	0.00%	160.00	100.00%	50.00	
45550	Participant Fees		5,000.00	1,875.00	266.67%	(3,125.00)	(166.67%)	2,964.11	
45600	Permits			1,000.00	0.00%	1,000.00	100.00%	1,446.49	
45900	Progam Sales				0.00%		0.00%	6,082.30	
45950	Programs		1,223.10	3,250.00	37.63%	2,026.90	62.37%	6,200.79	
46000	Promotional Product/Cl...	1,500.98	11,915.44	6,500.00	183.31%	(5,415.44)	(83.31%)	8,145.71	
46050	Provincial Funding		24,000.00		0.00%	(24,000.00)	0.00%		
46200	Public Swimming	1,634.23	5,665.21	11,250.00	50.36%	5,584.79	49.64%	28,611.17	
46350	Recoveries			2,000.00	0.00%	2,000.00	100.00%		
46750	Registration		5,250.00	45,500.00	11.54%	40,250.00	88.46%	50,959.32	
46800	Rentals	1,926.50	19,490.49	88,698.00	21.97%	69,207.51	78.03%	25,941.14	
46810	Rentals - Ball Diamonds	17.00	5,187.25	13,200.00	39.30%	8,012.75	60.70%	1,987.97	
46820	Rentals - Fields/Grounds			1,000.00	0.00%	1,000.00	100.00%		
46830	Rentals - Soccer	10,829.25	11,150.81	10,250.00	108.79%	(900.81)	(8.79%)	383.01	
46900	Reproduction Services	62.00	905.20	750.00	120.69%	(155.20)	(20.69%)	617.66	
46980	Research		100.00	50.00	200.00%	(50.00)	(100.00%)	24.00	
47700	Special Activities			2,400.00	0.00%	2,400.00	100.00%	6,145.37	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 PRC
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
47800	Sponsorship	750.00	11,300.00	1,500.00	753.33%	(9,800.00)	(653.33%)	49,446.51	
4830...	Tickets				0.00%		0.00%	902.41	
48630	User Fees			6,250.00	0.00%	6,250.00	100.00%		
48650	Vending			1,400.00	0.00%	1,400.00	100.00%	4,498.19	
	Total User and Other...	225,536.94	551,704.95	1,137,540.0	48.50%	585,835.05	51.50%	785,060.56	
	TOTAL REVENUE	225,536.94	551,704.95	1,137,540.0	48.50%	585,835.05	51.50%	785,060.56	

EXPENSES

50020	Accessibility		46.98	7,500.00	0.63%	7,453.02	99.37%		
50060	Active Transportation		2,517.36	60,000.00	4.20%	57,482.64	95.80%		
50150	Administration Costs				0.00%		0.00%	60.00	
50200	Advertising		413.87	800.00	51.73%	386.13	48.27%	61.06	
50400	Arboriteum		2,198.02	3,000.00	73.27%	801.98	26.73%	3,027.36	
50410	Awen Centre			2,000.00	0.00%	2,000.00	100.00%	763.20	
50550	Artifacts			500.00	0.00%	500.00	100.00%	28.51	
51150	Blvd Watering	971.38	2,279.48	2,000.00	113.97%	(279.48)	(13.97%)	1,563.27	
51160	Boardwalk			1,000.00	0.00%	1,000.00	100.00%		
51450	Canada Goose Project		856.20	7,000.00	12.23%	6,143.80	87.77%	6,919.68	
51650	Cash short and over	(158.14)	(329.77)		0.00%	329.77	0.00%	(48.45)	
51700	Cenotaph			1,000.00	0.00%	1,000.00	100.00%		
51800	Chemicals		5,788.94	22,000.00	26.31%	16,211.06	73.69%	16,253.73	
51950	Clothing, Boots & Unifo...	1,720.44	12,595.77	15,650.00	80.48%	3,054.23	19.52%	9,278.12	
52400	Competition				0.00%		0.00%	30,612.81	
52500	Annual Support		14,151.12	15,500.00	91.30%	1,348.88	8.70%	1,063.44	
52600	Computer Software		244.93	1,000.00	24.49%	755.07	75.51%		
52650	Conferences			300.00	0.00%	300.00	100.00%	2,220.14	
52700	Conservation		1,493.54	5,000.00	29.87%	3,506.46	70.13%	3,053.78	
53000	Contracted Services	7,796.24	45,299.78	82,671.00	54.80%	37,371.22	45.20%	35,116.27	
53200	Courses and Workshops	398.87	9,058.80	19,100.00	47.43%	10,041.20	52.57%	14,303.40	
53350	Credit Card Discount	872.86	6,108.60	16,108.00	37.92%	9,999.40	62.08%	10,704.84	
53550	Curatorial	32.30	994.61	2,500.00	39.78%	1,505.39	60.22%	872.30	
53750	Dues, Fees, Membersh...		11,787.50	14,783.00	79.74%	2,995.50	20.26%	12,413.04	
6875...	Elvis - Venue Expense				0.00%		0.00%	74,397.77	
53800	Employee Benefits	56,772.95	468,734.59	782,550.00	59.90%	313,815.41	40.10%	455,515.22	
54150	Entertainers	5,307.04	20,671.96	99,300.00	20.82%	78,628.04	79.18%	70,342.40	
54250	EnviroPark				0.00%		0.00%	137.38	
54400	Events and Acitivities	33.84	830.80	3,000.00	27.69%	2,169.20	72.31%	1,986.65	
54450	Exhibits	1,151.55	1,429.11	7,200.00	19.85%	5,770.89	80.15%	1,284.45	
54500	Facility Maintenance/U...	199.50	1,394.52	3,000.00	46.48%	1,605.48	53.52%	4,712.02	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 PRC
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
54700	Field Dressing & Maint...	2,004.67	10,732.91	20,000.00	53.66%	9,267.09	46.34%	10,988.38	
54750	Field Marking	2,561.61	6,051.71	6,400.00	94.56%	348.29	5.44%	5,480.30	
55000	Fireworks			15,600.00	0.00%	15,600.00	100.00%	13,971.63	
55050	First Aid & Safety Suppl...			700.00	0.00%	700.00	100.00%	343.33	
55200	Fuel		727.71	730.00	99.69%	2.29	0.31%	357.25	
55500	Garbage Collection		19,356.63	21,830.00	88.67%	2,473.37	11.33%	18,250.44	
55650	Gas & Oil	2,746.41	32,893.51	32,000.00	102.79%	(893.51)	(2.79%)	30,508.77	
56000	Georgian Trail		325.63	1,000.00	32.56%	674.37	67.44%	320.54	
56300	Health & Safety		5,196.81	7,600.00	68.38%	2,403.19	31.62%	8,845.58	
56500	Horticultural Society	8,900.00	8,900.00	8,900.00	100.00%		0.00%	8,900.00	
56800	Insurance	20,142.51	181,282.61	202,870.00	89.36%	21,587.39	10.64%	115,148.90	
56900	Internal repayment	12,500.00	112,500.00	150,000.00	75.00%	37,500.00	25.00%	112,500.00	
57050	Janitorial Contract	1,093.98	9,803.74	41,302.00	23.74%	31,498.26	76.26%	5,139.57	
57100	Janitorial Supplies	2,780.67	16,210.78	23,604.00	68.68%	7,393.22	31.32%	35,608.60	
57275	Labyrinth	320.54	3,560.07	4,000.00	89.00%	439.93	11.00%	3,775.30	
57400	Lease/Rental Equipment	1,530.47	2,039.27	18,100.00	11.27%	16,060.73	88.73%	8,235.19	
57700	Licences			2,300.00	0.00%	2,300.00	100.00%		
58000	Machine Rental	92.00	12,437.45		0.00%	(12,437.45)	0.00%		
58200	Materials	4,576.96	25,795.52	21,400.00	120.54%	(4,395.52)	(20.54%)	11,409.01	
58350	Median Maintenance		2,335.39	3,000.00	77.85%	664.61	22.15%	1,160.64	
58550	Mutt Mitt Dispensers		5,139.21	8,000.00	64.24%	2,860.79	35.76%	5,519.18	
60000	Natural Gas	4,636.71	58,450.99	124,777.00	46.84%	66,326.01	53.16%	74,982.72	
60350	Office Supplies	134.00	9,902.73	17,000.00	58.25%	7,097.27	41.75%	11,787.53	
60800	Overhead Allocation	91.08	697.48		0.00%	(697.48)	0.00%	39,739.57	
61000	Park Redevelopment			25,000.00	0.00%	25,000.00	100.00%	102,035.89	
61500	Postage	22.22	103.51	600.00	17.25%	496.49	82.75%	242.60	
61650	Printing & Stationery	1,718.15	9,582.98	11,260.00	85.11%	1,677.02	14.89%	11,145.50	
61900	Professional Services				0.00%		0.00%	181,830.90	
61950	Program Fees			5,700.00	0.00%	5,700.00	100.00%	9,579.15	
62000	Program Subsidies				0.00%		0.00%	2,442.24	
62050	Program Supplies	972.32	7,872.30	24,000.00	32.80%	16,127.70	67.20%	9,532.21	
62150	Promo, Publicity & Mar...	2,860.15	18,210.41	18,850.00	96.61%	639.59	3.39%	34,681.52	
62250	Promotional Products		7,230.22	7,000.00	103.29%	(230.22)	(3.29%)	4,689.10	
62300	Propane		1,305.83	1,200.00	108.82%	(105.83)	(8.82%)	1,522.54	
63200	Rent	2,968.00	30,860.93	42,850.00	72.02%	11,989.07	27.98%	23,378.56	
63300	Repairs & Maint - Building	14,537.58	75,052.38	161,800.00	46.39%	86,747.62	53.61%	125,520.21	
63400	Repairs & Maint - Equip...	3,487.51	49,194.00	93,950.00	52.36%	44,756.00	47.64%	56,476.14	
63500	Repairs & Maint - Grou...	12,493.82	121,657.62	191,000.00	63.70%	69,342.38	36.30%	135,526.83	
63550	Repairs & Maint - Ice Pl...	5,345.39	39,977.66	64,400.00	62.08%	24,422.34	37.92%	70,127.99	
63950	Repairs & Maint - Vehic...	2,642.22	24,059.47	33,200.00	72.47%	9,140.53	27.53%	20,503.77	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 PRC
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
64050	Reproduction Services			250.00	0.00%	250.00	100.00%	50.52	
64550	Salaries - Allocated	267,577.31	2,109,251.4	3,389,837.0	62.22%	1,280,585.5	37.78%	2,347,610.5	
65200	Sanitation Rentals	2,996.83	11,086.75	9,000.00	123.19%	(2,086.75)	(23.19%)	7,708.32	
65375	Services				0.00%		0.00%	356.16	
65650	Signage		5,669.99	5,000.00	113.40%	(669.99)	(13.40%)	5,737.34	
66100	Small Tools		1,400.21	750.00	186.69%	(650.21)	(86.69%)	2,356.97	
66350	Special Events	3,560.22	15,992.89	21,500.00	74.39%	5,507.11	25.61%	17,462.12	
66450	Special Projects		12,240.15	10,000.00	122.40%	(2,240.15)	(22.40%)	3,268.56	
66700	Staff Training		8,397.02	16,473.00	50.97%	8,075.98	49.03%	4,858.48	
66900	Sundry	1,163.80	4,386.59	10,050.00	43.65%	5,663.41	56.35%	16,295.03	
66950	Supplies		305.28	5,500.00	5.55%	5,194.72	94.45%	8,025.02	
67200	Telephone	1,219.13	12,732.59	19,510.00	65.26%	6,777.41	34.74%	12,459.37	
67250	Telephone - Cellular	391.93	3,042.11	6,760.00	45.00%	3,717.89	55.00%	4,907.14	
67330	Tires		1,172.81		0.00%	(1,172.81)	0.00%	1,058.30	
67400	Transfer to Capital			60,979.00	0.00%	60,979.00	100.00%		
67500	Transfer to Reserve	416.67	3,750.03	5,000.00	75.00%	1,249.97	25.00%		
67700	Travel & Business Expe...		74.14	2,300.00	3.22%	2,225.86	96.78%		
67750	Travel & Transportation				0.00%		0.00%	8,745.89	
67800	Tree Planting		22,733.26	148,850.00	15.27%	126,116.74	84.73%	9,384.81	
68500	Utilities	53,917.07	323,619.74	601,736.00	53.78%	278,116.26	46.22%	400,113.63	
68650	Vending Supplies			3,200.00	0.00%	3,200.00	100.00%	2,987.70	
68950	Volunteer Expenses				0.00%		0.00%	1,859.69	
69050	Volunteer & Membershi...			408.00	0.00%	408.00	100.00%	2.25	
TOTAL EXPENSES		517,500.76	4,053,869.1	6,903,488.0	58.72%	2,849,618.8	41.28%	4,924,097.7	
DEPARTMENTAL NET		(291,963.82)	(3,502,164.2)	(5,765,948.0)	60.74%	(2,263,783.7)	39.26%	(4,139,037.2)	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Planning & Development (800)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41300	Application Fees	\$5,905.00	\$78,729.00	\$137,000.00	57.47%	\$58,271.00	42.53%	\$93,587.12	
42115	Core Funding			107,790.00	0.00%	107,790.00	100.00%	180,436.81	
43000	Expense Recoveries	(450.00)	10,659.11		0.00%	(10,659.11)	0.00%	20,571.50	
43400	Grant - Federal				0.00%		0.00%	165,573.28	
43450	Grant - Other		12,750.00		0.00%	(12,750.00)	0.00%	78,274.33	
43500	Grant - Provincial			18,000.00	0.00%	18,000.00	100.00%	12,500.00	
45300	Other Municipalities		27,500.00	52,500.00	52.38%	25,000.00	47.62%		
45800	Printing/Copy Revenue			200.00	0.00%	200.00	100.00%		
46050	Provincial Funding		143,800.00	80,960.00	177.62%	(62,840.00)	(77.62%)	36,819.03	
46350	Recoveries	3,006.36	36,617.78	69,108.00	52.99%	32,490.22	47.01%	50,577.89	
46750	Registration	(300.00)	(300.00)	25,000.00	(1.20%)	25,300.00	101.20%	67,921.00	
47700	Special Activities		2,043.32		0.00%	(2,043.32)	0.00%	3,738.80	
47800	Sponsorship			30,000.00	0.00%	30,000.00	100.00%	15,484.50	
47910	Summer Company Fun...				0.00%		0.00%	14,360.00	
Total User and Other...		8,161.36	311,799.21	520,558.00	59.90%	208,758.79	40.10%	739,844.26	
TOTAL REVENUE		8,161.36	311,799.21	520,558.00	59.90%	208,758.79	40.10%	739,844.26	

EXPENSES									
50100	Address Change Reim...				0.00%		0.00%	127.00	
50150	Administration Costs	159.94	2,141.42	9,349.00	22.91%	7,207.58	77.09%	6,370.69	
50200	Advertising	198.43	4,803.16	8,500.00	56.51%	3,696.84	43.49%	5,564.42	
52450	Computer Hardware		1,657.05	8,020.00	20.66%	6,362.95	79.34%		
52500	Annual Support		13,200.70	18,000.00	73.34%	4,799.30	26.66%	8,138.22	
52650	Conferences		822.51	8,090.00	10.17%	7,267.49	89.83%	4,381.11	
52750	Consulting Fees		24,420.35	21,000.00	116.29%	(3,420.35)	(16.29%)	1,289.81	
53000	Contracted Services	40,084.66	195,265.58	251,738.00	77.57%	56,472.42	22.43%	33,789.83	
53050	COVID-19		5,476.08		0.00%	(5,476.08)	0.00%		
53150	Council Initiated Amen...			10,500.00	0.00%	10,500.00	100.00%		
53200	Courses and Workshops		1,775.40	7,050.00	25.18%	5,274.60	74.82%	2,168.80	
53650	Debenture Interest		8,219.41	15,508.00	53.00%	7,288.59	47.00%	11,698.36	
53670	Debenture Principal		33,377.65	67,687.00	49.31%	34,309.35	50.69%	29,898.69	
53750	Dues, Fees, Membersh...		2,266.91	6,625.00	34.22%	4,358.09	65.78%	2,089.83	
53800	Employee Benefits	17,674.33	170,270.71	262,284.00	64.92%	92,013.29	35.08%	157,410.42	
54300	Equipment Purchases/...		1,730.40	3,650.00	47.41%	1,919.60	52.59%	6,171.88	
54400	Events and Acitivities	(42.05)	6,706.14	9,500.00	70.59%	2,793.86	29.41%	9,227.25	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Planning & Development (800)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
55350	Furniture & Small Equip...	14.55	377.52		0.00%	(377.52)	0.00%	1,175.41	
55900	General Expenses				0.00%		0.00%	31,994.26	
56050	Golf Tournament				0.00%		0.00%	24,389.70	
56126	Grants- Collingwood		44,004.00	68,000.00	64.71%	23,996.00	35.29%	12,500.00	
56400	Heritage Committee	68.73	4,158.62	20,000.00	20.79%	15,841.38	79.21%	21,165.09	
56450	Heritage Grants			40,000.00	0.00%	40,000.00	100.00%	1,160.34	
56475	Heritage Tax Relief		1,010.34	25,000.00	4.04%	23,989.66	95.96%	(200.00)	
56800	Insurance	515.20	4,636.83	5,189.00	89.36%	552.17	10.64%	3,242.97	
57050	Janitorial Contract			12,654.00	0.00%	12,654.00	100.00%		
57100	Janitorial Supplies	35.66	91.44	700.00	13.06%	608.56	86.94%	193.03	
58355	Mentoring		1,908.00	3,500.00	54.51%	1,592.00	45.49%	1,961.20	
60000	Natural Gas	11.14	149.28	573.00	26.05%	423.72	73.95%	112.28	
60350	Office Supplies	469.98	1,623.12	3,500.00	46.37%	1,876.88	53.63%	3,264.40	
60400	Official Plan	4,223.04	13,036.75	150,000.00	8.69%	136,963.25	91.31%		
60500	OMB Costs - 2004 OP		34,607.71	3,000.00	1153.59%	(31,607.71)	(1053.59%)		
60550	OMB Costs - Regular B...	3,167.28	32,899.55	20,000.00	164.50%	(12,899.55)	(64.50%)	2,465.14	
60600	FCM - Stormwater				0.00%		0.00%	307,449.51	
60800	Overhead Allocation	5,853.01	44,357.59	61,896.00	71.66%	17,538.41	28.34%	46,920.82	
61150	Photocopier/Fax	255.00	1,173.79	4,000.00	29.34%	2,826.21	70.66%	3,081.91	
61650	Printing & Stationery	350.53	1,773.61		0.00%	(1,773.61)	0.00%	2,078.13	
62150	Promo, Publicity & Mar...	3,901.10	63,838.64	87,050.00	73.34%	23,211.36	26.66%	110,552.33	
63120	Records Management				0.00%		0.00%	61.40	
63300	Repairs & Maint - Building	1,384.23	7,120.32	6,000.00	118.67%	(1,120.32)	(18.67%)	8,446.05	
63400	Repairs & Maint - Equip...			1,000.00	0.00%	1,000.00	100.00%		
64150	Research & Development		919.12	23,000.00	4.00%	22,080.88	96.00%	7,566.23	
64550	Salaries - Allocated	76,914.92	757,250.08	1,092,319.0	69.32%	335,068.92	30.68%	652,019.57	
65650	Signage		1,171.94		0.00%	(1,171.94)	0.00%		
66450	Special Projects	2,162.40	54,934.64	86,500.00	63.51%	31,565.36	36.49%	63,073.35	
66700	Staff Training		1,352.00	15,000.00	9.01%	13,648.00	90.99%		
66800	Studies			10,000.00	0.00%	10,000.00	100.00%		
66830	Studies - Growth Mana...		36.81		0.00%	(36.81)	0.00%		
66885	Summer Company Exp...	9,000.00	18,673.05	1,500.00	1244.87%	(17,173.05)	(1144.87%)	15,826.08	
66900	Sundry	136.74	2,876.86	30,700.00	9.37%	27,823.14	90.63%	6,567.99	
66950	Supplies			7,312.00	0.00%	7,312.00	100.00%		
67200	Telephone	93.93	1,323.28	3,500.00	37.81%	2,176.72	62.19%	1,276.91	
67250	Telephone - Cellular	105.65	646.85	4,450.00	14.54%	3,803.15	85.46%	1,665.34	
67430	Training	447.66	756.51	1,500.00	50.43%	743.49	49.57%	5,780.73	
67400	Transfer to Capital			5,000.00	0.00%	5,000.00	100.00%		
67700	Travel & Business Expe...			500.00	0.00%	500.00	100.00%	64.38	
68500	Utilities	226.81	1,962.20	5,802.00	33.82%	3,839.80	66.18%	2,818.51	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Planning & Development (800)
 For the Nine Months Ending Thursday, September 30, 2021

<u>Account</u>	<u>Description</u>	<u>Month</u>	<u>Current Y-T-D</u>	<u>Budget</u>	<u>%</u>	<u>Budget Remaining</u>	<u>%</u>	<u>Prior Y-T-D</u>	<u>Prior Year Annual Budget</u>
69500	Zoning By-laws			5,000.00	0.00%	5,000.00	100.00%		
TOTAL EXPENSES		167,412.87	1,570,803.9	2,511,646.0	62.54%	940,842.08	37.46%	1,616,999.3	
DEPARTMENTAL NET		(159,251.51)	(1,259,004.7)	(1,991,088.0)	63.23%	(732,083.29)	36.77%	(877,155.11)	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Transportation Services (300)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41475	Bus Pass	\$4,410.00	\$27,130.00	\$44,000.00	61.66%	\$16,870.00	38.34%	\$89,944.75	
41900	Compliance Letters		530.00	500.00	106.00%	(30.00)	(6.00%)	208.00	
42115	Core Funding			15,000.00	0.00%	15,000.00	100.00%		
42850	Engineering Fees			300,408.00	0.00%	300,408.00	100.00%		
42900	E-purse Bus Pass	999.00	10,221.50		0.00%	(10,221.50)	0.00%	4,582.00	
43000	Expense Recoveries		457.54	3,500.00	13.07%	3,042.46	86.93%	516.07	
43050	Fill Permits		3,954.00	6,000.00	65.90%	2,046.00	34.10%	3,500.00	
44150	Internal	56,246.94	882,920.71		0.00%	(882,920.71)	0.00%	827,655.09	
44900	Miscellaneous	40.00	105.00		0.00%	(105.00)	0.00%	65.00	
45300	Other Municipalities		73,061.47	88,863.00	82.22%	15,801.53	17.78%	150,885.81	
45600	Permits	3,000.00	55,942.00	45,000.00	124.32%	(10,942.00)	(24.32%)	36,257.90	
46050	Provincial Funding		505,957.00	511,400.00	98.94%	5,443.00	1.06%		
46350	Recoveries	(10,250.53)	2,890.91	127,590.00	2.27%	124,699.09	97.73%	52,933.72	
47250	Sale of Material	434.98	3,975.98	3,000.00	132.53%	(975.98)	(32.53%)	3,755.00	
47400	Waste Water Admin Fee	24,070.83	216,637.47	288,850.00	75.00%	72,212.53	25.00%	212,587.47	
4830...	Tickets	4,405.25	67,499.60	84,500.00	79.88%	17,000.40	20.12%	192,812.44	
48450	Transfer from DC Rese...			20,000.00	0.00%	20,000.00	100.00%		
48500	Transfer from Reserve			325,985.00	0.00%	325,985.00	100.00%		
Total User and Other...		83,356.47	1,851,283.1	1,864,596.0	99.29%	13,312.82	0.71%	1,575,703.2	
TOTAL REVENUE		83,356.47	1,851,283.1	1,864,596.0	99.29%	13,312.82	0.71%	1,575,703.2	

EXPENSES									
50030	Accessible Shuttle			60,000.00	0.00%	60,000.00	100.00%		
50200	Advertising			10,500.00	0.00%	10,500.00	100.00%	4,595.00	
51130	Blvd Repair & Maintena...		1,168.89	1,000.00	116.89%	(168.89)	(16.89%)	906.54	
51300	Coin Processing	360.96	1,886.46	3,600.00	52.40%	1,713.54	47.60%	3,273.69	
51950	Clothing, Boots & Unifo...	490.01	12,461.23	20,400.00	61.08%	7,938.77	38.92%	13,954.59	
52500	Annual Support	3,128.10	32,058.67	37,235.00	86.10%	5,176.33	13.90%	29,944.48	
52650	Conferences	2,955.60	9,747.98	18,000.00	54.16%	8,252.02	45.84%	14,708.09	
53000	Contracted Services	206,172.23	1,124,372.1	1,808,273.0	62.18%	683,900.84	37.82%	920,580.82	
53050	COVID-19	21,214.60	94,758.57		0.00%	(94,758.57)	0.00%		
53650	Debenture Interest		23,207.39	45,048.00	51.52%	21,840.61	48.48%	51,673.54	
53670	Debenture Principal		92,495.35	184,991.00	50.00%	92,495.65	50.00%	402,202.15	
53750	Dues, Fees, Membersh...	1,007.43	5,440.10	6,000.00	90.67%	559.90	9.33%	4,788.44	
53780	Dyke Maintenance		4,515.60	6,000.00	75.26%	1,484.40	24.74%		

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Transportation Services (300)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
53800	Employee Benefits	49,904.32	458,687.97	703,656.00	65.19%	244,968.03	34.81%	465,146.74	
55150	Fuel	25,570.50	121,853.28	222,774.00	54.70%	100,920.72	45.30%	172,412.50	
55225	Fuel - Clear Diesel				0.00%		0.00%	15.04	
55230	Fuel - Coloured Diesel				0.00%		0.00%	195.89	
55235	Fuel - Gasoline				0.00%		0.00%	135.43	
55500	Garbage Collection	1,295.34	5,810.70		0.00%	(5,810.70)	0.00%		
55650	Gas & Oil	4,422.12	102,964.06		0.00%	(102,964.06)	0.00%	101,060.92	
56300	Health & Safety	563.14	594.63	500.00	118.93%	(94.63)	(18.93%)	5,907.32	
56800	Insurance	10,883.92	97,955.32	109,620.00	89.36%	11,664.68	10.64%	64,059.75	
57050	Janitorial Contract	672.06	6,048.54	7,925.00	76.32%	1,876.46	23.68%	10,299.60	
57100	Janitorial Supplies	297.93	3,047.03	6,500.00	46.88%	3,452.97	53.12%	3,378.04	
57400	Lease/Rental Equipment			4,000.00	0.00%	4,000.00	100.00%	14,161.50	
57600	Legal		14,239.13	3,000.00	474.64%	(11,239.13)	(374.64%)	4,763.93	
58000	Machine Rental	37,800.09	811,129.99	655,702.00	123.70%	(155,427.99)	(23.70%)	756,522.98	
58200	Materials	69,944.18	300,353.72	408,810.00	73.47%	108,456.28	26.53%	245,854.62	
60000	Natural Gas	226.78	9,367.31	14,080.00	66.53%	4,712.69	33.47%	8,745.79	
60650	Other Road Related			10,000.00	0.00%	10,000.00	100.00%	666.88	
61650	Printing & Stationery	504.78	2,720.45	5,000.00	54.41%	2,279.55	45.59%	2,658.58	
62450	Radios		828.26	4,250.00	19.49%	3,421.74	80.51%	796.20	
63120	Records Management		732.87		0.00%	(732.87)	0.00%	43.44	
63300	Repairs & Maint - Building	932.40	12,684.30	28,900.00	43.89%	16,215.70	56.11%	31,156.07	
63400	Repairs & Maint - Equip...				0.00%		0.00%	94,856.67	
63500	Repairs & Maint - Grou...		535.54	3,000.00	17.85%	2,464.46	82.15%	2,540.42	
63950	Repairs & Maint - Vehic...	24,443.50	173,824.95	87,000.00	199.80%	(86,824.95)	(99.80%)	291,103.73	
64550	Salaries - Allocated	169,071.23	1,724,991.5	2,550,659.0	67.63%	825,667.41	32.37%	1,736,377.9	
66100	Small Tools	299.06	4,251.79	8,325.00	51.07%	4,073.21	48.93%	10,883.85	
66700	Staff Training	6.23	5,419.86	10,000.00	54.20%	4,580.14	45.80%		
66850	Studies - Master Storm...		2,657.97	225,000.00	1.18%	222,342.03	98.82%	171,213.75	
66860	Studies - Transportation		6,814.11	10,000.00	68.14%	3,185.89	31.86%	54,606.21	
66870	Studies - Traffic Update	2,289.60	5,800.32	30,000.00	19.33%	24,199.68	80.67%		
66875	Studies - Development...			20,000.00	0.00%	20,000.00	100.00%	5,613.34	
66900	Sundry	181.89	31,845.10	104,000.00	30.62%	72,154.90	69.38%	493,733.81	
66950	Supplies	642.87	6,794.97	5,000.00	135.90%	(1,794.97)	(35.90%)	4,473.00	
67200	Telephone	1,038.98	10,399.32	17,000.00	61.17%	6,600.68	38.83%	12,182.72	
67330	Tires		560.56		0.00%	(560.56)	0.00%	2,049.79	
67400	Transfer to Capital			110,000.00	0.00%	110,000.00	100.00%		
68200	Unallocated - Gas & Oil		17,284.42		0.00%	(17,284.42)	0.00%	(11,478.62)	
68250	Unallocated - Equipment	103.91	2,665.44		0.00%	(2,665.44)	0.00%	1,029.80	
68300	Unallocated - Vehicles	142.51	5,137.67		0.00%	(5,137.67)	0.00%	4,549.61	
68500	Utilities	25,890.97	229,200.36	266,375.00	86.04%	37,174.64	13.96%	171,683.85	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Transportation Services (300)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
	TOTAL EXPENSES	662,457.24	5,579,313.9	7,832,123.0	71.24%	2,252,809.0	28.76%	6,380,028.4	
	DEPARTMENTAL NET	(579,100.77)	(3,728,030.7)	(5,967,527.0)	62.47%	(2,239,496.2)	37.53%	(4,804,325.1)	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Collingwood Public Library (750-7500)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41320	Art Sales			\$2,000.00	0.00%	\$2,000.00	100.00%	\$1,143.00	
42350	Direct to Reserves		50.00		0.00%	(50.00)	0.00%	910.00	
42550	Donations	21.75	92.75	4,000.00	2.32%	3,907.25	97.68%	1,841.85	
43000	Expense Recoveries				0.00%		0.00%	114.82	
43100	Fines				0.00%		0.00%	4,806.47	
43200	Fundraising			1,500.00	0.00%	1,500.00	100.00%		
43400	Grant - Federal			4,000.00	0.00%	4,000.00	100.00%		
43450	Grant - Other		5,936.00	2,000.00	296.80%	(3,936.00)	(196.80%)		
43500	Grant - Provincial			35,162.00	0.00%	35,162.00	100.00%		
44650	Member Fees	315.00	2,565.00	10,000.00	25.65%	7,435.00	74.35%	10,447.25	
45800	Printing/Copy Revenue	30.98	337.41	1,000.00	33.74%	662.59	66.26%	724.81	
46850	Replacement Purchase...	54.33	364.20	1,500.00	24.28%	1,135.80	75.72%	1,196.02	
47250	Sale of Material	280.20	1,011.00	4,000.00	25.28%	2,989.00	74.73%	547.95	
47700	Special Activities	500.00	8,914.91		0.00%	(8,914.91)	0.00%	3,521.00	
48150	Taxable Receipts	33.00	330.74	14,250.00	2.32%	13,919.26	97.68%	11,950.06	
48450	Transfer from DC Rese...			73,800.00	0.00%	73,800.00	100.00%		
48630	User Fees	4.81	23.66	4,500.00	0.53%	4,476.34	99.47%	5,855.76	
Total User and Other...		1,240.07	19,625.67	157,712.00	12.44%	138,086.33	87.56%	43,058.99	
TOTAL REVENUE		1,240.07	19,625.67	157,712.00	12.44%	138,086.33	87.56%	43,058.99	

EXPENSES									
50500	Art Sales			1,500.00	0.00%	1,500.00	100.00%	1,222.90	
50600	Audio Visual	3,298.17	12,242.07	20,000.00	61.21%	7,757.93	38.79%	9,148.98	
50700	Automation		9,316.54	12,000.00	77.64%	2,683.46	22.36%	9,893.43	
51200	Book Processing	5.50	3,087.83	4,000.00	77.20%	912.17	22.80%	2,756.73	
51650	Cash short and over	0.07	0.25		0.00%	(0.25)	0.00%	(9.48)	
51850	Childrens Department	2,734.27	18,338.06	25,000.00	73.35%	6,661.94	26.65%	16,233.44	
52650	Conferences		2,160.20	2,000.00	108.01%	(160.20)	(8.01%)	3,803.65	
53000	Contracted Services	9,704.77	29,560.25		0.00%	(29,560.25)	0.00%	20,746.89	
53350	Credit Card Discount	100.57	1,067.28	1,500.00	71.15%	432.72	28.85%	1,490.95	
53750	Dues, Fees, Membersh...		1,839.50	2,000.00	91.98%	160.50	8.03%	2,068.78	
53800	Employee Benefits	14,618.67	146,554.36	256,652.00	57.10%	110,097.64	42.90%	153,049.04	
56800	Insurance	893.59	8,042.31	9,000.00	89.36%	957.69	10.64%	4,625.28	
57050	Janitorial Contract			32,529.00	0.00%	32,529.00	100.00%		
57100	Janitorial Supplies	289.70	742.71	2,000.00	37.14%	1,257.29	62.86%	1,214.56	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Collingwood Public Library (750-7500)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
58200	Materials	5,752.90	58,742.18	82,000.00	71.64%	23,257.82	28.36%	53,775.73	
60000	Natural Gas	90.47	1,212.25	1,717.00	70.60%	504.75	29.40%	683.74	
60350	Office Supplies	1,283.61	7,330.48	10,000.00	73.30%	2,669.52	26.70%	7,908.11	
60800	Overhead Allocation	22,000.00	198,000.00	264,000.00	75.00%	66,000.00	25.00%	198,000.00	
61650	Printing & Stationery	1,221.21	6,469.34	8,000.00	80.87%	1,530.66	19.13%	5,847.80	
62150	Promo, Publicity & Mar...	285.19	5,461.21	7,000.00	78.02%	1,538.79	21.98%	4,649.27	
63300	Repairs & Maint - Building	1,077.30	13,849.91	35,000.00	39.57%	21,150.09	60.43%	20,440.91	
63400	Repairs & Maint - Equip...			1,000.00	0.00%	1,000.00	100.00%	1,927.29	
64550	Salaries - Allocated	70,722.52	726,159.88	1,060,542.0	68.47%	334,382.12	31.53%	691,950.14	
66350	Special Events	320.57	4,003.95		0.00%	(4,003.95)	0.00%	3,907.63	
66700	Staff Training		1,500.57	5,000.00	30.01%	3,499.43	69.99%	6,051.25	
67200	Telephone	530.39	4,738.03	6,700.00	70.72%	1,961.97	29.28%	4,935.53	
67500	Transfer to Reserve	583.33	5,249.97	7,000.00	75.00%	1,750.03	25.00%		
68500	Utilities	4,524.00	35,153.24	56,700.00	62.00%	21,546.76	38.00%	33,852.33	
TOTAL EXPENSES		140,036.80	1,300,822.3	1,912,840.0	68.00%	612,017.63	32.00%	1,260,174.8	
DEPARTMENTAL NET		(138,796.73)	(1,281,196.7	(1,755,128.0	73.00%	(473,931.30)	27.00%	(1,217,115.8	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Building Department
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41900	Compliance Letters	\$528.40	\$10,310.40	\$9,135.00	112.87%	(\$1,175.40)	(12.87%)	\$9,403.80	
44540	Lot Grading Review Fee		500.00		0.00%	(500.00)	0.00%	2,250.00	
45600	Permits	29,913.05	543,235.34	1,000,000.0	54.32%	456,764.66	45.68%	1,392,935.1	
45800	Printing/Copy Revenue				0.00%		0.00%	1,031.84	
Total User and Other...		30,441.45	554,045.74	1,009,135.0	54.90%	455,089.26	45.10%	1,405,620.7	
TOTAL REVENUE		30,441.45	554,045.74	1,009,135.0	54.90%	455,089.26	45.10%	1,405,620.7	

EXPENSES									
50700	Automation	221.76	2,030.37		0.00%	(2,030.37)	0.00%	3,751.72	
51950	Clothing, Boots & Unifo...		193.34	1,040.00	18.59%	846.66	81.41%	183.11	
52500	Annual Support		13,223.54	13,945.00	94.83%	721.46	5.17%	8,270.06	
52650	Conferences	299.00	773.85	3,500.00	22.11%	2,726.15	77.89%	1,302.90	
52750	Consulting Fees	4,778.80	4,778.80	8,000.00	59.74%	3,221.20	40.27%	7,800.00	
53000	Contracted Services		7,704.76	105,000.00	7.34%	97,295.24	92.66%	13,480.37	
53200	Courses and Workshops	587.77	3,546.23	7,500.00	47.28%	3,953.77	52.72%	7,533.38	
53350	Credit Card Discount	265.49	2,901.48	200.00	1450.74%	(2,701.48)	(1350.74%)	56.06	
53750	Dues, Fees, Membersh...	228.92	3,642.50	3,900.00	93.40%	257.50	6.60%	1,510.33	
53800	Employee Benefits	12,125.60	104,968.83	148,270.00	70.80%	43,301.17	29.20%	91,144.65	
54300	Equipment Purchases/...		(177.24)	1,500.00	(11.82%)	1,677.24	111.82%	1,299.40	
55300	Furniture & Equip Repl...			1,000.00	0.00%	1,000.00	100.00%	9,863.34	
55650	Gas & Oil	121.45	1,820.60	5,000.00	36.41%	3,179.40	63.59%	2,266.62	
56800	Insurance	1,291.73	11,625.59	13,010.00	89.36%	1,384.41	10.64%	8,131.50	
57050	Janitorial Contract			4,005.00	0.00%	4,005.00	100.00%		
57100	Janitorial Supplies	35.66	91.44	510.00	17.93%	418.56	82.07%	211.76	
57600	Legal		2,411.65	2,316.00	104.13%	(95.65)	(4.13%)		
60350	Office Supplies		493.89	2,500.00	19.76%	2,006.11	80.24%	983.13	
60800	Overhead Allocation	6,773.59	55,886.24	61,817.00	90.41%	5,930.76	9.59%	54,761.59	
61150	Photocopier/Fax	332.30	1,740.63	1,000.00	174.06%	(740.63)	(74.06%)	1,623.67	
63950	Repairs & Maint - Vehic...		755.16	12,000.00	6.29%	11,244.84	93.71%	1,033.57	
64550	Salaries - Allocated	55,258.86	406,251.58	542,887.00	74.83%	136,635.42	25.17%	305,715.10	
66900	Sundry	21.30	114.19	1,560.00	7.32%	1,445.81	92.68%	1,729.56	
67200	Telephone	46.97	797.21	500.00	159.44%	(297.21)	(59.44%)	422.73	
67250	Telephone - Cellular	272.66	1,724.67	3,120.00	55.28%	1,395.33	44.72%	2,177.80	
67600	Transfer to Reserve Fund			65,055.00	0.00%	65,055.00	100.00%		

The Town of Collingwood
 Building Department
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
	TOTAL EXPENSES	82,661.86	627,299.31	1,009,135.0	62.16%	381,835.69	37.84%	525,252.35	
	DEPARTMENTAL NET	(52,220.41)	(73,253.57)		0.00%	73,253.57	0.00%	880,368.39	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Parking Authority (300-4985)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
43100	Fines	\$772.00	\$4,768.00	\$20,000.00	23.84%	\$15,232.00	76.16%	\$19,558.00	
44750	Meters - Lots	4,710.18	22,187.34	40,000.00	55.47%	17,812.66	44.53%	45,893.54	
44800	Meters - Streets	293.36	82,674.15	200,000.00	41.34%	117,325.85	58.66%	193,897.80	
44850	Sunset Point Parking	(83,826.44)	126,510.22	62,500.00	202.42%	(64,010.22)	(102.42%)		
45600	Permits	11,533.99	42,891.05	80,000.00	53.61%	37,108.95	46.39%	94,230.10	
4830...	Tickets	19,469.00	113,191.00	85,222.00	132.82%	(27,969.00)	(32.82%)	78,985.85	
Total User and Other...		(47,047.91)	392,221.76	487,722.00	80.42%	95,500.24	19.58%	432,565.29	
TOTAL REVENUE		(47,047.91)	392,221.76	487,722.00	80.42%	95,500.24	19.58%	432,565.29	
EXPENSES									
50200	Advertising		2,800.98	1,500.00	186.73%	(1,300.98)	(86.73%)		
51300	Coin Processing	945.98	2,554.17	9,000.00	28.38%	6,445.83	71.62%	6,796.43	
51650	Cash short and over	(349.31)	140.97		0.00%	(140.97)	0.00%	(98.24)	
52500	Annual Support		4,616.49	18,400.00	25.09%	13,783.51	74.91%		
53000	Contracted Services			15,000.00	0.00%	15,000.00	100.00%		
53735	Downtown Maintenance	1,875.00	16,875.00	22,500.00	75.00%	5,625.00	25.00%		
53800	Employee Benefits	3,958.70	37,802.84	40,095.00	94.28%	2,292.16	5.72%	27,056.83	
56800	Insurance	9.73	87.57	98.00	89.36%	10.43	10.64%	61.47	
57700	Licences	387.75	4,818.59	10,000.00	48.19%	5,181.41	51.81%	11,118.79	
58000	Machine Rental		12,269.50		0.00%	(12,269.50)	0.00%	632.00	
61080	Payments-in-lieu	3,197.09	28,773.81	49,850.00	57.72%	21,076.19	42.28%	23,060.25	
61650	Printing & Stationery		4,784.80	3,500.00	136.71%	(1,284.80)	(36.71%)	6,829.60	
63700	Repairs & Maintenance...			7,650.00	0.00%	7,650.00	100.00%	10,576.50	
63750	Repairs & Maint - Lot M...	87.00	3,993.06	4,000.00	99.83%	6.94	0.17%	882.16	
63900	Repairs & Maint - St M...		108.78	4,000.00	2.72%	3,891.22	97.28%	2,274.73	
64550	Salaries - Allocated	16,455.99	158,006.67	169,972.00	92.96%	11,965.33	7.04%	100,216.42	
65400	Service Charges	1,148.25	5,739.14	4,000.00	143.48%	(1,739.14)	(43.48%)	3,340.38	
66150	Snow Removal - Lots		14,800.00	38,200.00	38.74%	23,400.00	61.26%	15,237.22	
66200	Snow Removal - Street...		21,989.38	42,200.00	52.11%	20,210.62	47.89%	10,616.58	
66900	Sundry		523.74	1,000.00	52.37%	476.26	47.63%	1,946.75	
66950	Supplies	1,200.68	1,200.68	1,500.00	80.05%	299.32	19.95%	528.96	
67250	Telephone - Cellular	230.91	1,568.42	1,800.00	87.13%	231.58	12.87%	1,385.31	
67600	Transfer to Reserve Fund			43,457.00	0.00%	43,457.00	100.00%		
TOTAL EXPENSES		29,147.77	323,454.59	487,722.00	66.32%	164,267.41	33.68%	222,462.14	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Parking Authority (300-4985)
 For the Nine Months Ending Thursday, September 30, 2021

<u>Account</u>	<u>Description</u>	<u>Month</u>	<u>Current Y-T-D</u>	<u>Budget</u>	<u>%</u>	<u>Budget Remaining</u>	<u>%</u>	<u>Prior Y-T-D</u>	<u>Prior Year Annual Budget</u>
	DEPARTMENTAL NET	(76,195.68)	68,767.17		0.00%	(68,767.17)	0.00%	210,103.15	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Water Services (500)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
41270	Annual Fees	\$350.00	\$2,650.00	\$2,200.00	120.45%	(\$450.00)	(20.45%)	\$1,475.00	
41420	Backflow Test Tags	185.00	1,490.00	2,700.00	55.19%	1,210.00	44.81%	1,959.25	
43000	Expense Recoveries	(9,989.31)	(22,250.93)		0.00%	22,250.93	0.00%	0.00	
44150	Internal	2,616.75	47,579.95		0.00%	(47,579.95)	0.00%		
44900	Miscellaneous	4,920.01	39,147.08	78,250.00	50.03%	39,102.92	49.97%	63,489.35	
45225	Operations Manageme...		52,654.96	52,708.00	99.90%	53.04	0.10%	162,474.01	
45600	Permits	1,250.00	16,430.50	18,500.00	88.81%	2,069.50	11.19%	17,800.00	
46800	Rentals	18,763.92	168,875.28	219,000.00	77.11%	50,124.72	22.89%	162,000.00	
47315	Sale of Water - Comme...	127,109.61	888,157.00	1,136,533.0	78.15%	248,376.00	21.85%	685,066.32	
47325	Sale of Water - New Te...	121,524.00	1,109,921.3	1,367,820.0	81.15%	257,898.67	18.85%	1,002,917.2	
47330	Sale of Water - Town of...	13,803.04	125,338.06	150,654.00	83.20%	25,315.94	16.80%	91,789.17	
47335	Sale of Water - Process	5,772.95	35,404.38	99,129.00	35.72%	63,724.62	64.28%	38,505.35	
47350	Sale of Water - Residen...	368,841.43	2,784,809.9	3,725,763.0	74.74%	940,953.07	25.26%	2,497,137.9	
47400	Waste Water Admin Fee	54,150.33	487,352.97	753,619.00	64.67%	266,266.03	35.33%	506,349.00	
47920	Surveys	300.00	2,300.00	25,200.00	9.13%	22,900.00	90.87%	17,100.00	
48875	Water Connection Char...	392.00	29,121.00	50,000.00	58.24%	20,879.00	41.76%	34,665.80	
48890	Water Meters	1,640.00	67,218.46	88,000.00	76.38%	20,781.54	23.62%	132,860.65	
Total User and Other...		711,629.73	5,836,199.9	7,770,076.0	75.11%	1,933,876.0	24.89%	5,415,589.1	
TOTAL REVENUE		711,629.73	5,836,199.9	7,770,076.0	75.11%	1,933,876.0	24.89%	5,415,589.1	

EXPENSES									
50150	Administration Costs	26,037.92	234,341.28	380,146.00	61.65%	145,804.72	38.35%	76,799.97	
50650	Audit		1,729.92	5,000.00	34.60%	3,270.08	65.40%		
50850	Bad Debts	(304.29)	14,767.13	12,000.00	123.06%	(2,767.13)	(23.06%)	10,767.04	
51800	Chemicals		41,283.14	60,500.00	68.24%	19,216.86	31.76%	60,804.67	
51950	Clothing, Boots & Unifo...	716.12	5,258.93	10,000.00	52.59%	4,741.07	47.41%	6,644.96	
52450	Computer Hardware	2,765.61	4,807.28	4,150.00	115.84%	(657.28)	(15.84%)	792.75	
52500	Annual Support		7,878.59	20,000.00	39.39%	12,121.41	60.61%	4,048.08	
52600	Computer Software	(296.74)	4,824.38	23,000.00	20.98%	18,175.62	79.02%	15,191.99	
52650	Conferences			15,000.00	0.00%	15,000.00	100.00%	12,803.41	
52750	Consulting Fees		13,340.74	19,000.00	70.21%	5,659.26	29.79%	24,996.07	
53000	Contracted Services	62,095.91	570,137.80	884,470.00	64.46%	314,332.20	35.54%	621,265.55	
53200	Courses and Workshops	687.66	6,823.51	27,000.00	25.27%	20,176.49	74.73%	22,275.59	
53650	Debenture Interest		17,813.24	34,790.00	51.20%	16,976.76	48.80%	22,266.55	
53670	Debenture Principal		40,307.15	80,614.00	50.00%	40,306.85	50.00%	40,307.15	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Water Services (500)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
53750	Dues, Fees, Membersh...		9,471.43	12,000.00	78.93%	2,528.57	21.07%	19,032.18	
53800	Employee Benefits	30,298.10	277,056.43	394,059.00	70.31%	117,002.57	29.69%	273,984.69	
54300	Equipment Purchases/...		18,832.13	6,905.00	272.73%	(11,927.13)	(172.73%)	47,620.04	
55225	Fuel - Clear Diesel			3,000.00	0.00%	3,000.00	100.00%	2,024.30	
55230	Fuel - Coloured Diesel		5,886.96	7,900.00	74.52%	2,013.04	25.48%	2,764.76	
55235	Fuel - Gasoline		612.81	300.00	204.27%	(312.81)	(104.27%)	3,637.76	
55350	Furniture & Small Equip...		81.40	1,000.00	8.14%	918.60	91.86%	1,865.47	
55500	Garbage Collection	416.29	3,858.34	4,500.00	85.74%	641.66	14.26%	2,649.77	
55650	Gas & Oil	1,148.09	19,908.69		0.00%	(19,908.69)	0.00%	18,411.74	
56300	Health & Safety	156.24	2,965.29	5,000.00	59.31%	2,034.71	40.69%	21,008.99	
56800	Insurance	6,731.01	60,579.14	67,793.00	89.36%	7,213.86	10.64%	39,665.34	
57050	Janitorial Contract	1,974.45	19,492.14	25,300.00	77.04%	5,807.86	22.96%	26,094.11	
57100	Janitorial Supplies	400.11	2,715.06	4,000.00	67.88%	1,284.94	32.12%	3,496.91	
57600	Legal	4,722.68	30,006.93	23,000.00	130.46%	(7,006.93)	(30.46%)	14,406.67	
58000	Machine Rental	3,057.75	60,411.46	100,235.00	60.27%	39,823.54	39.73%	82,841.90	
58200	Materials	1,795.17	285,668.62	83,200.00	343.35%	(202,468.62)	(243.35%)	38,355.11	
60030	Note Principal			288,032.00	0.00%	288,032.00	100.00%		
60040	Note Interest			59,063.00	0.00%	59,063.00	100.00%		
60350	Office Supplies		2,679.08	5,000.00	53.58%	2,320.92	46.42%	1,585.19	
61080	Payments-in-lieu			91,295.00	0.00%	91,295.00	100.00%		
61150	Photocopier/Fax	635.59	3,329.63	5,500.00	60.54%	2,170.37	39.46%	3,536.54	
61500	Postage	95.40	1,433.52	1,350.00	106.19%	(83.52)	(6.19%)	936.27	
62450	Radios				0.00%		0.00%	67.27	
63050	Rebate Programs	(484.22)	(580.04)	4,500.00	(12.89%)	5,080.04	112.89%	166,985.10	
63120	Records Management			100.00	0.00%	100.00	100.00%	81.13	
63200	Rent	6,957.58	62,618.22	83,491.00	75.00%	20,872.78	25.00%	39,332.25	
63300	Repairs & Maint - Building	1,012.04	36,814.81	102,550.00	35.90%	65,735.19	64.10%	91,921.94	
63400	Repairs & Maint - Equip...	1,605.42	76,050.65	84,100.00	90.43%	8,049.35	9.57%	50,866.31	
63950	Repairs & Maint - Vehic...	9.57	20,311.38		0.00%	(20,311.38)	0.00%	26,402.32	
64550	Salaries - Allocated	110,786.25	1,064,028.6	1,552,300.0	68.55%	488,271.33	31.45%	1,053,319.0	
65350	Security	178.08	1,602.72	2,300.00	69.68%	697.28	30.32%	2,540.89	
66100	Small Tools	2,399.55	7,472.96	13,350.00	55.98%	5,877.04	44.02%	4,420.30	
66700	Staff Training		1,571.05		0.00%	(1,571.05)	0.00%	1,335.92	
66800	Studies		3,612.48	7,750.00	46.61%	4,137.52	53.39%	32,302.50	
66900	Sundry		226.10	500.00	45.22%	273.90	54.78%	553.90	
66950	Supplies			1,250.00	0.00%	1,250.00	100.00%	166.50	
67200	Telephone	1,601.48	15,928.43	24,650.00	64.62%	8,721.57	35.38%	17,553.47	
67330	Tires				0.00%		0.00%	37.71	
67600	Transfer to Reserve Fund			2,326,518.0	0.00%	2,326,518.0	100.00%		
67700	Travel & Business Expe...			500.00	0.00%	500.00	100.00%	600.79	
			Operating Fund						

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
 Water Services (500)
 For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
68500	Utilities	71,282.98	610,158.85	778,615.00	78.36%	168,456.15	21.64%	627,233.80	
69040	Water Testing	809.60	11,192.74	23,500.00	47.63%	12,307.26	52.37%	27,813.45	
TOTAL EXPENSES		339,291.40	3,679,311.1	7,770,076.0	47.35%	4,090,764.8	52.65%	3,666,416.1	
DEPARTMENTAL NET		372,338.33	2,156,888.8		0.00%	(2,156,888.8	0.00%	1,749,172.9	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Wastewater
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
REVENUE									
Taxation									
User Fees and Other...									
42100	Contract	\$21,037.97	\$337,857.81	\$374,100.00	90.31%	\$36,242.19	9.69%	\$350,766.87	
43000	Expense Recoveries		15,184.50		0.00%	(15,184.50)	0.00%		
46150	Public Disposal Fees	110,838.51	520,083.27	382,500.00	135.97%	(137,583.27)	(35.97%)	587,852.44	
46350	Recoveries	7,962.26	64,000.99	43,030.00	148.74%	(20,970.99)	(48.74%)	32,504.54	
47450	Sewer Service Charge	651,509.73	5,034,631.6	6,902,384.0	72.94%	1,867,752.3	27.06%	5,675,038.7	
Total User and Other...		791,348.47	5,971,758.2	7,702,014.0	77.54%	1,730,255.7	22.46%	6,646,162.6	
TOTAL REVENUE		791,348.47	5,971,758.2	7,702,014.0	77.54%	1,730,255.7	22.46%	6,646,162.6	

EXPENSES									
50150	Administration Costs	94,187.11	852,508.36	1,147,058.0	74.32%	294,549.64	25.68%	879,086.28	
51800	Chemicals	7,951.73	107,883.12	140,000.00	77.06%	32,116.88	22.94%	99,544.54	
51950	Clothing, Boots & Unifo...		9,079.48	8,500.00	106.82%	(579.48)	(6.82%)	6,883.41	
52650	Conferences			5,000.00	0.00%	5,000.00	100.00%	685.50	
52750	Consulting Fees	1,159.56	5,938.56	60,000.00	9.90%	54,061.44	90.10%	7,174.08	
53000	Contracted Services	2,721.94	39,358.00	87,200.00	45.14%	47,842.00	54.86%	43,114.47	
53650	Debenture Interest		106,340.91	203,147.00	52.35%	96,806.09	47.65%	162,555.61	
53670	Debenture Principal		420,275.52	846,260.00	49.66%	425,984.48	50.34%	670,914.99	
53750	Dues, Fees, Membersh...	7.08	725.25	1,500.00	48.35%	774.75	51.65%	750.00	
53800	Employee Benefits	18,744.54	150,152.55	231,559.00	64.84%	81,406.45	35.16%	158,958.58	
54500	Facility Maintenance/U...				0.00%		0.00%	38,291.17	
55650	Gas & Oil	1,251.16	8,180.28	6,000.00	136.34%	(2,180.28)	(36.34%)	3,858.12	
56300	Health & Safety				0.00%		0.00%	46.81	
56750	Instrumentation	615.29	1,500.60	22,500.00	6.67%	20,999.40	93.33%	22,707.84	
56800	Insurance	11,047.16	99,424.41	111,264.00	89.36%	11,839.59	10.64%	6,603.75	
57100	Janitorial Supplies	119.99	1,718.37	1,250.00	137.47%	(468.37)	(37.47%)	1,285.93	
57200	Lab Equipment & Suppl...	48.37	9,065.60	12,000.00	75.55%	2,934.40	24.45%	5,085.23	
57600	Legal		4,142.65	3,000.00	138.09%	(1,142.65)	(38.09%)	3,655.73	
58000	Machine Rental	19,440.39	59,271.44	133,990.00	44.24%	74,718.56	55.76%	83,983.14	
58200	Materials		3,945.54	16,900.00	23.35%	12,954.46	76.65%	6,739.35	
60000	Natural Gas	1,401.11	42,681.06	56,870.00	75.05%	14,188.94	24.95%	32,320.18	
60250	Odour Control		1,168.71	1,500.00	77.91%	331.29	22.09%		
60350	Office Supplies		1,534.50		0.00%	(1,534.50)	0.00%		
60700	Outside Lab	3,069.51	27,956.97	65,000.00	43.01%	37,043.03	56.99%	50,830.08	
61080	Payments-in-lieu			39,565.00	0.00%	39,565.00	100.00%		
61650	Printing & Stationery	265.59	1,312.56	2,000.00	65.63%	687.44	34.37%	1,154.43	

T2021-21 - Appendix A - YTD Operating Statements

The Town of Collingwood
Wastewater
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Month	Current Y-T-D	Budget	%	Budget Remaining	%	Prior Y-T-D	Prior Year Annual Budget
63275	Repairs & Maint - Bioso...	337.27	16,463.02	170,000.00	9.68%	153,536.98	90.32%		
63300	Repairs & Maint - Building	1,137.50	6,391.30	26,000.00	24.58%	19,608.70	75.42%	28,557.87	
63400	Repairs & Maint - Equip...	9,594.99	130,059.42	189,500.00	68.63%	59,440.58	31.37%	105,963.71	
63450	Repairs & Maint - Exter...		702.14		0.00%	(702.14)	0.00%		
63500	Repairs & Maint - Grou...	457.92	6,741.60	14,000.00	48.15%	7,258.40	51.85%	11,265.15	
63950	Repairs & Maint - Vehic...	417.90	4,240.64	10,600.00	40.01%	6,359.36	59.99%	8,341.01	
64460	SCADA	566.29	3,782.61	17,000.00	22.25%	13,217.39	77.75%	6,288.37	
64475	Safety Equipment	381.59	4,785.32	20,000.00	23.93%	15,214.68	76.07%	11,101.69	
64550	Salaries - Allocated	66,614.52	571,351.22	821,164.00	69.58%	249,812.78	30.42%	600,424.33	
65300	Screenings	557.98	6,931.39	12,000.00	57.76%	5,068.61	42.24%	7,420.34	
65800	SIMS	1,449.03	15,764.91	19,550.00	80.64%	3,785.09	19.36%	9,928.82	
65950	Sludge Disposal	21,369.60	819,040.77	935,300.00	87.57%	116,259.23	12.43%	781,928.20	
66100	Small Tools		7,486.68	10,000.00	74.87%	2,513.32	25.13%	1,005.61	
66700	Staff Training		6,913.32	15,000.00	46.09%	8,086.68	53.91%	14,964.98	
66800	Studies			170,000.00	0.00%	170,000.00	100.00%	41,052.99	
66900	Sundry		5,401.48	39,500.00	13.67%	34,098.52	86.33%	19,494.20	
66975	Surplus Transfer			32,626.00	0.00%	32,626.00	100.00%		
67200	Telephone	2,202.52	21,517.14	28,000.00	76.85%	6,482.86	23.15%	19,894.72	
67330	Tires		975.14		0.00%	(975.14)	0.00%		
67600	Transfer to Reserve Fund			1,517,702.0	0.00%	1,517,702.0	100.00%		
68500	Utilities	35,468.34	318,552.09	452,009.00	70.47%	133,456.91	29.53%	343,648.62	
TOTAL EXPENSES		302,585.98	3,901,264.6	7,702,014.0	50.65%	3,800,749.3	49.35%	4,297,509.8	
DEPARTMENTAL NET		488,762.49	2,070,493.5		0.00%	(2,070,493.5)	0.00%	2,348,652.8	

The Town of Collingwood
Summary of All Units
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
42550	Donations	\$5,000.00		\$5,000.00	\$402,500.00	1.24%	\$397,500.00	98.76%	\$126,456.23	\$180,000.00
43000	Expense Recoveries	175,263.47		175,263.47	187,400.00	93.52%	12,136.53	6.48%	17,561.02	
43010	External Contribution					0.00%		0.00%	68,165.94	100,000.00
43040	Federal Funding					0.00%		0.00%	16,784.31	799,550.00
43200	Fundraising	103.92		103.92		0.00%	(103.92)	0.00%	558.57	
45300	Other Municipalities	18,000.00		18,000.00	2,507,871.0	0.72%	2,489,871.00	99.28%	28,684.23	820,000.00
46050	Provincial Funding	54,829.84		54,829.84	2,570,291.0	2.13%	2,515,461.16	97.87%	873,911.79	1,897,750.0
47150	Sale of Equipment					0.00%		0.00%	10,693.00	
48420	Transfer from Revenue...					0.00%		0.00%	1,894,040.7	640,000.00
48450	Transfer from DC Rese...				14,475,682.	0.00%	14,475,682.1	100.00%	3,621,235.0	8,751,281.0
48470	Transfer from Obligator...					0.00%		0.00%		360,200.00
48500	Transfer from Reserve				1,199,014.0	0.00%	1,199,014.00	100.00%	2,415,877.0	1,954,205.0
48550	Transfer from Reserve...				17,054,896.	0.00%	17,054,896.4	100.00%	8,206,029.4	17,863,243.
Total User and Other...		253,197.23		253,197.23	38,397,654.	0.66%	38,144,457.2	99.34%	17,279,997.	33,366,229.
TOTAL REVENUE		253,197.23		253,197.23	38,397,654.	0.66%	38,144,457.2	99.34%	17,279,997.	33,366,229.

EXPENSES										
50020	Accessibility					0.00%		0.00%		5,000.00
50700	Automation	2,383.22		2,383.22		0.00%	(2,383.22)	0.00%	5,397.34	7,000.00
50830	Backup Generator	2,091.78		2,091.78		0.00%	(2,091.78)	0.00%	27,875.38	
51160	Boardwalk					0.00%		0.00%		250,000.00
51250	Brickwork					0.00%		0.00%	565,679.87	796,000.00
52450	Computer Hardware	101,130.52	19,400.00	120,530.52	678,555.00	17.76%	558,024.48	82.24%	34,048.05	67,950.00
52600	Computer Software	49,156.51	21,968.90	71,125.41	128,500.00	55.35%	57,374.59	44.65%	168,587.06	268,000.00
52750	Consulting Fees	34,660.58	3,425.00	38,085.58		0.00%	(38,085.58)	0.00%	8,806.33	15,000.00
53000	Contracted Services	1,325,138.28	824,327.72	2,149,466.00	17,329,466.	12.40%	15,180,000.9	87.60%	9,210,169.4	16,185,100.
53725	Docks					0.00%		0.00%		300,000.00
53785	Electric Charging Stations					0.00%		0.00%		240,000.00
53800	Employee Benefits	6,771.69		6,771.69		0.00%	(6,771.69)	0.00%	11,585.35	
54100	Engineering	370,586.18	276,813.04	647,399.22	4,159,900.0	15.56%	3,512,500.78	84.44%	1,192,869.5	2,515,500.0
54300	Equipment Purchases/...	363,550.23	8,700.20	372,250.43	499,500.00	74.52%	127,249.57	25.48%	352,524.83	1,701,150.0
54650	Fibre Optics & Wireless				3,000.00	0.00%	3,000.00	100.00%	1,318.94	3,000.00
55350	Furniture & Small Equip...	40.46		40.46		0.00%	(40.46)	0.00%	29,112.09	4,000.00
57300	Land Purchases	319,812.72		319,812.72	2,325,000.0	13.76%	2,005,187.28	86.24%	182,410.68	620,000.00
57350	Land , Building & Other	1,459,560.42	54,771.60	1,514,332.02	4,856,904.7	31.18%	3,342,572.72	68.82%	698,231.19	2,795,524.0
57600	Legal	10,861.17		10,861.17		0.00%	(10,861.17)	0.00%	58,147.03	
58000	Machine Rental	6,830.50		6,830.50		0.00%	(6,830.50)	0.00%	9,870.52	
58200	Materials	(1,146.14)	8,520.08	7,373.94		0.00%	(7,373.94)	0.00%	21,106.73	390,000.00

The Town of Collingwood
Summary of All Units
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
58360	Membrane Replacement	818,052.71		818,052.71	946,000.00	86.47%	127,947.29	13.53%	333,768.73	
58420	Minnesota Pumping St...					0.00%		0.00%	5,607.72	60,800.00
60575	Osler Bluff Reservoir					0.00%		0.00%		1,050,000.0
61060	Paving					0.00%		0.00%		100,000.00
61900	Professional Services	226,774.24	109,877.18	336,651.42	5,109,492.0	6.59%	4,772,840.58	93.41%	278,678.83	
63400	Repairs & Maint - Equip...	9,311.04		9,311.04		0.00%	(9,311.04)	0.00%		
64550	Salaries - Allocated	25,139.66		25,139.66		0.00%	(25,139.66)	0.00%	43,658.30	
65350	Security					0.00%		0.00%		38,000.00
65550	Central Park Lights					0.00%		0.00%	33,858.80	
65650	Signage	992.16		992.16		0.00%	(992.16)	0.00%	51,870.59	
65850	Site Preparation & Clea...					0.00%		0.00%	7,673.59	
66800	Studies	49,874.07		49,874.07	55,000.00	90.68%	5,125.93	9.32%	47,198.99	305,000.00
66900	Sundry					0.00%		0.00%	2,930.06	
67310	Tennis Courts					0.00%		0.00%		50,000.00
67360	Phone System					0.00%		0.00%	9,861.25	12,000.00
67410	Trail Bridge Rehabilitation					0.00%		0.00%		200,000.00
67500	Transfer to Reserve					0.00%		0.00%	151,902.25	
68500	Utilities					0.00%		0.00%		930,000.00
68630	Vehicle Purchases	1,976,671.90	763,765.88	2,740,437.78	2,676,514.0	102.39%	(63,923.78)	(2.39%)	2,351,207.1	4,457,205.0
TOTAL EXPENSES		7,158,243.90	2,091,569.60	9,249,813.50	38,767,832.	23.86%	29,518,019.2	76.14%	15,895,956.	33,366,229.
DEPARTMENTAL NET		(6,905,046.67)	(2,091,569.60)	(8,996,616.27)	(370,178.20)	2430.35%	8,626,438.07	(2330.35%)	1,384,040.7	

The Town of Collingwood
General Government
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
46050	Provincial Funding	\$54,829.84		\$54,829.84	\$437,055.00	12.55%	\$382,225.16	87.45%	\$42,805.64	\$100,000.00
48420	Transfer from Revenue...					0.00%		0.00%	1,632,850.6	237,500.00
48450	Transfer from DC Rese...					0.00%		0.00%	8,486.78	
48500	Transfer from Reserve				200,000.00	0.00%	200,000.00	100.00%	18,037.98	73,000.00
48550	Transfer from Reserve...				335,000.00	0.00%	335,000.00	100.00%	17,187.97	378,450.00
Total User and Other...		54,829.84		54,829.84	972,055.00	5.64%	917,225.16	94.36%	1,719,369.0	788,950.00
TOTAL REVENUE		54,829.84		54,829.84	972,055.00	5.64%	917,225.16	94.36%	1,719,369.0	788,950.00
EXPENSES										
50020	Accessibility					0.00%		0.00%		5,000.00
52450	Computer Hardware	75,544.85	19,400.00	94,944.85	140,055.00	67.79%	45,110.15	32.21%	34,048.05	67,950.00
52600	Computer Software	34,156.51	1,968.90	36,125.41	38,500.00	93.83%	2,374.59	6.17%	33,448.76	88,000.00
52750	Consulting Fees	13,341.72	3,425.00	16,766.72		0.00%	(16,766.72)	0.00%	4,837.69	15,000.00
53000	Contracted Services	8,010.22		8,010.22		0.00%	(8,010.22)	0.00%	15,336.27	
54100	Engineering	43,946.48		43,946.48		0.00%	(43,946.48)	0.00%	7,326.72	
54300	Equipment Purchases/...				45,500.00	0.00%	45,500.00	100.00%		
54650	Fibre Optics & Wireless				3,000.00	0.00%	3,000.00	100.00%	1,318.94	3,000.00
57300	Land Purchases				20,000.00	0.00%	20,000.00	100.00%		20,000.00
57350	Land , Building & Other	104,920.32	3,242.94	108,163.26	485,000.00	22.30%	376,836.74	77.70%	72,811.61	540,000.00
57600	Legal					0.00%		0.00%	4,436.74	
61900	Professional Services	39,755.07	15,706.51	55,461.58	240,000.00	23.11%	184,538.42	76.89%		
65350	Security					0.00%		0.00%		38,000.00
67360	Phone System					0.00%		0.00%	9,861.25	12,000.00
67500	Transfer to Reserve					0.00%		0.00%	151,902.25	
TOTAL EXPENSES		319,675.17	43,743.35	363,418.52	972,055.00	37.39%	608,636.48	62.61%	335,328.28	788,950.00
DEPARTMENTAL NET		(264,845.33)	(43,743.35)	(308,588.68)		0.00%	308,588.68	0.00%	1,384,040.7	

The Town of Collingwood
Protection Services
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget			
REVENUE													
Taxation													
User Fees and Other...													
42550	Donations					0.00%		0.00%	\$26,456.23	\$25,000.00			
43000	Expense Recoveries				35,000.00	0.00%	35,000.00	100.00%					
46050	Provincial Funding				10,000.00	0.00%	10,000.00	100.00%					
47150	Sale of Equipment					0.00%		0.00%	10,693.00				
48420	Transfer from Revenue...					0.00%		0.00%	175,138.30	170,000.00			
48450	Transfer from DC Rese...					0.00%		0.00%	34,776.59	25,000.00			
48550	Transfer from Reserve...				627,500.00	0.00%	627,500.00	100.00%	454,994.70	750,000.00			
Total User and Other...					672,500.00	0.00%	672,500.00	100.00%	702,058.82	970,000.00			
TOTAL REVENUE					672,500.00	0.00%	672,500.00	100.00%	702,058.82	970,000.00			
EXPENSES													
52450	Computer Hardware	6,912.71		6,912.71	7,500.00	92.17%	587.29	7.83%					
52600	Computer Software					0.00%		0.00%	135,138.30	105,000.00			
53000	Contracted Services	14,175.17	243,825.00	258,000.17	510,000.00	50.59%	251,999.83	49.41%					
57350	Land , Building & Other	3,554.51		3,554.51	53,500.00	6.64%	49,945.49	93.36%	2,798.40	65,000.00			
61900	Professional Services				10,000.00	0.00%	10,000.00	100.00%					
68630	Vehicle Purchases	279,341.38	49,250.00	328,591.38	95,000.00	345.89%	(233,591.38)	(245.89%)	564,122.12	800,000.00			
TOTAL EXPENSES					303,983.77	293,075.00	597,058.77	676,000.00	88.32%	78,941.23	11.68%	702,058.82	970,000.00
DEPARTMENTAL NET		(303,983.77)	(293,075.00)	(597,058.77)	(3,500.00)	17058.82%	593,558.77	(16958.82%)					

The Town of Collingwood
Transportation Services
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
43000	Expense Recoveries	\$106,000.00		\$106,000.00		0.00%	(\$106,000.00)	0.00%		
43040	Federal Funding					0.00%		0.00%		484,550.00
46050	Provincial Funding				1,731,800.0	0.00%	1,731,800.00	100.00%	749,772.18	1,512,750.0
48420	Transfer from Revenue...					0.00%		0.00%	86,051.79	145,000.00
48450	Transfer from DC Rese...				1,584,850.0	0.00%	1,584,850.00	100.00%	382,309.86	3,923,329.0
48470	Transfer from Obligator...					0.00%		0.00%		360,200.00
48500	Transfer from Reserve				732,514.00	0.00%	732,514.00	100.00%	2,060,490.3	1,870,205.0
48550	Transfer from Reserve...				7,794,450.0	0.00%	7,794,450.00	100.00%	2,703,463.9	2,553,271.0
	Total User and Other...	106,000.00		106,000.00	11,843,614.	0.89%	11,737,614.0	99.11%	5,982,088.1	10,849,305.
	TOTAL REVENUE	106,000.00		106,000.00	11,843,614.	0.89%	11,737,614.0	99.11%	5,982,088.1	10,849,305.
EXPENSES										
52450	Computer Hardware	18,672.96		18,672.96	21,500.00	86.85%	2,827.04	13.15%		
53000	Contracted Services	139,256.44	120,740.91	259,997.35	1,040,000.0	25.00%	780,002.65	75.00%	3,307,345.6	5,242,000.0
54100	Engineering	115,059.89	31,108.50	146,168.39	620,500.00	23.56%	474,331.61	76.44%	360,618.88	577,500.00
54300	Equipment Purchases/...				10,000.00	0.00%	10,000.00	100.00%	273,405.34	70,000.00
55350	Furniture & Small Equip...	40.46		40.46		0.00%	(40.46)	0.00%	14,648.02	
57300	Land Purchases	319,812.72		319,812.72	2,305,000.0	13.87%	1,985,187.28	86.13%	182,410.68	600,000.00
57350	Land , Building & Other				1,518,850.0	0.00%	1,518,850.00	100.00%	4,477.44	243,600.00
57600	Legal					0.00%		0.00%	47,959.23	
58200	Materials					0.00%		0.00%	1,103.55	
61900	Professional Services	61,295.56	56,704.49	118,000.05	4,381,250.0	2.69%	4,263,249.95	97.31%	104.30	
66800	Studies	49,874.07		49,874.07	55,000.00	90.68%	5,125.93	9.32%		60,000.00
66900	Sundry					0.00%		0.00%	2,930.06	
68500	Utilities					0.00%		0.00%		930,000.00
68630	Vehicle Purchases	1,412,656.92	252,584.28	1,665,241.20	1,998,514.0	83.32%	333,272.80	16.68%	1,787,085.0	3,126,205.0
	TOTAL EXPENSES	2,116,669.02	461,138.18	2,577,807.20	11,950,614.	21.57%	9,372,806.80	78.43%	5,982,088.1	10,849,305.
	DEPARTMENTAL NET	(2,010,669.02)	(461,138.18)	(2,471,807.20)	(107,000.00)	2310.10%	2,364,807.20	(2210.10%)	0.02	

The Town of Collingwood
Environmental Services
For the Nine Months Ending Thursday, September 30, 2021

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
43000	Expense Recoveries	\$69,263.47		\$69,263.47	\$77,400.00	89.49%	\$8,136.53	10.51%	\$17,561.02	
43040	Federal Funding					0.00%		0.00%		100,000.00
45300	Other Municipalities				2,507,871.0	0.00%	2,507,871.00	100.00%		820,000.00
46050	Provincial Funding					0.00%		0.00%		205,000.00
48450	Transfer from DC Rese...				8,585,480.0	0.00%	8,585,480.00	100.00%	2,726,384.5	1,408,400.0
48550	Transfer from Reserve...				5,129,649.0	0.00%	5,129,649.00	100.00%	4,745,693.0	12,617,500.
Total User and Other...		69,263.47		69,263.47	16,300,400.	0.42%	16,231,136.5	99.58%	7,489,638.6	15,150,900.
TOTAL REVENUE		69,263.47		69,263.47	16,300,400.	0.42%	16,231,136.5	99.58%	7,489,638.6	15,150,900.
EXPENSES										
50830	Backup Generator	2,091.78		2,091.78		0.00%	(2,091.78)	0.00%	27,875.38	
51250	Brickwork					0.00%		0.00%	565,679.87	796,000.00
52450	Computer Hardware				500,000.00	0.00%	500,000.00	100.00%		
52600	Computer Software				50,000.00	0.00%	50,000.00	100.00%		
52750	Consulting Fees	21,318.86		21,318.86		0.00%	(21,318.86)	0.00%		
53000	Contracted Services	466,173.60	349,253.64	815,427.24	9,908,000.0	8.23%	9,092,572.76	91.77%	5,188,297.2	8,198,100.0
53800	Employee Benefits	6,771.69		6,771.69		0.00%	(6,771.69)	0.00%	11,585.35	
54100	Engineering	130,854.03	211,823.80	342,677.83	3,859,400.0	8.88%	3,516,722.17	91.12%	887,563.76	1,938,000.0
54300	Equipment Purchases/...	1,099.01		1,099.01		0.00%	(1,099.01)	0.00%	21,115.20	828,000.00
57350	Land , Building & Other	32,142.00		32,142.00	494,000.00	6.51%	461,858.00	93.49%	321,663.36	130,000.00
57600	Legal	10,861.17		10,861.17		0.00%	(10,861.17)	0.00%	5,751.06	
58000	Machine Rental	6,830.50		6,830.50		0.00%	(6,830.50)	0.00%	9,870.52	
58200	Materials	(1,146.14)	8,520.08	7,373.94		0.00%	(7,373.94)	0.00%	20,003.18	390,000.00
58360	Membrane Replacement	818,052.71		818,052.71	946,000.00	86.47%	127,947.29	13.53%	333,768.73	
58420	Minnesota Pumping St...					0.00%		0.00%	5,607.72	60,800.00
60575	Osler Bluff Reservoir					0.00%		0.00%		2,100,000.0
63400	Repairs & Maint - Equip...	9,311.04		9,311.04		0.00%	(9,311.04)	0.00%		
64550	Salaries - Allocated	25,139.66		25,139.66		0.00%	(25,139.66)	0.00%	43,658.30	
66800	Studies					0.00%		0.00%	47,198.99	245,000.00
68630	Vehicle Purchases	284,673.60	298,625.60	583,299.20	543,000.00	107.42%	(40,299.20)	(7.42%)		465,000.00
TOTAL EXPENSES		1,814,173.51	868,223.12	2,682,396.63	16,300,400.	16.46%	13,618,003.3	83.54%	7,489,638.6	15,150,900.
DEPARTMENTAL NET		(1,744,910.04)	(868,223.12)	(2,613,133.16)		0.00%	2,613,133.16	0.00%	(0.05)	

**The Town of Collingwood
PRC
For the Nine Months Ending Thursday, September 30, 2021**

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
42550	Donations	\$5,000.00		\$5,000.00	\$330,000.00	1.52%	\$325,000.00	98.48%	\$100,000.00	\$155,000.00
43000	Expense Recoveries				75,000.00	0.00%	75,000.00	100.00%		
43010	External Contribution					0.00%		0.00%	68,165.94	100,000.00
43040	Federal Funding					0.00%		0.00%	16,784.31	95,000.00
45300	Other Municipalities	18,000.00		18,000.00		0.00%	(18,000.00)	0.00%	28,684.23	
46050	Provincial Funding				227,500.00	0.00%	227,500.00	100.00%		80,000.00
48420	Transfer from Revenue...					0.00%		0.00%		87,500.00
48450	Transfer from DC Rese...				5,718,552.1	0.00%	5,718,552.11	100.00%	614,437.56	3,327,052.0
48500	Transfer from Reserve				259,500.00	0.00%	259,500.00	100.00%	327,399.80	
48550	Transfer from Reserve...				2,573,297.4	0.00%	2,573,297.41	100.00%	429,147.33	1,916,598.0
Total User and Other...		23,000.00		23,000.00	9,183,849.5	0.25%	9,160,849.52	99.75%	1,584,619.1	5,761,150.0
TOTAL REVENUE		23,000.00		23,000.00	9,183,849.5	0.25%	9,160,849.52	99.75%	1,584,619.1	5,761,150.0
EXPENSES										
51160	Boardwalk					0.00%		0.00%		250,000.00
53000	Contracted Services	623,122.30	73,823.03	696,945.33	6,719,350.9	10.37%	6,022,405.65	89.63%	825,826.74	2,745,000.0
53725	Docks					0.00%		0.00%		300,000.00
54100	Engineering	71,482.95	1,427.67	72,910.62	10,000.00	729.11%	(62,910.62)	(629.11%)	82,520.50	
54300	Equipment Purchases/...	22,615.56		22,615.56	59,000.00	38.33%	36,384.44	61.67%	58,004.29	398,150.00
55350	Furniture & Small Equip...					0.00%		0.00%	10,355.00	
57350	Land , Building & Other	1,318,943.59	51,528.66	1,370,472.25	2,170,034.7	63.15%	799,562.49	36.85%	295,479.31	1,652,000.0
61060	Paving					0.00%		0.00%		100,000.00
61900	Professional Services	125,161.39	37,466.18	162,627.57	253,942.00	64.04%	91,314.43	35.96%	278,574.53	
65550	Central Park Lights					0.00%		0.00%	33,858.80	
65650	Signage	992.16		992.16		0.00%	(992.16)	0.00%		
67310	Tennis Courts					0.00%		0.00%		50,000.00
67410	Trail Bridge Rehabilitation					0.00%		0.00%		200,000.00
68630	Vehicle Purchases		163,306.00	163,306.00	40,000.00	408.27%	(123,306.00)	(308.27%)		66,000.00
TOTAL EXPENSES		2,162,317.95	327,551.54	2,489,869.49	9,252,327.7	26.91%	6,762,458.23	73.09%	1,584,619.1	5,761,150.0
DEPARTMENTAL NET		(2,139,317.95)	(327,551.54)	(2,466,869.49)	(68,478.20)	3602.42%	2,398,391.29	(3502.42%)		

T2021-21 - Appendix B - YTD Capital Statements

**The Town of Collingwood
Library
For the Nine Months Ending Thursday, September 30, 2021**

Account	Description	Current Y-T-D	Commitments Y-T-D	Total Y-T-D	Annual Budget	%	Budget Remaining	%	Prior Year Total	Prior Year Annual Budget
REVENUE										
Taxation										
User Fees and Other...										
43200	Fundraising	\$103.92		\$103.92		0.00%	(\$103.92)	0.00%	\$558.57	
48500	Transfer from Reserve				7,000.00	0.00%	7,000.00	100.00%	9,948.91	11,000.00
48550	Transfer from Reserve...				130,000.00	0.00%	130,000.00	100.00%		100,000.00
	Total User and Other...	103.92		103.92	137,000.00	0.08%	136,896.08	99.92%	10,507.48	111,000.00
	TOTAL REVENUE	103.92		103.92	137,000.00	0.08%	136,896.08	99.92%	10,507.48	111,000.00
EXPENSES										
50700	Automation	2,383.22		2,383.22		0.00%	(2,383.22)	0.00%	5,397.34	7,000.00
52450	Computer Hardware				7,000.00	0.00%	7,000.00	100.00%		
53000	Contracted Services	23,481.49	7,223.75	30,705.24	130,000.00	23.62%	99,294.76	76.38%		
55350	Furniture & Small Equip...					0.00%		0.00%	4,109.07	4,000.00
57350	Land , Building & Other					0.00%		0.00%	1,001.07	100,000.00
	TOTAL EXPENSES	25,864.71	7,223.75	33,088.46	137,000.00	24.15%	103,911.54	75.85%	10,507.48	111,000.00
	DEPARTMENTAL NET	(25,760.79)	(7,223.75)	(32,984.54)		0.00%	32,984.54	0.00%		